# THE KENYAN DAIRY VALUE CHAIN

Promoting inclusive and climate smart dairy production



Master thesis by D.M. (Vera) Vernooij









#### Master thesis

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# **Summary**

This thesis answers to the following research question: How to promote an increase in cow milk production in an environmentally sustainable - and inclusive way for smallholder dairy producers in Nandi — and Bomet counties, Kenya? This is done through a mixed method research design mostly consisting of stakeholder interviews and a producer survey. Promoting an increase in cow milk production in an environmentally sustainable way requires first of all an understanding of barriers to the uptake of improved practices. The main technical barriers are related to knowledge on feeding, reproduction cycles of the cow, and breeding. Socio-cultural barriers are related to the value people attach to cows and food - over feed crops. Promoting an increase in cow milk production in an inclusive, pro-poor, way, either means to promote a push from informal to formal; and to improve the unreliable character of the informal sector. In order to promote a push from informal to formal, the main benefit of participating in informal markets need to be created in the formal sector as well, which are a combination of the payment structure, which is often daily or weekly and in cash, and accessibility as milk is picked from the farm or from collection points along the road very close by. Therefore alternative payment schemes need to be developed and the accessibility and visibility of the formal sector needs to be improved. Further, the requirements to enter the formal market, which are quality standards and hygiene procedures regarding handling of the milk, form barriers to entry. Ways to incentivize smallholder producers to comply to the desired quality and hygiene practices are provisioning and explaining of (how to use the) correct materials. Crucial is the attention that needs to be paid to territorial embeddedness of chain activities. This study revealed differences on a local level with regards to the presence of certain actors in particular places, which has different impacts on the value chain dynamics.

### **Preface**

When I was 11 years old I did a small school assignment about milk. I joined the milkman and visited the processing factory to find out what happens to the milk of my parents cows. My mom reminded me of that during the process of writing my thesis, as surprised as me that years later I end up doing something slightly similar. A few weeks ago, 13 years later, I joined my dad and brother for the second time to the same (but modernized) milk factory, again curious to what happens to the milk of my parents - and someday hopefully my brothers cows.

The path I was enabled to take between the first and second time I visited the milk factory has not been an evident one. With a fascination for everything that was far away and different from my own surroundings, later leading me obtain a bachelor's degree in cultural anthropology and development sociology, I did not show much interest in agriculture or the cows at home.

A growing interest in environmental studies fueled by a concern about limits to resources led me to issues of land management and agriculture. In the Sustainable Development – International Development master program at Utrecht University, I found my main fascination for people combined with tools for further exploring these - to me - new fields. I soon learned, realized, and experienced that the most vulnerable are the first to suffer from the consequences of climate change, and I decided I wanted to learn more about what I could do and how I could assist to limit the damage.

In my motivation letter as part of the application to the internship at CIFOR that enabled me to conduct this research, I said that being able to conduct my thesis research to the given topic embodies all that I had hoped to learn and be able to do when I started studying back in 2010, and in particular when I started this master's program in 2014. A continuing passion for the topic and (honestly) joy till the last days of writing this report shows that I am satisfied and that I could hardly have tried harder. I am grateful for all that has contributed to and enabled me to write this today, and I thank my family, friends, colleagues, supervisors for having played a part in this.

Particular gratitude goes to all participants of this research as without them this report would be non-existent, *kongoi mising, asante sana*. Your cooperation, hospitality, openess: I have enjoyed every bit of it. I have learned more from you then I could ever return, and I can not wait to taste fresh *mursik* again.

In specific I want to sincerely thank the lovely Doris Chepkemboi and Nathan Kiplagat Maiyo, research assistants and friends. You both amazed me with the daily updates on the experiences from the field, showing bright minds and a passion for the topic. It is admirable how you managed to reach the targets by very hard and decent work; I know it was not always easy and I appreciate your consistent professional attitudes. Both of your perceverance is an inspiration to me and I enjoyed working with you so much. *Kongoi mising*.

A special thanks also to my friend Shadrack Kirong, student at the University of Nairobi and staff member of the agricultural department of Nandi county. At the end of the first day I met him he had already arranged transportation and two possible research assistants. *Kongoi missing*, I hope I can return the many favors some day.

In general, I can not thank county staff in particular of the agricultural departments in Nandi – and Bomet and the transportation department of Nandi county enough. The latter literaly

enabled conducting the surveys. Without their permission, approval and support of the plans this would not have been possible.

Then, if it wasn't for my supervisors I am prety sure I would have had the 'help-I'm-lost'-feeling more often than I had now. Dr. Guus van Westen of Utrecht University, *bedankt* for both positive – and critical notes and feedback, and for trusting in me by awaiting the results. It was a pleasure being supervised by you.

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Additional thanks also to all staff and scientists at the Center for International Forestry Research, Nairobi, Kenya. I am lucky to have had such an amazing opportunity and to get to know you. Your assistance has helped me a lot. The fieldwork budget through CIFOR enabled the data gathering; it is not common for a master student researcher to have access to funds or a budget, and I realise the huge advantage this gave me, as well as responsibility, and I am grateful for that.

I would also like to thank scientists at the International Livestock Research Center in Nairobi, Kenya, for providing literature that forms the basis of this study, opportunities for me to get useful input, and friendly meetings. It was truly a pleasure.

Last but not least, I thank my friend from the master program and collegue at CIFOR Peter Jopke. It was good having a friend around. I enjoyed the talks and discussions we had and they contributed to decisions I made in the process of this research, *danke schön*.

October 25, 2016

Vera Vernooij

Utrecht, the Netherlands



Picture with Nathan and Doris by Stanley Chirchir at the Annual field day and exhibion at Kaimosi Agricultural Training Center in the beautiful highlands of Nandi county on July 20, 2016.

# Acronyms

AI Artificial insemination

AR4D Agricultural Research for Development

ASAP Adaptation for Smallholder Agriculture Program

CIFOR Center for International Forestry Research

CSA Climate Smart Agriculture

EADD East Africa Dairy Development Program

FAO Food and Agriculture Organization of the United Nations

GCF Green Climate Fund GHG Green House Gasses

GPN Global Production Networks

GoK Government of the Republic of Kenya

HCA Hierarchical Cluster Analysis

IFAD International Fund for Agriculture Development

ILRI International Livestock Research Institute

KES Kenyan Shillings

LEDS Low Emission Development Strategies

NAMA Nationally Appropriate Mitigation Actions

New KCC New Kenya Co-operative Creameries

PRA Probit Regression Analysis
SDP Smallholder Dairy Project
SI Sustainable Intensification

UNFCCC United Nations Framework Convention on Climate Change

VCA Value Chain Analysis

VC Value Chain

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### Introduction

Humanity is called to take note of the need for changes in lifestyle and changes in methods of production and consumption to combat this warming, or at least the human causes that produce and accentuate it.' - Pope Francis, 2015 (in Kirchgaessner and Hooper, 2015).

Due to climatic circumstances and environmentally damaging farming practices, in combination with an increasing population reaching its peak in 2050, soils are degrading. This leaves us with a daunting task in terms of food security: how to feed our planet? In addition, food consumption patterns are changing due to increasing welfare, which leads to people's desire to consume more food in general, and more animal products (Campbell et al., 2014). Providing food security requires agricultural lands. In order to not further degrade soils while meeting food demands, agricultural intensification needs to be happening in an environmentally friendly manner. Therefore, there is a need for sustainable intensification (SI), and 'Climate Smart Agriculture [CSA] provides the foundations for incentivizing and enabling intensification' (ibid.: 39).

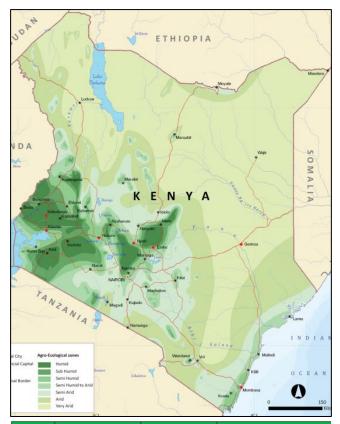
CSA offers ways to sustainably intensify agricultural production while at the same time reducing Green House Gas (GHG) emissions per unit of output. A wider adoption of CSA practices is therefore needed to meet the challenges of current food insecurity and in order to sustain and protect our environment and its ecosystem services. Considering the adoption of CSA practices, considerable gains are to be made in the developing world, where agriculture is dominated by smallholder producers, playing an important role in many rural livelihoods, and where food security is a pressing issue.

Of all agricultural sectors, the livestock sector is considered to be one of the leading contributors to an increase in environmental degradation. Livestock production globally accounts for 70% of the total agricultural land use and therefore has immense land -, water - and carbon footprints (Bosire et al., 2016). This is largely accounted for by the dairy sector. In addition, the average annual growth rate for consumption of milk and dairy products is 2.1% for developing countries, with the highest average for Sub-Saharan Africa with 2.5% according to the Food and Agriculture Organization of the United Nations (FAO, 2013: 31), estimated for the period from 2005/2007 to 2030. The highest average annual growth rates in the production of milk and dairy products for the same time span are also to be found in developing countries (2.1%), in particular in Sub-Saharan Africa (2.4%).

In eastern Africa, over 85% of the dairy cattle population resides in Kenya (Thorpe et al., 2000). Smallholders, owning one to three dairy cows, account for about 80% of the milk production in Kenya (Makoni et al., 2013: 101). Livestock is therefore an important livelihood asset for many Kenyan rural residents; focusing intensification strategies on smallholder dairy producers offers development potential. A recent scenario analysis shows that milk production could be expanded by 51% in Kenya using the currently available cropland and that milk production could be increased by up to 80% by increasing productivity and using additional cropland for livestock production (Bosire et al., 2016). The potential of the Kenyan dairy sector to increase production to meet consumer demands of the growing population and enhance livelihood benefits, combined with the environmentally damaging aspects of dairy systems, has not gone unnoticed.

In the context of recent Low Emission Development Strategies (LEDS), the Center for International Forestry Research (CIFOR) and the International Livestock Research Institute

(ILRI) are currently working on a project called 'Greening Livestock: Incentive-based interventions for reducing the impact of livestock in East Africa'. Also, currently the Government of the Republic of Kenya (GoK) is developing a strategy for Nationally Appropriate Mitigation Action (NAMA) for the dairy sector (more on the LEDS and NAMA below). This indicates a need for strategies to decrease the output of GHG's in the Kenyan dairy sector while enhancing livelihood benefits; this study aims to meet this need by analyzing the dairy value chain in Kenya.



AEZ No.	Ratio of rainfall to potential evaporation (r/Eo)	Agro-ecological zone	Possible crops & cropping systems
0	> 1.20	Per humid	Forest zone
1	0.80-1.20	Humid	Tea-Dairy
П	0.65- 0.79	Sub-humid	Wheat, Maize, Beans, Irish Potatoes
III	0.50-0.64	Semi humid	Beans and other pulses, Maize, Wheat, Cotton , Cassava
IV	0.40-0.49	Transitional	Barley, Cotton, Maize Groundnut, Sorghum
V	0.25-0.39	Semi-arid	Livestock, beans pigeon peas, S. Potatoes Sorghum, Millet
VI	0.10-0.24	Arid	Ranching and cropping only under irrigation
VII	<0.10	Per arid	Range land

The NAMA is focusing on all counties with high dairy potential. All humid agroecological zones are suitable for dairy and tea as can be seen in figure 1 in combination with table 1. Following this, the 'Greening Livestock'-project has targeted the counties Nandi – and Bomet for their activities, as these counties are both largely under a humid agro-ecological zone and high potential dairy places. This study therefore will be conducted in the counties Nandi and Bomet (figure 3, next page).

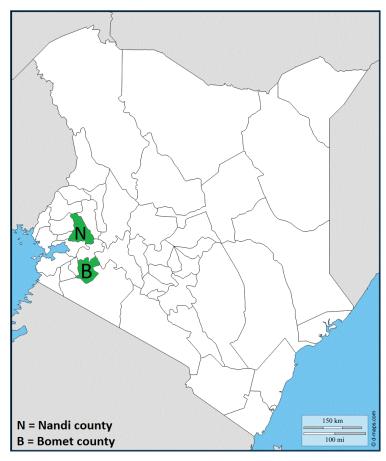
**Figure 1** Agro-ecological zones in Kenya (National Environment Management Authority, 2010: 112).

Understanding the value chain is needed to find ways through which to incentivize the uptake of improved farming practices. The current strategy that is developed in the NAMA focusses on the formal dairy sector. From an intervention perspective, focusing the formal dairy sector is most convenient because the milk processors know their clients and are able to reach them, for example via their extension services. Also, farmers that are linked to the processors usually have a more stable and secure output market, thereby a relatively stable income due to less risks, following better options to invest in the farm (Makoni et al., 2013).

**Table 1** General characteristics and crop suitability of the agro-ecological zones (Jaetzold et al., 2009 in National Environment Management Authority, 2010: 111).

**Figure 2** Nandi (N) - and Bomet (B) county, Kenya, East Africa (adjusted from d-maps, 2016).

It is however estimated that about 60% to 70% of all marketed cow milk in Kenya is sold via informal market channels in raw form, and that the formal cow milk market is estimated to 'only' take up 32% of marketed milk. The informal marketing channels have advantages as well, in particular for the ones that produce least, and sell small quantities of milk. This is because the informal market is relatively easy accessible, because direct payments of cash (instead of weekly or monthly by cooperatives and processors), and because of the acceptance of lower quality milk (Makoni et al., 2013). A value



chain analysis (VCA) is therefore proposed in order to get an understanding of the different formal and informal marketing channels, and how the benefits are distributed along the chain. A VCA offers important insights into issues about participation in product markets, and to the possibilities to create more equal integration and distribution of benefits in product chains (Kaplinsky and Morris, 2001: 1-2).

As current initiatives focus on the formal dairy sector for the uptake of improved practices, it is important to find out what barriers to integration in the formal sector there are. Previous studies have tried to find out about these barriers (Wanjala and Njehia, 2014; Burke et al., 2015; Mutura, Mwangi et al. 2016, Mutura, Nyairo et al. 2016, Moturi et al., 2015). However, according to Mutura, Nyairo et al. (2016: 4) 'The socio-economic factors that determine vertical and horizontal integration among smallholder dairy farmers have not been exhaustively analyzed'. This is a gap in the literature that this study will contribute to.

It should however not be assumed that the formal market is better than the informal market. The advantages and disadvantages of both the formal – and informal market are more or less known, but more is to be learned as to why smallholders sell their milk the way they do, and what their position is in the value chain in relation to other actors. The focus of this study is therefore on the position of smallholders in the chain. As there are different types of smallholders, a typology will be created.

Given the societal – and scientific background, the **research objective** of this study is **to** identify how smallholder dairy producers can enhance productivity and environmental sustainability in a manner that enhances livelihood benefits.

The following main research question and sub questions are formulated:

- ♦ How to promote an increase in cow milk production in an environmentally sustainable and inclusive way for smallholder dairy producers in Nandi and Bomet counties?
  - i. How is the dairy value chain structured in Nandi and Bomet county?
  - ii. What smallholder dairy producer groups can be created?
  - iii. How is each of the smallholder dairy producer groups articulated to the milk market?
  - iv. What factors shape participation in (in)formal markets?
  - v. How are the relationships between different actors in the chain?
  - vi. What barriers to the uptake of climate smart agricultural practices do smallholders face?
  - vii. What is the potential for upgrading in the chain?

The scientific relevance of this study will be that it will provide an understanding of the dairy value chain in western Kenya, in particular about what types of smallholder dairy producers there are, where they sell their milk and why, what their relation is with the actors in the different output channels, how they are connected to inputs, what the barriers to entering the formal sector are, and if it is desired for smallholders that are not part of the formal sector, to become part of the formal sector. It thereby provides answers to the current literature gap as identified earlier.

The societal relevance of this research is that it contributes to the second component of the 'Greening Livestock' project (further elaborated upon in the Background below), which aims at sustainably intensifying dairy production via CSA practices, thereby enhancing smallholder's income, economic development, and realizing relatively less emissions of GHG per unit of output. The study further contributes by examining how the current NAMA strategy with its focus on the formal sector can be more inclusive, i.e. how can as much smallholder dairy producers as possible contribute from investments in the dairy sector, including the smallholders that are not part of the formal sector. Following this, the main societal relevance of this study is to contribute to finding ways for smallholder dairy producers in Kenya to enhance productivity in a climate-smart way while also enhancing livelihood benefits.

Following the introduction, a Theory section will introduce the main theoretical framework as well as the main concepts underlying this study. The Methodology section will follow, presenting the methods used, epistemological – and ontological considerations, the type of data collected, how the data is collected and analyzed and the main limitations of the study. The sub questions guide the structure of the results Chapters 1, 2, 3, 4, 5 and 6 followed by Conclusions and a Discussion where the research questions will be answered and reflected upon.

#### LEDS and NAMA

The societal relevance of this study follows the current developments with regards to the LEDS and NAMA. In the context of the LEDS, CIFOR and ILRI are working on the 'Greening Livestock' project. The project is funded by the International Fund for Agricultural Development (IFAD), and is prepared for the Agricultural Research for Development (AR4D) program. The objectives of the project align with the IFAD Adaptation for Smallholder Agriculture Program (ASAP) and

are 'to provide smallholders with options to improve productivity while contributing to a reduction in the climate footprint of livestock production in East Africa'. The project specific goal is to 'support public and private sector CSA interventions that promote productive livestock systems that reduce the livestock sector's emissions and improve alignment with national LEDS' and the main project objective is 'to identify, test and promote promising CSA strategies (technical and institutional) with an appropriate framework for Monitoring, Reporting, and Verification (MRV) in Kenya and Tanzania.'

The project is structured into three components: (1) Baseline and identification of promising Climate Smart Agriculture (CSA) interventions; (2) Social and institutional analysis to identify appropriate interventions to promote the uptake of Climate Smart Agriculture (CSA); and (3) Experimentation and MRV testing (CIFOR and ILRI 2015). This study contributes directly to the second component of the program. More specifically, the aim of the second component of the project is to identify incentive based interventions that are appropriate to different types of livestock production systems and will be effective in promoting the uptake and up scaling of best CSA practices, as identified under the first component of the project. This follows the identification of financial, social, market, and technical barriers to the adoption of promising CSA practices and land use and forest initiatives. Politically and economically viable CSA intervention options will be identified, that are appropriate to different types of livestock production systems (CIFOR and ILRI, 2015).

Also, currently the GoK is developing a NAMA for the dairy sector. NAMA are strategies designed to reduce GHGEs in economic sectors with large carbon footprints. One of the three NAMA sectors in Kenya is dairy. The development of the NAMA is lead by the Germany based consultancy UNIQUE forestry and land use and also involves partners such as the FAO, the Kenyan Dairy Board, ILRI, CIFOR, Kenyan milk processors, and banks. Currently the GoK is in the process of applying for money from the Green Climate Fund (GCF), a financial mechanism under the United Nations Framework Convention on Climate Change (UNFCCC), established by 194 governments to 'limit or reduce greenhouse gas emissions in developing countries, and to help adapt vulnerable societies to the unavoidable impacts of climate change' (https://www.greenclimate.fund/home). The GoK requests this money for the implementation of the NAMA. If money from the GCF will become available for the dairy sector, more knowledge on dairy value chains and practices in the counties that are part of the implementation (among which are Nandi – and Bomet counties) is likely to result in more optimal social-, economic- and environmental returns of investments.

As became clear from the attended NAMA stakeholder workshops in March and on August 9, 2016 in Nairobi, the capital of Kenya, the current strategy focusses on the formal dairy sector and is characterized by private-led development. As most smallholder dairy producers are not part of the formal dairy sector, the challenge is to create a strategy that is inclusive, i.e. a propoor strategy. The assumption is that people that are connected to the formal sector are better off than smallholders who are not. The challenge then lies in making sure more smallholders are part of the formal sector, or, as the informal sector has its advantages over the formal sector, to adapt the strategy to also have a focus on informal sector development. This study aims to inform that strategy.

# Theory

In this section a short background of the main theories is explained, why the theories are appropriate, how they are used, and the main concepts are defined. Differences in how governance along value chains is exercised matters for the upgrading prospects of producers in developing countries (Humphrey and Schmitz, 2000). The framework of Henderson et al. (2002) on Global Production Networks (GPN) will be used to explore issues of governance between actors, in particular by looking at territorial – and network embeddedness of smallholder producers in the dairy value chain. Then, types of upgrading are introduced. In the context of the NAMA as introduced in the introduction, particular interest is in process – and chain upgrading (Kaplinsky et al., 2002).

### Global Production Networks and related approaches

Henderson et al. (2002: 438) outlined an analytic framework called the GPN '...in order to understand the dynamics of development in a given place. This then according to them requires to 'comprehend how places are being transformed by flows of capital, labour, knowledge, power etc. and how, at the same time, places are transforming those flows as they locate in place-specific domains'. This analytic framework of the GPN is the main theoretical basis of this study.

Before further explaining the GPN framework, a short introduction to the related approaches of the GPN is desired. First of all there is the Value Chain Analysis (VCA). As the VCA is at the basis of the GPN and as its main concepts are also used in GPN, first the VCA analysis is introduced, followed by points of critique and the differences with the GPN.

VCA derives from traditional sectorial analysis. VCA overcomes the weaknesses of this traditional analysis which tends to be static (Kaplinsky and Morris 2001). VCA also emerged to offer a counterweight to market assessments of large agribusiness firms for internal strategic plans by providing an analysis on behalf of the rural poor, which are often the least powerful members of the global value chain. VCA's emergence was further led by the desire to find a tool that was able to show where and how participants could maximize value, introduce efficiencies, and reduce costs, in order for it to be used as a tool for competitiveness (Haggblade et al., 2012). The main value chain dynamics occur because of shifts in market demand such as urban market growth, increasing export markets, on-farm consumption requirements, and policies, and/or because of shifts in technology or other factors affecting supply such as new technologies, large firm investments, grades and standards, and labor market changes (ibid.). Regarding agricultural value chains, VCA 'provides a framework for understanding the structural connective tissue linking small farmers with input suppliers, processors, traders and final consumers' (ibid.: 2).

More specifically, according to Kaplinsky and Morris (2001: 4) 'The value chain describes the full range of activities which are required to bring a product or service from conception, through the different phases of production (involving a combination of physical transformation and the input of various producer services), delivery to final consumer, and final disposal after use.' A distinction can be made between the simple value chain and the extended value chain. The simple industrial value chain typically consists of four links, namely design, production, marketing, and consumption and recycling (figure 3); also called the productive functions of the chain. The extended value chain portrays a more complex scheme. If you take for example the furniture industry, the extended value chain involves the provisioning of seed inputs and water for the forestry sector, and the sawmill sector to cut the

logs: the extended value chain therefore includes different sectors. In *agricultural* value chains, the productive functions typically are input supply to farming, trading, processing, marketing, and consumption.

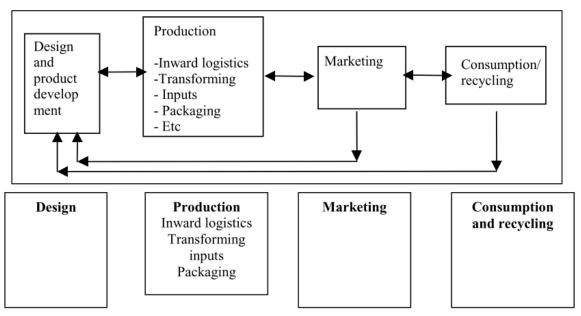


Figure 3 Four links in a simple industrial value chain (Kaplinsky and Morris, 2001: 4).

#### Definitions of main concepts

The main value chain concepts that will be used throughout this study are productive functions, supply channel, vertical – and horizontal coordination, competitiveness, inclusiveness, upgrading (described under competitiveness) and value chain governance. The concepts of value chain governance and upgrading will further be elaborated upon in two different sections below. The concepts and their definitions were adapted from Haggblade et al. (2012: 4-11). To exemplify the concepts, there is referred to the value chain map (figure 4) from Haggblade et al. (ibid.) in the Background section.

#### Productive functions of the value chain

The productive functions of the Kenya dairy value chain are in figure 4 (value chain map) below presented on the vertical as. They are fodder production, dairy farming, milking, collection, milk processing, distribution, retailing, and marketing (Haggblade et al., 2012: 5, 9).

#### Supply channels

Supply channels are the 'network of competing vertical supply channels that link input suppliers, farmers, processors, distributors and final consumers' (Haggblade et al., 2012: 4). In the case of the Kenya dairy value chain in 2002 (figure 4) there are six supply channels, indicated below on the horizontal as. The urban and peri-urban markets (top right figure 4) are served through channels 2, 3, 4, 5 and 6 while the rural consumers are served through the supply channels 1 and 2.

#### Vertical coordination

Vertical coordination describes how different types of enterprises interact with their input suppliers (one or more functional level below them in the value chain map) and with the firms that purchase their output (one or more

functional levels above them in the value chain map) (Haggblade et al., 2012: 7). There are three major options for managing these interactions, namely through vertical integration, spot markets, or contract production. Vertical integration 'occurs when an individual enterprise conducts a sequence of value chain functions in-house' (ibid.: 6), which can for example be seen in channel 1 of the Kenya dairy value chain map (figure 4). Spot markets are public financial markets with immediate delivery, and they usually mediate agribusiness transactions. Contract production 'typically requires agreed-upon grades, standards, quantity stipulations and delivery conditions' (ibid.: 8).

#### Horizontal coordination

Horizontal coordination is the coordination between the competing actors in the horizontal rows along the productive factors. The main reasons for horizontal coordination are the possibility of competitive advantages, and technology exchange. Competitive advantages are for instance an increase in bargaining power, reduction of transactions costs, and to acquire the minimums necessary to meet the requirements of large-scale intermediaries. Examples of horizontal coordination are the establishment of farmers' associations and marketing cooperatives (Haggblade et al., 2012: 10).

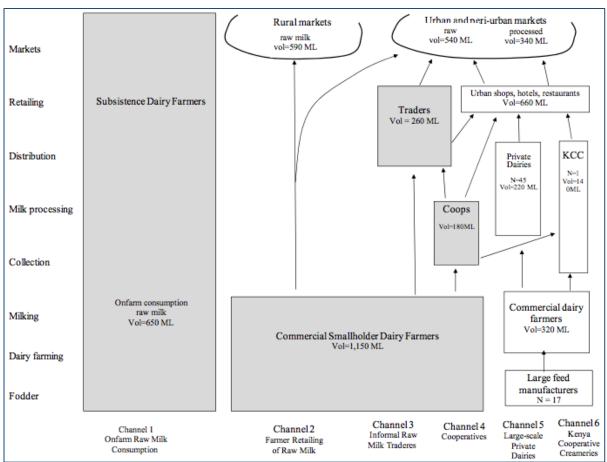


Figure 4 A value chain map of the Kenya dairy value chain in 2002 (Ngigi et al. 2010, in Haggblade et al., 2012: 9).

#### Value chain governance

Value chain governance 'reflects the distribution of power and information among various actors' (Haggblade et al., 2012: 9). This is shaped by the nature of interactions in the vertical coordination of the chain. This then influences the distribution of benefits, thereby reflecting the distribution of

power and control (ibid: 7). Gereffi et al. (2005) and others offer a more nuanced introduction to value chain governance, which will be elaborated upon in the next section.

#### Competitiveness

VCA to make VC's more competitive was initially popularized by Porter (1985, in Haggblade et al. 2012: 10). Competitiveness in a chain can be upgraded in three ways, namely through process upgrading, product upgrading, or functional upgrading. Process upgrading 'involves improving the efficiency of internal processes.' Product upgrading 'involves the introduction of new, improved or more profitable goods and services.' Functional upgrading 'involves increasing profitability by changing the mix of activities undertaken.' (ibid.).

#### Inclusiveness

Increasing the opportunities for the poor, instead of improving competitiveness, is a current focus for people working on value chains. Inclusiveness in value chains therefore means propoor value chain development (Haggblade et al., 2012: 10-11). This concept is used in the main research aim and question as presented in the *Introduction*.

According to Henderson et al. (2002: 439) the concept of VCA is however limited in the sense that 'it is bounded by the firm or interfirm network and pays no attention to issues of corporate power, the institutional contexts of – and influences upon – firm-based activities, or to the territorial arrangements in which the chains are embedded.' According to them it has therefore little relevance for the study of economic development.

Other value chain approaches are *filière* and Global Commodity Chain (GCC) (Kaplinsky and Morris, 2001: 7, 8). *Filière* can be described as: 'a system of agents producing and distributing goods and services for the satisfaction of a final demand.' The main objective of the *filière*-approach is slightly different from the VCA and is 'to map commodity flows and to identify the agents and activities within the filière.' It therefore compared to the VCA allows for a more detailed analysis of dynamics of economic integration, and of an identification of the relations between actors in the chain (Henderon et al., 2002: 439).

The Global Commodity Chain 'consists of sets of interorganizational networks clustered around one commodity or product, linking households, enterprises, and states to one another withing the world-economy. These networks are situationally specific, socially constructed, and locally integrated, underscoring the social embeddedness of economic organization' (Gereffi et al., 1994: 2). The development of the GCC framework was an attempt to operationalize some of the world-systems categories for empirical study of cross-border, firm-based transaction and their relation to development. It thereby broke with the static spatial categories of the core, semi periphery and periphery.

The main reasons for Henderon et al. (2002: 444, 445) to develop the GPN framework using slightly different terminology, were first of all that the use of 'production' instead of 'commodity' in the GCC places the analytic emphasis on the social processes involved in producing goods. They step away from the 'chain' metaphor mostly because this metaphor gives the impression of essentially linear processes. This makes it difficult to incorporate attention to the issues of the reproduction of labor power for example. Therefore, they choose to speak about 'networks' as this is more inclusive, more empirically adequate and thus more analytically fertile than talking about 'chains'. Relating to this different terminology, compared to the Gobal Commodity Chain (GCC) and Global Value Chain (GVC) conceptualizations, the GPN is similar

in the core but there are two major differences. First, GCC's and GVC's are essentially linear structures and the GPN aims to go beyond that. Second, GCC's and GVC's focus narrowly on governance aspects of chains; the GPN framework allows to describe all sets of actors and relationship that are of relevance (Coe et al., 2008). For more background on the GCC, GVC and GPN see textbox 1.

Three sets of terminology have become especially prominent. The term GCC was popularized by Gereffi in a large number of publications since 1994 (see, for example, Gereffi and Korzeniewicz, 1994; Gereffi, 2005). This has subsequently been superseded in the collaborative work of Gereffi, Humphrey, Sturgeon and others by the GVC: see Gereffii and Kaplinsky (2001); Gereffi et al. (2005). The GVC is a direct link with Porter's (1986) value-added chain which, in turn, derived from an old-established concept in industrial economics. The third approach is the GPN, a term developed independently by Ernst (Ernst and Kim, 2002) and by what Bathelt (2006) calls the 'Manchester School' of economic geographers (Dicken, 1994, 2003a, 2004, 2005, 2007; Dicken et al., 2001; Dicken and Henderson, 2003; Dicken and Malmberg, 2001; Henderson et al., 2002; Coe et al., 2004; Coe and Hess, 2005; Wrigley et al., 2005; Coe and Lee, 2006; Hess and Coe, 2006; Hess and Yeung, 2006; Johns, 2006).

Textbox 1 Footnote elaborating on GCC, GVC and GPN from Coe et al. (2008: 272).

A framework for GPN analysis is presented in figure 5. The three elements on which the framework is raised are value, power and embeddedness. This study will use the concept of territorial embeddedness to describe the relationship between actors in the dairy value chain in Kenya, in particular the relations at the 'beginning' of the chain: between smallholders and other direct actors. The reason to use the GPN instead of the related approaches as described above is because it allows describing relations between actors on all levels and more in-depth, as clearly explained above under the second difference of GPN from GCC and GVC conceptualizations. Therefore, as this study focusses on the smallholder dairy producers, it is useful and allows for a more in-depth analysis of relations between actors at the 'beginning' of the chain.

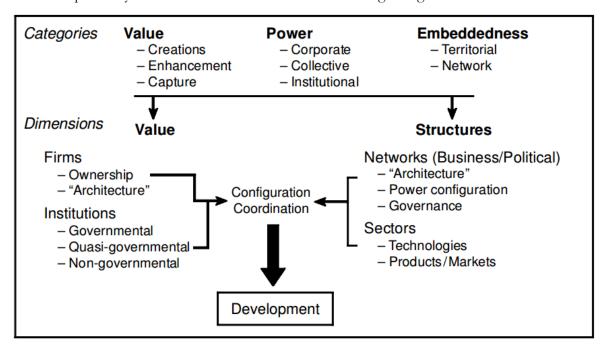


Figure 5 A framework for GPN analysis (Henderson et al., 2002: 448).

Embeddedness in the GPN framework describes the relations between actors; the effects of social and spatial processes of 'embedding'. Territorial embeddedness describes how a GPN

absorbs (and is constraint by) economic activities and social dynamics that already exist in those places. Because territorial embeddedness describes how GPNs are shaped by the economic, social and political arrangements of the places they inhabit, this is central to an analysis of the prospects for development at the local level. This is another reason why this framework suits the purposes of this study. Network embeddedness describes connections between network members regardless of their country of origin or local anchoring in particular places (Henderson et al., 2002: 446, 452, 453), and is less contributing to the aims of this study.

Next to the three categories there are four conceptual dimensions through which value is created, power exercised or institutional embeddedness is given concrete effect in terms of particular initiatives and policies, namely firms, sectors, networks and institutions. A correct configuration and coordination of these dimensions should lead to development. It is within the various networks that particular issues of governance arise (Henderson et al., 2002: 454).

### Value Chain Governance

To describe the relationship between actors in the dairy value chain using the territorial embeddedness concept of the GPN framework, the five types of governance of Gereffi et al. (2005) are used. Using these concepts contributes to the research gap about the socio-economic factors that determine vertical – and horizontal integration among smallholder dairy farmers.

Value chain governance, its concept shortly introduced earlier, is shaped by the nature of interactions in the vertical coordination of the chain. This then influences the distribution of benefits, thereby reflecting the distribution of power and control (Haggblade et al., 2012: 7). Governance in value chains matters because it is important in relation to market access, insights in fast tracks to the acquisition of production capabilities, distribution of gains, leverage points for policy initiatives, and funnel for technical assistance (Humphrey and Schmitz, 2001: 20-21). How governance along value chains is exercised also matters for the upgrading prospects of producers in developing countries (ibid.): analyzing the chain governance thereby conforms to the aim of this study as it will help in finding out about the power relations and distributions of benefits along the chain. This will offer insights into what barriers smallholders that market via informal channels face in entering the formal sector, for example.

Building on the concept of value chain governance, Gereffi (1994, in Kaplinsky, 2000) made a distinction between two types of of value chains, namely buyer-driven - and producer-driven chains. Buyer-driven chains are chains 'where the critical governing role is played by a buyer'. They are characterized by labor-intensive industries such as footwear, and thereby relevant to developing countries. Producer-driven chains describe a situation where key producers play the role of coordinating the various links between supply and demand.

Based on Gereffi (1994, in Kaplinsky, 2000) three forms of governance can be distinguished: legislative, judicial, executive governance. They can both be exercised by parties internal and external to the chain. See figure 6 for the three forms of governance and examples.

	Exercised by parties internal to chain	Exercised by parties external to chain
Legislative governance	<ul> <li>Setting standards for suppliers in relation to on-time deliveries,</li> </ul>	☐ Environmental standards
	frequency of deliveries and quality	☐ Child labour standards
Judicial governance	<ul> <li>Monitoring the performance of suppliers in meeting these standards</li> </ul>	<ul><li>Monitoring of labour standards by NGOs</li></ul>
	Standards	☐ Specialised firms monitoring conformance to ISO standards
Executive governance	☐ Supply chain management assisting suppliers to meet	☐ Specialised service providers
8	these standards	<ul> <li>Government industrial policy support</li> </ul>
	<ul> <li>Producer associations assisting members to meet these standards</li> </ul>	

Figure 6 Examples of legislative, judicial and executive value chain governance (Kaplinsky, 2000: 125).

These three forms of governance are important to understand, however there is a more recent and detailed framework for governance in chains that will be used, again from Gereffi et al. (2005). These types of governance are market -, modular -, relational -, captive -, and hierarchical governance. The determinants of governance structure are information complexity, information codification, and supplier capability. Information complexity is about 'The complexity of information and knowledge transfer required to sustain a particular transaction, particularly with respect to product and process specifications'. Information Codification is 'the extent to which this information and knowledge can be codified, and, therefore, transmitted efficiently and without transaction-specific investment between the parties to the transaction'. Supplier capability is 'the capabilities of actual and potential suppliers in relation to the requirements of the transaction' (Gereffi et al., 2005: 85). Other contributing factors to governance are (1) business enabling environment and institutions, and (2) power, either exercised by actors inside the chain such as the suppliers or firms, or outside the chain such as by (local) governments (ibid.).

If the determinants of governance structures are given the values high or low, eight possible combinations are to be made, of which five are actually found (see table 2):

Table 2 Key determinants of global value chain governance, obtained from Gereffi et al. (2005: 87).

Governance type	Complexity of transactions	Ability to codify transactions	Capabilities in the supply-base	Degree of explicit coordination and power asymmetry
Market	Low	High	High	Low
Modular	High	High	High	<b>↑</b>
Relational	High	Low	High	
Captive	High	High	Low	$\downarrow$
Hierarchy	High	Low	Low	High

These combinations lead to the five governance types:

- ❖ Market: characterized by low complexity of transactions, high ability to codify transaction and capabilities in the supply-base, buyers respond to specifications and prices, and little explicit coordination is needed;
- Modular: characterized by high complexity of transactions, ability to codify transactions, and capabilities in the supply-base. This arises when linkages are not just based on price anymore as in market exchanges, but involves more complex products thus higher complexity in transaction; still low explicit coordination needed and low costs of switching to new partners;
- Relational: characterized by high complexity of transactions, low ability to codify transactions, and high capabilities in the supply-base. This arises when product specifications cannot be codified and transactions are complex. In combination with high capabilities in the supply-base, knowledge must be exchanged between buyers and sellers, hence high levels of explicit coordination, which makes costs of switching to new partners high;
- ❖ Captive: characterized by high complexity in transactions and ability to codify transactions, but low capabilities in the supply-base, a situation with high control on the part of the lead firm is created with high switching costs for suppliers;
- ❖ Hierarchical: characterized by complex transactions where information cannot be codified and suppliers are not capable, firms are forced to manufacture and develop products themselves (Gereffi et al., 2005: 86).

In chapter 4 it will examine what type of governance characterizes the relations between actors in the informal and formal dairy value chain in western Kenya.

# Types of upgrading

For the last sub question types of upgrading for the different types of smallholder dairy producers are explored using four types of upgrading as described by Kaplinsky et al. (2002). These types of upgrading are (1) process upgrading; (2) product upgrading; (3) functional upgrading and (4) chain upgrading. See figure 7 for a description of the different types of upgrading. In the context of the NAMA as described in the introduction, this study focusses on the potential of process – and channel upgrading.

- □ Process upgrading: increasing the efficiency of internal processes such that these are significantly better than those of rivals, both within individual links in the chain (for example, increased inventory turns, lower scrap), and between the links in the chain (for example, more frequent, smaller and on-time deliveries)
- □ **Product upgrading:** introducing new products or improving old products faster than rivals. This involves changing new product development processes both within individual links in the value chain and in the relationship between different chain links
- □ Functional upgrading: increasing value added by changing the mix of activities conducted within the firm (for example, taking responsibility for, or outsourcing accounting, logistics and quality functions) or moving the locus of activities to different links in the value chain (for example from manufacturing to design).
- Chain upgrading: moving to a new value chain (for example, Taiwanese firms moved from the manufacture of transistor radios to calculators, to TVs, to computer monitors, to laptops and now to WAP phones)

Figure 7 Four categories of upgrading (Humphrey and Schmitz, 2001 in Kaplinsky et al., 2002: 5).

### Sustainable Intensification and Climate Smart Agriculture

While Climate Smart Agriculture (CSA) and Sustainable Intensification (SI) do not directly form the basis of this thesis, they are so to say the beginning and end-point of the reasons for conducting this study, and therefore it is necessary to shortly introduce the concepts here:

SI and CSA are two complementary approaches. SI puts 'emphasis on improving risk management, information flows, and local institutions to support adaptive capacity', whereas 'CSA provides the foundations for incentivizing and enabling intensification' (Campbell et al. 2014: 39). Some see SI as too narrowly focused on production, but SI rather means rethinking of the whole food systems to reduce environmental impacts, enhance animal welfare, enhance human nutrition, and support rural economies and sustainable development. CSA has three objectives, namely (1) to increase agricultural productivity to support increased incomes, food security and development, (2) to increase adaptive capacity at multiple levels, and (3) to decrease GHGE and to increase carbon sinks. Identifying potential tradeoffs and synergies between these objectives is an essential element of CSA (ibid.). These concepts are at the core of this research: SI in the dairy sector is desired through CSA practices. As is the core of the second research question: 'Identifying appropriate ways to incentivize the uptake of climate smart alternatives is a key priority' (ibid.: 42).

# Methodology

This section described which methods are used, the data types and sources, how data was collected and analyzed, how concepts were measured, the epistemological and ontological position of the researcher, and the reliability and validity of the research.

### Methods

This research follows a mixed-methods design in which quantitative – and qualitative methods are combined. The main advantages of such a design are its ability to overcome weaknesses of either a quantitative – or qualitative research design. Such weaknesses are for example related to having data from one type of perspective and thereby having higher chances of gaps in the data. Following a variation of both quantitative – and qualitative methods therefore leads to greater validity.

The main reason for choosing a mixed-methods design is that only a qualitative – or a quantitative design was not able to provide all the information that was required to answer the research questions. Namely, as well a description of the structure of the chain, its actors and relations between actors, and the creation of a typology of smallholder dairy producers is needed to meet the aim of the study as presented in the introduction. The approach to the mixed methods approach, following Hammersley (1996, in Bryman, 2008: 607) is complementarity: '...the two research strategies are employed in order that different aspects of an investigation can be dovetailed'. Triangulation is also done, namely both qualitative research and quantitative research both made sure to corroborate quantitative – and qualitative research findings: this enhances the validity. Following Morgan's (1998, in Bryman, 2008: 607) approaches to mixed methods research, this research follows an approach where first qualitative data was gathered before quantitative data (the sequence decisions), however qualitative data was also gathered during quantitative data gathering. Because of the complementarity approach, qualitative or quantitative methods were both not the principal data-gathering tool, but equally important.

# Epistemology and ontology

It is sometimes argued that research methods are rooted in epistemological and ontological commitments: to do participant observation can follow an interpretivist epistemological commitment, rather than a positivist one (Bryman, 2008: 604). It is therefore important to reflect on the researchers epistemological and ontological positions. Epistemology is about what is regarded as acceptable knowledge in a discipline. This study follows an interpretivist epistemological position, believing that there are differences between people and the objects of the natural sciences, and that they therefore cannot be measured using natural science methods. This leaves room for social scientists to 'grasp the subjective meaning of social action', following Weber's notion of Verstehen (Bryman, 2008: 15, 16).

Ontology answers the central point of orientation about 'whether social entities can and should be considered objective entities that have reality external to social actors, or whether they can and should be considered social constructions built up from the perceptions and actions of social actors'. The researcher her ontological position follows a constructionist commitment: 'social phenomena and their meanings are continually being accomplished by social actors'. Social actors are therefore considered 'social constructions built up from the perceptions and actions of social actors' (Bryman, 2008: 18, 19). The methods chosen in this social – and geographical study are supported by these positions.

### Data collection

Primary – and secondary data gathering, key stakeholder interviews, and surveys were the *main* methods used. For instance, NAMA multi-stakeholder workshops in Nairobi were visited in order to get a better picture of the process of creating a NAMA and to see what approaches and strategies are currently considered in order to decrease emissions from the dairy sector. Secondary data about dairy cattle and milk production per ward is obtained from the county governments of Nandi – and Bomet county. The two main data sources were however smallholder dairy producers sampled in Nandi – and Bomet county, and employees of dairy farmers cooperative societies. A short survey among agrovetstores also provided useful data on inputs.

The data was collected as follows: After attending a NAMA multi-stakeholder workshop in Nairobi, data collection was started in Nandi county. First, exploratory interviews were done with staff of the agricultural- and environmental departments of the county government in order to be able to sample the wards in which the smallholder dairy producer survey was to be conducted. Secondary data was gathered as well, transportation was arranged, and two research assistants were selected and trained. Considering the time frame four wards were selected. Considering the chain approach, based on stakeholder consultation and secondary data on milk production, two wards were selected that were relatively far away from markets, one in a higher milk producing area and one in a lower producing area, and two wards were selected that were relatively close to markets, again one in a higher producing area and one in a lower producing area. Were possible, wards close to forests were chosen as considering the host organization of the internship (CIFOR) it would be interesting to see if people let their cattle graze in forests. See table 3 for the characteristics of each ward. The dairy producer survey was largely inspired by an already conducted EADD survey. The main adjustments were additional questions about marketing of the milk, and skipping a lot of questions to remain with the core questions regarding household characteristics and farming practices etc. The survey was coded into an XLSForm, uploaded in Ona (https://ona.io/home/), and collected through the ODK Collect app on tablets provided by CIFOR. The survey was tested in the beginning, and adjusted and improved in the process.

The same sample approach was executed in Bomet county, after having attended a KDB stakeholder workshop to get an idea of the issues in the dairy sector in Bomet county. Next to the county government, in Bomet, WorldVision was also asked which wards best to sample. The same research assistants conducted the smallholder survey in Bomet. The sample in Nandi county did not have any people that directly sold their milk to formal milk processors, that is why in Bomet county the ward Chemagel was chosen in order to hopefully be able to get conclusions about the differences between farmers who directly sell to the milk processors and the others. After the work in Bomet was finished, a one-week return visit to Nandi was done to fill in the gaps and conduct more surveys. Kapsabet ward was added due to the presence of a dairy processor. In each ward, in order to be able to say something about it statistically, the aim was to conduct 30 surveys. This more or less worked out, however in the end the ward Kapsabet had a higher priority due to the presence of a milk processor, so Kobujoi and Kibwareng wards did not reach 30 surveys each. However, as they are close to each other and the total amount of surveys in both wards is 29, they can somewhat be regarded as one ward (see figure 8).

**Table 3** Reasons for sampling the wards.

County and sampled wards	Ward	Chosen because of following:
Nandi	1: Kipkarren	High producting, remote, no tarmac roads
	2: Kaptel	High producing, less remote than Kipkarren, tarmac roads, close to forest
	3: Kapsabet	Presence of formal dairy processor, tarmac roads, close to forest
	4: Kobujoi	Low producing, less remote than Kibwareng, no tarmac roads, close to forest
	5: Kibwareng	Low producing, no tarmac roads, remote
Bomet	1: Kimulot	High producing, remote, no tarmac roads, close to forest
	2: Chesoen	High producing, less remote than Kimulot, tarmac roads
	3: Chemagel	Precense of formal dairy processor, tarmac roads
	4: Kong'assis	Low producing, remote, no tarmac roads, close to forest

For the actual sampling of households, there were options to use member registers of farmers' cooperative societies, but that would mean there would only be people included that deliver milk to the farmers' cooperative societies, which was not desired. Due to a lack of specific household data on county level and time constraints, the households were simply sampled by getting out of the car at some point in the ward and walk around. The terrain was often difficult to tackle by car, and a higher priority was set to getting 30 surveys per ward then to having a sample that is collected dispersed throughout the ward. Therefore the surveys are collected as shown on figure 8. I personally joined for about 55 surveys in Nandi county, thereafter the research assistants were able to conduct the surveys without me as they were trained and could save time by not having to translate on the spot for me. Quality control was done by going through the submitted surveys of the research assistants every day and discuss unclarities or interesting things the day after, as well as general updates on how the days went at the same day. This was the most optimal way to guarantee quality as the respondents they talked to were still fresh in their minds, and they could share their general experiences immediately after returning to the main town. See table 4 for how many times each ward was visited to conduct the producer surveys. In the meantime, in both Nandi - and Bomet county, I arranged and conducted interviews with dairy specific farmers' cooperative societies and milk processors, preferably at least in the wards that were also sampled for the dairy producer surveys. In Nandi county two dairy cooperative societies were visited and the processors New KCC, in total six interviews were done. Smaller I resided a total of six weeks in Kapsabet and a total of five weeks in Bomet: the towns where the county governments are located. There was an operating budget of 2000 USD available through CIFOR which enabled staying at the site locations and paying for research assistants and transportation.

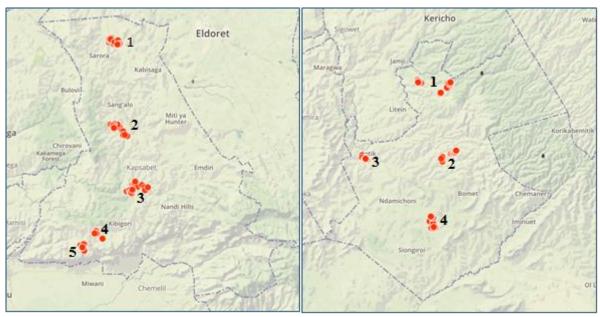


Figure 8 Nandi - (left) and Bomet county (right) and sample locations of the smallholder dairy producers in orange dots, following the numbers as presented in table 4.

Table 4 Overview of collected dairy producer surveys.

County	Ward	Nr. of times visited to conduct surveys	Number of dairy producer surveys collected (N=240)
Nandi	1: Kipkarren	3	32
	2: Kaptel	3	30
	3: Kapsabet	2	30
	4: Kobujoi	2	13
	5: Kibwareng	2	16
			Total: 121
Bomet	1: Kimulot	3	30
	2: Chesoen	3	29
	3: Chemagel	2	30
	4: Kong'assis	2	30
			Total: 119

Towards the end of the fieldwork period additional agrovetstore surveys were conducted in both counties in order to get a better idea of the inputs available, where these inputs come from, their prices, and how they are transported from producer to agrovetstore and from agrovetstore to farmer. It was executed the same as the other survey: on tablets or phone with the ODK Collect app. See table 5 for info on where the agrovetstore surveys were conducted, and appendix 1 for an overview of the collected data and people interviewed.

Table 5 Overview of collected agrovetstore surveys.

	Č .	•	
County	Name of ward	Name of center	Nr. of surveys (N=10)
Nandi	Kaptel	Kaptel	1
	Kapsabet	Kapsabet	1
	Kapsabet	Kapsabet	1
Bomet	Kongasis	Olbutyo	1
	Silibwet	Silibwet	1
	Bomet East	Bomet	1
	Chemagel	Kaplong	2
	Chemagel	Sotik	2

### Operationalization

Most of the information is collected through the producer survey and interviews with the dairy coop societies. Below are some examples given of questions asked to measure the concepts; this further becomes clear in the results chapters. See appendixes 2 and 3 for all the survey questions asked.

In order to say something about the value chain structure with a focus on the 'beginning' of the chain, vertical coordination and horizontal coordination are explored. Horizontal coordination is explored in the smallholder producer survey by asking questions such as 'Are you part of a farmers' organization', and 'What services are offered through your organization' to make sure they are part of a dairy organization, namely if they answer with 'milk collection', and/or 'milk selling'. To the dairy farmers organizations is asked about whether they work together with other dairy farmers organizations to get an idea of horizontal coordination on their level.

Vertical coordination is measures by asking the farmers to which actors they sell the milk, how transportation is and price negotiation is arranged, and what type of contract they have with the buyers of their milk, for example. To the dairy coop societies more or less the same questions are asked about their relation with the farmers as well as with the milk processors. The same accounts for the formal milk processors. An example of a question asked to New KCC, the formal milk processors, is what percentage or their milk they receive/buy from groups, and what percentage they get from individuals.

In order to say something about governance in the chain, the concept of embeddedness is used, and measured using the five types of governance of Gereffi (2005). The information on vertical coordination is used, and this is backed up by more direct qualitative data from interviews with the dairy coop societies about how their relations are with the farmers and the formal processors, and how contracts are put together between dairy coop societies and formal processors, for instance. More specific questions in the dairy producer survey were asked later on in the process about the relationship between the farmer and the middleman: questions were asked such as 'does the middleman sometimes not show up when you expect him/her', and 'does the middleman sometimes pays less or later than you expect him/her to do'?

In order to answer the main research question the concept of inclusiveness is also considered, in particular with respect to the development of the NAMA, based on two stakeholder meetings in Nairobi. As their strategy is to focus on the private – and formal sector to develop the dairy sector, to measure the possible effect of that, it is analyzed how many smallholder producers are directly connected to the formal milk market. This is discovered by asking questions about what percentages of morning – and evening milk is sold to whom/where, and also by questions about which extensions services actors are present, and from who smallholders have receive extension services in the last year, for instance.

# Data analysis

Notes from the workshops and interviews with staff members of the county government or farmers' cooperative societies were typed out, were read repeatedly, and kept closely during writing of the report. Questions from the dairy producer survey were mostly analyzed using Microsoft Excel, after coding averages were calculated, just like percentages, and standard deviations: the descriptive statistics. A few variables were analyzed in IBM SPSS Statistics version

24 to perform a Hierarchical Cluster Analysis (HCA) and Probit Regression Analysis (PRA). Justification of the variables used for the analysis in SPSS can be found in the results chapters.

### Reliability and validity

'Reliability is concerned with the question of whether the results of a study are repeatable' (Bryman, 2008: 31). Reliability in this study is accounted for by partly using statistical tests that can be repeated and will give the same outcomes. These outcomes will however have a chance of being different with the use of different variables and a larger or smaller sample, this is its limitation. With regards to the more qualitative parts, to the farmers organizations more or less the same questions have been asked, and as most of these questions were straightforward, such as 'how many members does this farmers organization have', these results are repeatable. Reliability challenges are mostly present with regards to the dynamics in the chain, as the results presented about this in this study are the result of attended meetings and interviews that are highly unlikely to take place in the same way as I have experienced them.

'Validity is concerned with the integrity of the conclusions that are generated from a piece of research' (Bryman, 2008: 32), so is measured what is said to be measured? For the statistical parts, this mostly means that no generalizing conclusions can be done or outcomes can be reframed, as they are then not correct anymore and do not describe what exactly is measured. If the correct use of wording is used, such as 'when having a higher value of X the probability of being part of the group that sells to X are statistically significantly higher', then you describe what is measured and not beyond that. For the more qualitative part, again the validity is harder to guarantee. Any challenges with regards to reliability and validity in this study are limited by choosing a mixed methods framework.

#### Limitations

The main limitation to this research is the sampling method, as all respondents that participated are close to some sort of road. Even though some areas were really remote, they were somehow reachable with a car or motorbike and thereby 'close' to a road. There is therefore no clear understanding of practices and marketing behavior of people that live further away from some sort of a road.

Second, there was an active search for people that directly deliver their milk to the processors. This was desired to be able to compare these respondents with other respondents. It was very difficult to find them and the ones that are part of the sample have been actively searched for, indicating that the general descriptive statistics of the whole sample of smallholders may be slightly different as without active searching for these respondents, the chances are very low that there would have been people in the sample that directly sell milk to the processors (even around the New KCC collection and processing plants).

Third, the use of research assistants always has its advantages and limitations. In terms of language and a general understanding of socio-cultural contexts it was absolutely indispensable to work with them. However, it also always remains a limitation because I could not directly understand most smallholders myself. Even if I could have picked up on some things in Kiswahili, a national language in Kenya, with the presence of the local research assistants this automatically moved to Kalenjin, the local tribe language of which I did not speak a word.

# Chapter 1: The dairy value chain

This chapter aims at presenting the main characteristics of the actors and main structures of the dairy value chain in answering the first sub question: How is the dairy value chain structured in Nandi – and Bomet county? Smallholder dairy producers, processors, and farmers' organizations will be described, as well as the main input channels for smallholder dairy producers and the options for marketing. This chapter can therefore be regarded as a biography of the counties with regards to the dairy sector. In the end some differences between Nandi – and Bomet county will be discussed but since the value chain structure is more or less the same, in the rest of the chapter no distinction will be made.

### Dairy producers

The largest group of actors in terms of numbers, and the focus of this research, is the group of dairy producers. Most dairy producers are smallholders. A survey was conducted among 240 smallholder dairy producers in Nandi – and Bomet county. Results with regards to the topics in the survey, namely household characteristics, cattle and milk production, and production practices, will be presented in this section in order to get a clear picture of the smallholder producers in these counties. In particular, general statistics are presented for the variables that are used in to conduct analyses in the chapters that follow. Secondary data regarding livestock and cow milk production is also presented.

#### Household characteristics

In the survey 195 male and 45 female headed household heads participated. Of the respondents 125 were male and 115 female. The average dependency ratio is 38.56% per household. The main sources of income for the households were the cash crop tea or the livestock product milk (see tables 6).

Table 6 Main source of income for smallholder dairy producers in Nandi - and Bomet county.

Main source of income	Total (N=240)	Percentage (%) of total	Specification
Cash crops	85	35,4	Tea (N=85)
Livestock products	80	33,3	Cow milk (N=80)
Subsistence crops	32	13,3	Maize (N=20)
Formal employment	24	10	
Casual employment	5	2,1	
Small business	13	5,4	
Remittances	1	0,4	

Table 7 shows that 30.4% has a *total* household income of more than 30.000 KES/month, which is about 270 euro's. 48.8%, about half of the sample, has an income of 20.000 KES/month or less, that is about 180 euro's.

Table 7 Household income categories for smallholder dairy producers in Nandi - and Bomet county.

Income category in KES/month	Nr. of households (N=240)	Percentage (%) of total	Cumulative Percentage (%)
Less than 2.500	2	0,8	0,8
2.500 - 5.000	10	4,2	5
5.000 – 10.000	46	19,2	24,2
10.000 – 20.000	59	24,6	48,8

20.000 – 30.000	50	20,8	69,6
More than 30.000	73	30,4	100

238 participants own land, the average size of the land they own is 5.48 acres with a standard deviation of 7.83, so there is quite some variation in the amount of land people own. 27 households also rent land, the average size of the rented land 1.73 acres. If the rented land is included in total land per household the average size of the land per household is 5.67 acres.

According to the latest data obtained from the county director livestock in Nandi county, the dairy cattle population is 319.942. Each household has a total herd of 5.78 cattle, of which 2.71 cows, 1.16 heifers, 0.29 bulls, 1.38 calves and 0.24 castrated males. According to the latest data obtained from the deputy director veterinary services of Bomet county on July 29 2016, the number of dairy cattle is 297.837. However, mind that the data of both counties is based on estimates and is therefore useful for a general impression but may not represent the actual truth.

An inventarisation of the cattle herd was made in the survey as well. First of all, all households that participated had cows, as this was a requirement to start the survey. The average number of milk-producing cows in Nandi – and Bomet county together is 2.93 per household, with a standard deviation of 3.02: there were a few outliers with high number of cows. One household had 39 cows and another 10 cows, the rest of the households had below 10 milk-producing cows. Without these two outliers the average number of owned cows is 2.74 (N=238). This is very similar to the number of cows owned per household according to the data from the county government of Nandi, which are 2.71 cows. See table 8 for an overview of the cattle herd.

Table 8 Composition of cattle herd in Nandi- and Bomet county.

The herd	Nr. of households (N=240)	Average nr.
Cows	240	2.93 (SD=3.02)
Pre-weaning females	165	1.72
Pre-weaning males	134	1.59
Heifers	94	1.91
Bulls	31	1.39
Immature males	20	1.8
Castrated adult males	7	2

#### Milk production

According to county data the average amount of liters per dairy cow per day is 3.75 liters in Nandi county, and production per year in liters is 195,489,339. The production per day per animal in liters is 4.3 liters in Bomet, leading to a yearly production of 201,639,314 liters (see table 9)

Table 9 Dairy cattle and milk production county data from Nandi and Bomet.

Cattle and milk production	Nandi county	Bomet county
dairy cattle population	319,942	297,837
Milk production per cow/day/L	3.75	4.3
Total milk production year/L	195,489,339	201,639,314

The results from the survey show that the liters per day per cow (N=240) in the **dry** season are **4.1 liters** and in the **rainy** season are **5.9 liters**. The average of that is **4.98 liters per day per cow per year**. This is higher than the data given by the county. This was calculated by dividing the number of cows by the liters indicated as production per day for last dry season and the last

rainy season. Mind however that sometimes people currently had for instance one cow more or less in the last rain or dry season so again, these are estimates.

With regards to milk production, 238 (N=240) participants wanted to increase their milk production. They were all asked how they wanted to increase their milk production. See table 10 for the results. This is useful data because it shows how the participants themselves think they can increase their production.

**Table 10** First, second, and third ideas of smallholder dairy products in Nandi – and Bomet county on how to increase milk production.

First, second, third method to increase production (N=238)	First	Second	Third
Produce more feed	117	53	28
Buy more feed	39	72	30
Better feeding practices	38	48	55
Improve grade	25	31	46
Increase the nr. of cows	14	21	41
Spent more on controlling animal disease	3	8	16
Depends on extentionist advice	2	0	2
I don't know	0	3	14
Other	0	2	6

Conclusions that can be drawn from table 10 are first of all that most smallholders know they can increase their cow's milk production by giving them more feed or by better feeding practices, and that of all people who wanted to increase their cow milk production, everyone had ideas on how to do this. If they have ideas on how to increase their production but they are not doing that, what limitations are they experiencing in order to increase cow milk production? See table 11 for results on that.

Table 11 Main limitation according to smallholder dairy producers to increase milk production.

First and second limitation to increase production (N=238)	First	Second
Lack of credit to buy (quality) feed	59	40
Lack of enough land to produce my own feed	59	30
My animals suffer from diseases	35	18
There is not enough good grazing land available	18	21
The price for milk is too low	14	29
Lack water	11	14
Lack of (credit to buy) labour	10	10
Lack of credit to buy animals	8	20
Good vet care is too expensive	7	13
I don't know how to increase my production	5	16
Other	5	14
There is not enough feed to buy available in my area	4	4
There is no buyer for the milk	2	1
Good vet care is not available in my area	1	4

Conclusions that can be drawn from table 11 in particular if we look at the first three of the first – and second limitation to increase milk production, is that they are related to a lack of credit or a lack of land to buy and produce cattle feed. Thereafter, animal diseases are a perceived problem, following a perceived low cow milk price which prevents people from being able to invest.

### Farming practices

With regard to farming practices, questions have been asked about feeding and grazing, fodder legumes, feed conservation and manure management. It is beyond the scope of this study to examine in detail the farming practices, so a selection of the main practices that influence cow milk production, based on FAO (2013b), Harvey et al. (2014), Wambugu et al. (2014), and an expert from CIFOR (see appendix 4), are chosen to ask in the survey and to present here. It is important to have a general idea of the farming practices as eventually, in order to produce environmentally sustainable, these practices are the ones that need to be adapted and/or improved.

Table 12 shows that the household head mostly detects if a cow is in heat, and table 13 shows that 63.7% get a bull from close by to inseminate the cow; a higher percentage of people that use AI is desired.

Table 12 Who detects if a cow is in heat.

Detects if a cow is in heat	Total (N=240)	Percentage % of total		
Head	173	72.1		
Spouse	29	12.1		
Son	24	10		
Other	14	5.8		

**Table 13** What is done when a cow is in heat.

When a cow is in heat	Total	Percentage % of total
Get a bull from close by	153	63.7
Get a vet to do Al	86	35.8
Do Al myself	1	

There are no large differences between how the cattle grazes between the dry and the rainy season (table 14), between how the cows graze (table 15), and where (table 16). Most farmers have their cattle graze and give them some additional stallfeeding. They mostly graze freely or fenced, or rotational, on their privately owned lands.

Table 14 Cattle feeding in the dry - and rainy season.

<b>Table 14</b> Cattle feeding in the dry - and rainy season.				
Cattle feeding	Total (dry) (N=240)	Total (rain) (N=240)	Percentage % of total (dry)	Percentage % of total (rain)
Only grazing	64	74	26.7	30.8
Mainly grazing and some stall feeding	121	125	50.4	50.4
50% grazing and 50% stall feeding	13	21	5.4	8.8
Mainly stall feeding and some grazing	40	19	16.7	7.9
Only stall feeding – zero grazing	2	1	.8	.4

**Table 15** Method of grazing in the dry - and rainy season.

Cattle grazing	Total (dry) (N=228)	Total (rain) (N=235)	Percentage % of total (dry)	Percentage % of total (rain)
Free/fenced grazing	125	125	54.8	53.2
Rotational grazing	69	72	30.3	30.6
Tethered grazing	30	34	13.2	14.5

Other 4 4 1.8 1.7

**Table 16** Where the cattle grazes in dry - and rainy season.

Location cattle grazing	Total (dry) (N=234)	Total (rain) (N=234)	Percentage % of total (dry)	Percentage % of total (rain)
On common land	5	5	2.1	2.1
Own privately owned land	185	190	79.1	81.2
Someones else's privately owned land	12	12	5.1	5.1
Along the roads	13	12	5.6	5.1
Mostly in forests	19	15	8.1	6.4

As the question about grazing in general did not give insights into whether people have their cattle grazing in the forest or not, later on this was specifically asked. Of 188 respondents 23 said to sometimes have their cattle graze in the forest, 165 indicated not to. In Kapsabet ward it was mentioned 12 times, in Kaptel ward once, in Kimulot five time (Mau forest), in Kong'assis four. Eight respondents indicated mostly to have their cattle graze in forests in the rainy season, while 15 respondents said they have their cattle grazing in forests equally in both seasons. This does not correspond with results from the survey in general where a slightly higher percentage of people who have their cattle graze in the forest is to be seen in the dry season.

With regards to the number of hours cattle grazes, the average of 209 respondents is 6.8 hours in the dry season and 6.7 hours in the rainy season for 208 respondents, so there is practically no difference. 34 respondents indicate to sometimes pay others for having cattle grazing in certain places, 199 do not (N=233).

Questions on additional food sources are only asked to people who indicated to feed their cattle next to grazing. 134 respondents (N=179, which 74.9%, say their main additional food source is Napier grass, followed by dry maize strover. The main type of feed bought (N=129) is dairy meal (74.4%) followed by Boma Rhodes (9.3%). This shows, as is also confirmed in other questions in the survey, that most people grown their own cattle feed, in particular Napier grass. Only five respondents (N=240) indicated to grow fodder legumes, namely calliandra and desmodium.

44.6% (N=240) practice feed conservation, in particular by stacking it in a separate store (57.5%) or traditional stacking under shade (21.2%). 70.8% (N=240) collect manure from cows and apply it to apply it to food and cash crops (93.9%) and cattle feed crops (66.1%). Chapter 5 will elaborate more on the barriers to the uptake of improved practices.

## Cooling plants

There are many small and larger farmers' organization that, sometimes solely, are involved in cow milk collection. Many of these groups have obtained coolers to chill the milk, or milk coolers were provided through (projects of) the county government and external partners. Except for some privately owned coolers, most coolers are therefore owned and managed by (a selection of) farmers through a management committee. Table 17 and 18 give an overview of coolers, their capacities and locations in Nandi- and Bomet county. This data was given by both county governments, but field visits and triangulation with other researchers often indicated slight differences in capacity. Therefore is should be kept in mind that there can be mistakes in both tables, except for the ones that were visited by myself (indicated with \*).

Table 17 Overview of management, locations and capacity of coolers in Nandi cour
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Sub- county of Nandi	Name	Ward	Capaci ty (L)	Remarks
Tinderet	Tinderet	Tinderet	5.000	Installed, governance issues
Aldai	Aldai moi	Koyo Ndurio	5.000	Installed, not operating
Nandi Hills	Kabarunet	Chepkunyuk	3.000	Installation of cooler on-going
	Lessos	Ollessos	8.000	Functioning
Emgwen	3-ton	Kapsabet	3.000	Installed, water & electricity issues
	Kilibwoni Berur	Kilibwoni	3.000	Installed, water & electricity issues
	Kilibwoni Dairies	Kilibwoni	2.000	Installed, water & electricity issues
Chesumei	Chepterit	Chemundu	3.000	Not installed, governance issues
	Lelchego	Lelmokwo	8.000	Functioning
	Makiu	Kaptel Kamoiywo	2.000	Not installed yet
	Talai	Kaptel Kamoiywo	2.000	Not installed yet
	Kabiyet	Kaptel Kamoiywo	5.000	Functioning
	Tanykina	Kaptel Kamoiywo	5.000	Functioning
Mosop	Tanykina* (HQ)	Kipkarren	8.000	Functioning
	Tanykina	Kurgung Surungai	5.000	Functioning
	Tanykina	Kurgung Surungai	5.000	Functioning
	Tanykina	Sang'allo Kebulonik	5.000	Functioning
	Kabiyet*	Sang'allo Kebulonik	10.000	Functioning
	Kabiyet* (HQ)	Kabiyet	10.000	Functioning
	Kabiyet	Kabisaga	600	Functioning
	Cheptil	Kabisaga	3.000	Functioning
	Lolka	Ndalat	5.000	Installed, not operating

<sup>\*</sup>These were visited personally.

Table 18 Overview of management, locations and capacity of coolers in Bomet county.

Sub- county of	Name	Ward	Capacit y (L)	Remarks
Bomet			y ( <i>L</i> )	
Bomet -	1 Chesoen	Chesoen	2,000	Functioning
Central	2 Marinyin	Ndaraweta	6,000	Installation of cooler on-going
	3 Bomet central*	Silibwet	2,500	Functioning
	4 Balek*	Singorwet	2,000	Functioning
Bomet East	5 Longisa	Longisa	1,200	Extra 2000L tank soon to be installed
	6 Sot	Kembu	11,000	Functioning
	7 Merigi	Merigi	3,500	Constructing a cooler building
	8 Sugutek	Merigi	2,000	Near completion, cooler installed
Chepalung	9 Labotiet	Chebunyo	5,000	Installation of cooler on-going
и	10 Olbutyo* Kong'asis 3,200 Functioning		Functioning	
	11 Makimeny Kong's	Kong'asis	3,000	Cooler supplied, yet to be installed
	12 Itembe Nyangores 3,500 Near comp		Near completion, cooler installed	
	13 Imanit**	Nyangores	res 2,000 Functioning	
14 Sigor Sigor		Sigor	3,000	Near completion, cooler installed
	15 Kaboson	Chebunyo	bunyo Constructing a coole	
16 Kapkesosio Nyangores		Nyangores		Constructing a cooler building
	17 Siongiroi*	Siongiroi* Siongiroi 30,000 Functioning		Functioning
	18 Chebwostuiyet	Siongiroi	3,000	Installation of cooler on-going
Konoin	19 Kokiche*	Mogogosiek	6,000	Functioning
Sotik	20 Chepkalwal	Abosi-Ndanai	5,000	Functioning
	21 Kamungei	Kapletundo	6,000	Near completion, cooler installed
	22 Kipsonoi*	Kipsonoi	3,550	Functioning
	23 Rongena	Rongena/Manaret	3,000	Near completion, cooler installed

<sup>\*</sup>These were visited personally.

<sup>\*\*</sup>Privately owned cooler.

Also incorporating the coolers of New KCC in the counties (see next section), there are currently more or less 15 functioning coolers in Nandi county with a capacity of 277.600L. In Bomet county there are 12 functioning coolers with a capacity of 369.250L (see table 19).

Table 19 Number of functional coolers and total capacity (L) of Nandi – and Bomet county.

Coolers and capacities	Nandi county	Bomet county
Number of functional coolers	15	12
Total capacity/L	277,600	369,250

The average distance to the nearest cooling plant differs strongly per ward (see table 20), which is part of the reason why these wards were sampled.

Table 20 Avarage distance to cooling plant per ward for sampled dairy producers.

		1 / 1
County	Ward	Average distance to cooling plant (in km)
Nandi	Kipkarren (N=32)	1.83
	Kaptel (N=30)	0.90
	Kapsabet (N=30)	9.70
	Kobujoi (N=13)	5.85
	Kibwareng (N=16)	17.75
Bomet	Kimulot (N=30	17.37
	Chesoen (N=29)	6.72
	Chemagel (N=30)	2.32
	Kong'assis (N=30)	0.54

There is a difference between a farmers' cooperative and a 'limited': ltd. A cooperative is a public entity, so it can take a while before certain decisions are made as this requires approval of at least part of the members. That is why most cooperative societies have a limited (ltd.) which is private. The cooperative then buys the milk from the ltd. as they are able to make quick decisions about what to do with it (interview Kiptalam, July 4, 2016). For the consistency in this report it did not seem relevant to distinct between cooperatives and ltd. Therefore here is referred to farmers' organizations. Farmers' organizations that are a relatively well established and large, and that offer extension services such as training, are also called 'hubs'.

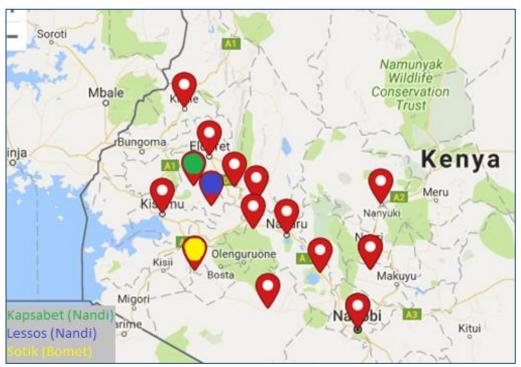
Farmers' organizations, often with the help from the county governments or other dairy programs such as EADD, purchase coolers to chill the milk. If farmers deliver milk they can have shares in this. It depends per farmers' organization whether they automatically start deducting to pay for a share through a check-off system for the milk that you deliver, what the price is for a share, and up to which maximum you can have a share. As soon as you have one share you can start participating in decision making processes, and you get dividend at the end of the year if profit is made (interviews Kitur and Paul, June 14 and July 14 2016).

There are differences between members and active members. The active members are members that deliver daily, the other members do not deliver daily (interview Kiplimo, July 20, 2016).

#### **Processors**

The main formal dairy processors in Nandi and Bomet county are New KCC and Brookside Dairy LTD (hereafter referred to as Brookside). As can be seen in figure 9, New KCC has two locations in Nandi county and one in Bomet county. The location in Kapsabet (Nandi county) is a milk cooling plant, just like the location in Lessos (Nandi county bordering Uasin Gishu

county). As there are no other processors in the county either, there is no milk processing facility in Nandi county. The New KCC location in Eldoret (above-right to the Kapsabet location) is however relatively close by, and it is a sales depot and processing factory. The location in Sotik (Bomet county bordering Kericho county) is a processing factory, and is thereby the only location in Bomet county where milk is processed.



**Figure 9** Locations of New KCC in Kenya, not on the map is a location in Mombassa. Indicated with colors are the three locations in Nandi – and Bomet county (adjusted from www.newkcc.co.ke/branches-2 on October 5, 2016).

The capacity of the cooling plant in Sotik is 300,000L, and in Kapsabet and Lessos is both 100,000L. The cooling plants of New KCC also have smaller coolers and satellite coolers that are not indicated on this map. Two other relatively close cooling plants to Sotik, one in Molo and one in Kigoris (both not in Bomet county), have a capacity of 80,000L and 20,000L. Then there are eight satellite coolers in the area, of which the exact locations are un-known, but likely not located in Bomet county as they were not mentioned by anyone else except New KCC themselves. In Nandi county New KCC also has a 5000L cooling plant in Kaptel. A 5000L cooling plant in Tinderet is almost functioning but currently lacks electricity.

The plant in Kapsabet currently receives 18,000L/day, of which about 5,000L from 250-280 individual farmers; the rest is from groups. There are about 10 groups delivering at the Kapsabet plant, of which the smallest deliver 500L/day and the largest 15,000L/day (interview Kibet, New KCC Kapsabet). The plant in Sotik receives 120,000L/day, of which 70,000L is processed in Sotik and the rest in Nairobi and Eldoret. In total 16,000 farmers bring milk, about 70% of them are from Bomet county. There are about 40 groups delivers with on average 300 members bus some have 5000 or more. The rest are individual deliverers, about 4000. They often transport the milk at night (interview Kiptalam, July 4, 2016). New KCC has two routes, Siongiroi – Makimeny – Sotik and Nderaweta – Balek – Olbutyo – Sotik. (interview Paul, July 4, 2016).

When delivering milk to the New KCC quality tests are done to decide whether the milk is accepted. In particular, a lactometer test measures the density of the milk to make sure no water is added, and an acidity test is done to test for sour milk (interview Kibet, April 28, 2016).

Brookside only has one chilling – and processing plant in Ruiru, close to Nairobi (figure 10).

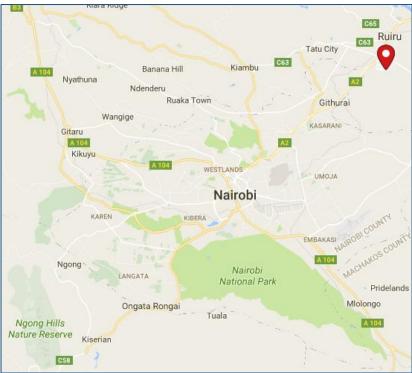


Figure 10 Location of the only chilling – and processing plant of Brookside Dairy LTD (adjusted from Google Maps).

When Brookside picks the milk from the farmers' organizations with which they have a contract, they often bring it to Ruiru on the same day. There are also other smaller processors present such as Daima, but the focus will remain on New KCC and Brookside as they are most present in the counties Nandi – and Bomet.

#### Inputs

The inputs that will be described in this section are described from a smallholder dairy producer perspective. As well products such as dairy feed or drugs for cattle diseases, and extension services such as trainings are described. The different marketing options for smallholder dairy producers, namely formal (hubs and processors) and informal (individual costumers, middlemen) will be elaborated upon too.

The two main channels for farmers to obtain products such as dairy feed and dairy cattle disease drugs are agrovetstores and farmers organizations. Agrovetstores sell a variety of products for farmers in general, so not specifically products for dairy. In almost all villages an agrovetstore can be found, however the smaller the village, often the smaller the agrovetstore and amount of products offered. A small agrovetstore survey about the main products purchased by dairy farmers, its prices and suppliers was done in Nandi – and Bomet county. This survey was conducted at the end of the fieldwork after having all the impressions from the smallholder dairy producer surveys. In Nandi county three agrovetstore surveys were conducted of which one was

not finished, and in Bomet county seven agrovetstore surveys were conducted. The data for the two counties is analyzed together as from fieldwork experiences there seems to be no significant differences between the counties.

According to the participants there are two agrovetstores in Kaptel, nine in Kapsabet, two in Olbutyo, four in Silibwet, five in Bomet, three in Kaplong, and nine or ten in Sotik, to give an idea of how many agrovetstores there are, even in small centers such as Olbutyo.

Options with popular dairy products were given to see if they were available in the stores. All of them sold dairy meal and dairy/salt/mineral licks, nine sold drugs against ticks, four sold Boma Rhodes seeds, and one sold hay. Thereafter it was indicated whether they sold fodder legume seeds. Two sold both Desmodium and Lucerne seeds, respectively for 5500 and 3400 KES/kg (Desmodium) and for 2800 and 2400 KES/kg.

Table 21 shows what according to the participants the three most popular products were for dairy farmers. Dairy meal is mentioned seven times and a good second place is for mineral licks.

Table 21 Most popular products bought by dairy producers according to agrovetstore employees (N=10).

	Most popular product	Second most popular product	Third most popular product
1	Dairy meal (N=6)	Drugs against ticks (N=5)	Dairy/salt/mineral licks (N=6)
2	Drugs against ticks (N=3)	Dairy/salt/mineral licks (N=3)	Dairy meal (N=1)
3	Dairy/salt/mineral licks (N=1)	Dairy meal (N=2)	Drugs against ticks (N=1)

The main companies that supply their agrovetstores with these dairy products are Unga feeds ltd., Norbrook, Ultravetis, Farmcare, and Coopers. 15 different companies were named as suppliers for mineral licks, 10 for dairy meal, and 7 for drugs against ticks, suggesting a greater variety in the available suppliers of mineral licks than for drugs against ticks. Unga feeds ltd. was mentioned as supplying all three products. Most dairy meal is produced around Nakuru, and most mineral licks and drugs seem to be from Nairobi. These suppliers do not have contracts with all the agrovets, but usually only with the larger ones in the bigger towns. These larger agrovets then serve as a supplier to the other smaller agrovetstores: when these small agrovetstores need products they order them at the agrovetstore that is contracted with a supplier.

In Bomet there is one large scale feed producer, and the county stimulates the growth of Boma Rhodes, a fodder grass, by distributing seeds for a small price (interview Kiprotich, June 13, 2016). In Nandi there are not feed processors. For feed there are millers in Eldoret and Kisumu. Feed is also not mixed in Nandi county (interview Jepchumba, May 3, 2016). Prices for feeds, drugs and other inputs are regarded as quite high, which according to the actors leads to the desire to produce own feeds: 'I haven't seen any feed manufacturers here. The prices for feeds, drugs and other inputs are high, that is why we need to produce feeds ourselves' Brookside representative (at KDB stakeholder meeting, June 9, 2016). There is Rift Valley Hay Growers associations based in Nakuru that started producing feeds on a large scale since last year, targeting among others the counties Nandi and Bomet (interview Kiptalam, July 4, 2016). Farmers' organization Siongiroi started requesting from its members to also produce Boma Rhodes by proving small scale farmers around the area with all the inputs they needed. They were then selling the feed to the organization. This is how last year they had 3700 bales of Boma Rhodes hay (interview Kitur, June 14, 2016).

In terms of extension services, current programs in the counties are the IFAD funded Smallholder Dairy Commercialization Program (SDCP); SNV's Kenya market led dairy

programme (based in Eldoret); Kenya Agricultural Value Chain Enterprise (KAVC), also based in Eldoret; East African Dairy Development (EADD) program, of which the first phase was implemented from 2007 till 2013. A second phase is underway. EADD is a consortium with among others ILRI, IFAD, and ICRAF. Other partners are TechnoServe, USAID and WorldVision (interview Kipngetich, April 26, 2016). Most of these programs have a 'hub'-approach: they stimulate and support the establishment and growth of dairy farmers' organizations (interview Jepchumba, May 3, 2016).

The county governments support dairy development through services such as subsidized AI, subsidized seeds for fodder grass, subsidized vaccinations, and through trainings by extension service county staff that is freely accessible (interview Ken, July 12, 2016). Most farmers' organizations also offer services, of which a first service is often the availability of inputs through an agrovetstore connected to the organization. The larger organizations offer trainings on a regular basis for instance on feed conservation. There are also private extension services, most notably the private vets that operate in the counties. In Bomet there are around 200: 'they are allowed to operate because they are licenced, but we regulate them, and they are not allowed to do vaccinations because that is something that only counties are allowed to do according to legislation' (interview Ken, July 12, 2016). There are some issues with the private vets as they sometimes on purpose overdose or underdose animals to get more money from farmers. They should also report monthly to the county to give a disease picture, but they don't. 'Like with corruption, we can't live without them and we can't live with them' (ibid.), the latter because the counties are not with enough staff the offer vet services to all that require this.

## Output markets

According to the county director marketing (at KDB stakeholder meeting in Bomet town, June 9, 2016), last year of the 201 million liters of milk that was produced, 47% was marketed. Of that 47% about 10-15% is marketed formally, and the rest informally. This corresponds with national data.

From the participants to the survey, 99.6% of the households use the milk for household consumption, except one respondent who sells all the milk (so N=239, one missing value). Three households only used the milk for household consumption and did not sell the milk, so 98.7% of the households (N=239) sells the milk. Of that 98.7%, 120 households (50.8%) sell to the formal market, which is either directly to the processors (7.6%) but mostly to farmers' organizations (43.2%). In total 147 households (N=236) sell to the informal market, which is 62.3%. They mostly sell to individual costumers (43.6%), or to informal traders or so called hawkers, hereafter referred to as middlemen (28%). 205 households, which is 86.9%, sell *only* to either the formal – or the informal market. 31 households (13.1%) sell to *both* formal – and informal markets. See table 22 for an overview.

Table 22 Household consumption and selling of milk.

Use of milk		Total	Percentage % of total
Household consumption		238 (N=239)	99.6
Sold to formal market	Processors	18 (N=236)	7.6
	Farmers' organizations	102 (N=236)	43.2
Sold to informal market	Individual costumers	103 (N=236)	43.6
	Middlemen	66 (N=236)	28.0

For decisions with regards to where and how the sell the milk, there are differences to be seen for the morning – and evening milk (table 23).

Table 23 Gender: milk marketing and managing of money.

	Decides where to sell the milk	Manages the money
Morning milk (N=238)		
Head	158 (66.4%)	152 (63.9%)
Spouse	69 (29%)	75 (31.5%)
Other	11 (4.6%)	11 (4.6%)
Evening milk (N=153)		
Head	59 (38.6%)	54 (35.3%)
Spouse	86 (56.2%)	91 (59.5%)
Other	8 (5.2%)	8 (5.2%)

Table 23 reveals household dynamics, namely that for morning milk the household head mostly decides where to sell the milk. They are also managing the money of the morning milk, although for a small % this is then done by the spouse. For the evening milk, it is clear that the spouse dominates decisions on where to sell the milk and mostly manages the money.

There are differences as to how the milk is used in terms of consumption and the actors to which it is sold between the evening and the morning milk (table 24).

Table 24 Percentages on what on average is done with morning and evening milk.

	Morning milk	Evening milk
% spend on household consumption	6.9	68.2
% sold to individual costumers	50.0	42.6
% sold to processors	90.9	28.2
% sold to middlemen	91.0	13.9
% sold to farmers' organization	93.2	24.8

The clear tendency we see is that morning milk is sold and that evening milk is consumed. The percentage that is sold to individual costumers is more or less the same for morning and evening milk, which is different from the other channels. This indicates the need of individual costumers for milk both in the morning and evening, and the accessibility of this channel. Middlemen also mostly seem to be active in the morning, as of course it is more difficult to transport the money to profitable places and find buyers in the evening compared to in the morning. For the processors and farmers' organization the percentages varied from 0% to almost all with regards to evening milk, so this seems to depend on the household and whether there is the option to bring your evening milk to the processor or the chilling plant. This already reveals some interesting patterns in terms of smallholders' articulation to the milk market. However, this study aims at understanding more in detail marketing behavior. In order to do so it is now explored what type of groups of smallholders can be created; to then find out whether there are differences in how the groups are articulated to the milk market and what factors influence this.

## Chapter 2: Typology of smallholder dairy farmers

Dairy smallholder producers are many in Kenya. As they are a diverse group it cannot be assumed they are homogeneous in characteristics. This chapter therefore aims at further exploring the main actor of interest of this study, namely the smallholder dairy producers by finding out what smallholder dairy producer groups can be created, thereby answering the second sub question. This is desired for a better understanding of marketing behavior of different types of smallholders. Knowing how different types of smallholders are articulated to the formal and informal milk market is crucial in developing strategies to increase the uptake of improved CSA practices and in better understanding whether it is desired to upgrade smallholders, why (not), and if so, how best to do this. To form the groups a Hierarchical Cluster Analysis (HCA) in IBM SPSS Statistics version 24 is conducted of which the results are presented here.

## Hierarchical cluster analysis

The goal of the HCA is to create and identify different groups. This can be done without knowing in advance who belongs in which group, or the number of groups (clusters) you have. This method is very useful for instance when wanting to identify people with similar purchasing patterns so that marketing strategies can be adopted to this (Nurusis, 2012). As this analysis clusters people based on certain variables, it is very helpful in creating a typology of the smallholder dairy farmers. This knowledge is needed to find out more about marketing behavior, namely, in the next chapter it will be explored how each of the smallholder producer groups is articulated to the milk market.

For cluster analysis, first the variables on which you desire the cluster to be similar/different need to be chosen. For HCA in specific, after selecting the variables, a statistic that quantifies how far apart or similar the two cases are needs to be chosen. Following, a method for forming the groups has to be decided upon. Then it will be determined how many clusters are desired; this can be done by looking at how similar clusters are when additional clusters are created, or when existing ones are collapsed (Nurusis, 2012).

The default of the HVA in SPSS is set to agglomerative, which means that the analysis starts with seeing each case as a cluster of itself. The other option is a divisive analysis, which starts with everybody in one cluster. For this analysis the default is used: agglomerative clustering.

The cluster method is set to the between-group linkage, so that SPSS will compute the smallest average distance between the cases. The measure for forming the groups that is used is the Squared Euclidean Distance. Considering the different units of measurements of the variables, this is a reliable method as it is the sum of the *squared* differences over all the variables. However, this measure is dependent on the units of measurements of the variables, when variables are measured on different scales, the variables with large variables contribute more to the distance measure than variables with small values (Nurusis, 2012: 365). Therefore, the variables as presented below are standardized to z-scores so that they all contribute equally.

#### Selection of variables

The aim is to get groups that are formed based on factors that are expected to influence how households decide where the milk is sold, which will be explored in the next chapter. Therefore, first of all variables about household characteristics are selected. As farming practices to a large

extend influence the amount of milk a cow gives, thus the surplus that can be sold, there are two variables about grazing added as well. Based on the experiences from the field there are differences per ward with regards to the presence of marketing actors: geographical factors seem to be influential and determining with regards to smallholders marketing behavior. Therefore the geographical variable 'distance to cooling plant' is created and incorporated. The expectation is that based on the selected variables there are different groups found with different characteristics.

The variables that describe household characteristics that are selected for the HCA are:

- Dependency ratio
- Gender of household head
- **❖** Income category
- Owned land size (in acres)
- Number of cows

The first four variables are selected because, based on the fieldwork impressions and general impressions from literature, they seem important with regards to the general functioning of the household. The number of cows is selected because this makes the typology more specific with regards to the topic of dairy. As feeding practices are very important with regards to the milk production of the cow, the following variables about production practices are included:

- ❖ Only grazing (or also additional feeding in dry season) yes/no
- Only grazing (or also additional feeding in rainy season) yes/no

A geographical variable is added. Even though there is data on proximity to markets, this data does not say that much as in almost all villages there is a market someday, even though often very small. Instead of using this data on markets/proximity to the village, the following geographical variable is used, which is also more in line with the topic of the research:

• Distance to nearest cooling plant (in km).

The dependency ratio is calculated as follows based on information from the survey about how many people in the household are below 15 years old, above 65 years old, and total household members present: (Number of dependents (< 15; > 65) / Population (15-65)) \* 100%. It is an interval variable.

The gender of household head has been coded as 1: male, 2: female, and is thereby a binary variable.

The income categories used in the survey, based on an earlier EADD survey, are: Less than 2.500 KES, 2.500 - 5.000 KES, 5.000 - 10.000 KES, 10.000 - 20.000 KES, 20.000 - 30.000 KES, and more than 30.000 KES. From low to high incomes the options have been coded 1 to 6.

The options for grazing practices in the survey were categorized as follows: only grazing, mainly grazing and some stall feeding, 50% grazing and 50% stall feeding, mainly stall feeding and some grazing, and only stall feeding - zero grazing. For the HCA the option 'only grazing' has been coded as 1 and the other options as 0, so they are dummy variables.

The distance to the cooling plant is not something that has literally been asked to all the participants of the survey. In the beginning this was asked, but later the question was skipped and the following were asked: how far is the closest milk collection point that you use, and does this collection point have a chilling plant. Only people who use a collection point answered these questions. Knowing the locations of the participants, the locations of chilling plants in Nandi –

and Bomet county and having some data about it, it was roughly estimated how far the chilling plants were for all the households using the GPS coordinates in Ona server and Google maps. See table 25 for an overview of the types of variables used.

Table 25 Types of variables used for the HCA.

Variables	Types of variable	In SPSS
Dependency ratio	Interval	Scale
Gender of household head	Categorical	Nominal
Income category	Ordinal	Ordinal
Owned land size (in acres)	Interval	Scale
Number of cows	Interval	Scale
Only grazing (dry season)	Categorical (Dummy)	Nominal
Only grazing (rainy season)	Categorical (Dummy)	Nominal
Distance to nearest cooling plant (in km)	Interval	Scale

Regarding the selected variables, the statistics for the whole data set are presented in Chapter 1.

#### Clusters

For forming the groups (or clusters as they are called in SPSS), there is no right or wrong with regards to how many clusters you will get as this can be decided upon according to one's own desire (Norusis, 2016: 364). What you do however want to get from a HCA is clusters with more or less the same amount of cases: a cluster of 4 cases is not desirable and does not say much. As the sample size is 240, the aim of the HCA is to get three or four cluster, each cluster having at least 20 cases. Therefore the analysis is executed as indicated above, with the variables as presented above. How many clusters is desired can be done by looking at how similar clusters are when additional clusters are created or when existing ones are collapsed, as explained earlier. As outliers have to be dropped in statistics, it is desirable to get the outliers in one small cluster that can then be dropped. Therefore, there was asked for six clusters, after which outliers were dropped. This process continued three times, each time dropping cases, after which there seemed to be at least three groups of a size of >20. The cluster analysis was thereafter processed for four clusters, and the following groups were presented: cluster 1 (N=142), cluster 2 (N=18), cluster 3 (N=30), cluster 4 (N=39) with a total of N=219. Additional tries were done to find better groups, in particular to see if cluster two could get bigger, but this was not the case so therefore this is the best outcome. Even though cluster 2 has N<20, it is kept as this is a small sample and could still show interesting results. As there are now four groups created while including as much cases as possible, these are the groups that will be used for further analysis and will be referred to as G(roup)1, G2, G3 and G4. See table 26 for the cluster summary. See appendix 5 for the SPSS outputs (agglomeration schedule and cluster membership).

**Table 26** Case Processing Summary of HCA.

	U.	ase Process	ing Summar	y"	
		Ca	ses		
Va	llid	Mis	sing	To	tal
N	Percent	N	Percent	N	Percent
219	100,0%	0	0,0%	219	100,0%

a. Squared Euclidean Distance used

A One-Way ANOVA is done to see whether there are significant differences between the clusters. First the homogeneity of variances is tested to see which post hoc test to use. The

variance is the average of the squared distances from the mean. Under 'option' under the One-Way ANOVA 'homogeneity of variance test' is ticked, see table 27 for the result.

Table 27 Results of test of Homogeneity of Variances.

Test of Homogeneity of Variances	Test of	Homo	aeneitv	of V	/ariances
----------------------------------	---------	------	---------	------	-----------

	Levene			
	Statistic	df1	df2	Sig.
dependency ratio	1,163	3	215	,325
gender household head	16,343***	3	215	,000
income category	5,870***	3	215	,001
nr. of cows	8,257***	3	215	,000
distance to cooler (km)	8,958***	3	215	,000
owned land size (acres)	2,502*	3	215	,060
only grazing (dry season)	91,506***	3	215	,000
only grazing (rainy	3,742**	3	215	,012
season)				

<sup>\*</sup> Significant at the 0.1 level. \*\* Significant at the 0.05 level. \*\*\* Significant at the 0.01 level.

The significant variables in table 27 are all variables except dependency ratio. This shows that for that variable equal variances cannot be assumed, so in the One-Way ANOVA for the post hoc test the Games-Howell is used. For the other variables post hoc test Tukey is used. See table 28 for the descriptive statistics.

Table 28 Descriptives from One-Way Anova.

ī			•	Descri	otives				
							nfidence		
					<u> </u>		for Mean		
				Std.	Std.	Lower	Upper		
		N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
gender household	1	142	1.13	.342	.029	1.08	1.19	1	2
head	2	18	1.11	.323	.076	.95	1.27	1	2
	3	20	2.00	.000	.000	2.00	2.00	2	2
	4	39	1.00	.000	.000	1.00	1.00	1	1
	Total	219	1.19	,391	,026	1,14	1,24	1	2
income category	1	142	4,30	1,276	,107	4,08	4,51	1	6
	2	18	5,72	,575	,135	5,44	6,01	4	6
	3	20	3,85	1,137	,254	3,32	4,38	2	6
	4	39	4,62	1,091	,175	4,26	4,97	2	6
	Total	219	4,43	1,259	,085	4,26	4,60	1	6
nr. of cows	1	142	2,04	1,017	,085	1,87	2,21	1	6
	2	18	5,00	1,414	,333	4,30	5,70	3	8
	3	20	2,35	1,182	,264	1,80	2,90	1	5
	4	39	2,79	1,641	,263	2,26	3,33	1	7
	Total	219	2,45	1,443	,098	2,26	2,64	1	8
distance to cooler	1	142	6,471	6,6319	,5565	5,371	7,571	,1	23,0
(km)	2	18	1,900	1,7912	,4222	1,009	2,791	,2	8,0
	3	20	5,675	6,1074	1,3657	2,817	8,533	,3	22,0
	4	39	7,841	6,9538	1,1135	5,587	10,095	,2	23,0
	Total	219	6,267	6,5157	,4403	5,399	7,134	,1	23,0
owned land size	1	142	2,873	2,2546	,1892	2,499	3,247	,0	14,0
(acres)	2	18	10,417	3,1166	,7346	8,867	11,967	6,0	18,0
	3	20	3,190	2,6220	,5863	1,963	4,417	,5	9,0
	4	39	3,626	2,7353	,4380	2,739	4,512	,5	10,0
	Total	219	3,656	3,1847	,2152	3,232	4,080	,0	18,0
only grazing (dry	1	142	,01	,084	,007	-,01	,02	0	1
season)	2	18	,00	,000	,000	,00	,00	0	0
	3	20	,75	,444	,099	,54	,96	0	1
	4	39	1,00	,000	,000	1,00	1,00	1	1
	Total	219	,25	,435	,029	,19	,31	0	1

only grazing (rainy	1	142	,04	,202	,017	,01	,08	0	1
season)	2	18	,00	,000	,000	,00	,00	0	0
	3	20	,95	,224	,050	,85	1,05	0	1
	4	39	1,00	,000	,000	1,00	1,00	1	1
	Total	219	,29	,456	,031	,23	,35	0	1
dependency ratio	1	142	41,644	19,6638	1,6501	38,382	44,907	,0	83,3
	2	18	41,117	23,3980	5,5150	29,482	52,753	,0	72,7
	3	20	28,464	17,2461	3,8564	20,393	36,536	,0	60,0
	4	39	40,178	17,1728	2,7498	34,611	45,745	,0	80,0
	Total	219	40,136	19,6003	1,3245	37,526	42,747	,0	83,3

When looking at the descriptive statistics, for gender of household head G3 only has female headed household heads (mean=2, min=2, max=2). G4 only has male headed household heads (mean=1, min=1, max=1). G2 falls has the highest average income as shown from the highest mean of 5.72, has the most cows (mean=5), lives closest to a cooling plant (mean=1.9km), and owns the most land (mean=10.4acres). In G2 none of the members practices only grazing both in the dry – and rainy season. Almost everyone in G1 also feeds extra next to grazing. In G4, as well in the dry – and rainy season, only grazing is practiced and no additional feeding. G3 has the lowest dependency ratio (mean=28.5%), the other three groups have a dependency ratio around 40%.

In order to see if there are significant differences between the clusters based on the input variables, a look at the output table from the ANOVA test is taken (table 29).

Table 29 ANOVA output table.

Table 25 71110 VII output	table.	ANOVA				
		ANOVA				
		Sum of			_	
		Squares	df	Mean Square	F	Sig.
gender household head	Between Groups	15,089	3	5,030***	59,299	,000
	Within Groups	18,236	215	,085		
	Total	33,324	218			
income category	Between Groups	40,684	3	13,561***	9,561	,000
	Within Groups	304,969	215	1,418		
	Total	345,653	218			
nr. of cows	Between Groups	145,491	3	48,497***	33,781	,000
	Within Groups	308,655	215	1,436		
	Total	454,146	218			
distance to cooler (km)	Between Groups	452,823	3	150,941**	3,687	,013
	Within Groups	8802,243	215	40,941		
	Total	9255,067	218			
owned land size (acres)	Between Groups	914,260	3	304,753***	50,527	,000
	Within Groups	1296,760	215	6,031		
	Total	2211,020	218			
only grazing (dry season)	Between Groups	36,444	3	12,148***	550,677	,000
	Within Groups	4,743	215	,022		
	Total	41,187	218			
only grazing (rainy	Between Groups	38,600	3	12,867***	413,106	,000
season)	Within Groups	6,696	215	,031		· ·
	Total	45,297	218			

dependency ratio	Between Groups	3065,079	3	1021,693**	2,723	,045
	Within Groups	80684,250	215	375,276		
	Total	83749,328	218			

<sup>\*\*</sup> Significant at the 0.05 level. \*\*\* Significant at the 0.01 level.

From this it is concluded that there is a statistically significant difference between the groups as determined by a One-Way ANOVA for the variables gender household head (F(3,215) = 59.299, p = .000), income category (F(3,215) = 9.561, p = .000), number of cows (F(3,215) = 33.781, p = .000), distance to cooler in kilometers (F(3,215) = 150.941, p = .013), owned land size in acres (F(3,215) = 304.753, p = .000), only grazing dry (F(3,215) = 550.677, p = .000), only grazing rain (F(3,215) = 12.867, p = .071), and dependency ratio (F(3,215) = 1021.693, p = .045). This does however not say between which of the clusters the differences are, only that there are differences between the groups. The multiple comparisons table 30 shows which clusters differ from each other.

Table 30 Multiple Comparisons table One-Way Anova.

#### **Multiple Comparisons**

Tukey HSD							
, .			Mean			95% Confider	nce Interval
	(1)	(J)	Difference (I-	Std.		Lower	Upper
Dependent Variable	clusters	clusters	J)	Error	Sig.	Bound	Bound
gender household	1	2	,023	,073	,990	-,17	,21
head		3	<mark>-,866***</mark>	,070	,000	-1,05	-,69
		4	<mark>,134*</mark>	,053	,057	,00	,27
	2	1	-,023	,073	,990	-,21	,17
		3	-,889***	,095	,000	-1,13	-,64
		4	,111	,083	,539	-,10	,33
	3	1	,866***	,070	,000	,69	1,05
		2	,889***	,095	,000	,64	1,13
		4	1,000***	,080	,000	,79	1,21
	4	1	-,134*	,053	,057	-,27	,00
		2	-,111	,083	,539	-,33	,10
		3	-1,000***	,080	,000	-1,21	-,79
income category	1	2	<mark>-1,426***</mark>	,298	,000	-2,20	-,65
		3	,446	,284	,400	-,29	1,18
		4	-,320	,215	,449	-,88	,24
	2	1	1,426***	,298	,000	,65	2,20
		3	1,872***	,387	,000	,87	2,87
		4	1,107***	,339	,007	,23	1,99
	3	1	-,446	,284	,400	-1,18	,29
		2	<mark>-1,872***</mark>	,387	,000	-2,87	-,87
		4	-,765*	,328	,093	-1,61	,08
	4	1	,320	,215	,449	-,24	,88
		2	<mark>-1,107***</mark>	,339	,007	-1,99	-,23
		3	,765*	,328	,093	-,08	1,61
nr. of cows	1	2	-2,958***	,300	,000	-3,73	-2,18
		3	-,308	,286	,705	-1,05	,43
		4	-,753***	,217	,003	-1,31	-,19
	2	1	2,958***	,300	,000	2,18	3,73
		3	<mark>2,650***</mark>	,389	,000	1,64	3,66
		4	<mark>2,205***</mark>	,341	,000	1,32	3,09
	3	1	,308	,286	,705	-,43	1,05
		2	<mark>-2,650***</mark>	,389	,000	-3,66	-1,64
		4	-,445	,330	,532	-1,30	,41
	4	1	,753***	,217	,003	,19	1,31
		2	<mark>-2,205***</mark>	,341	,000	-3,09	-1,32
		3	,445	,330	,532	-,41	1,30
distance to cooler (km)	1	2	4,5711**	1,6009	,024	,426	8,716
,		3	,7961	1,5282	,954	-3,161	4,753
		4	-1,3699	1,1568	,637	-4,365	1,625
	2	1	<mark>-4,5711**</mark>	1,6009	,024	-8,716	-,426
		3	-3,7750	2,0788	,269	-9,158	1,608
		4	<mark>-5,9410***</mark>	1,8233	,007	-10,662	-1,220

	3	1	-,7961	1,5282	,954	-4,753	3,161
		2	3,7750	2,0788	,269	-1,608	9,158
		4	-2,1660	1,7598	,608	-6,722	2,390
	4	1	1,3699	1,1568	,637	-1,625	4,365
		2	5,9410***	1,8233	,007	1,220	10,662
		3	2,1660	1,7598	,608	-2,390	6,722
owned land size	1	2	<del>-7,5441***</del>	,6145	,000	-9,135	-5,953
(acres)		3	-,3175	,5866	,949	-1,836	1,201
		4	-,7531	,4440	,328	-1,903	,396
	2	1	7,5441***	,6145	,000	5,953	9,135
		3	7,2267***	,7979	,000	5,161	9,293
		4	6,7910***	,6998	,000	4,979	8,603
	3	1	,3175	,5866	,949	-1,201	1,836
		2	<mark>-7,2267***</mark>	,7979	,000	-9,293	-5,161
		4	-,4356	,6754	,917	-2,185	1,313
	4	1	,7531	,4440	,328	-,396	1,903
		2	-6,7910***	,6998	,000	-8,603	-4,979
		3	,4356	,6754	,917	-1,313	2,185
only grazing (dry	1	2	,007	,037	,998	-,09	,10
season)		3	-,743***	,035	,000	-,83	-,65
		4	-,993***	,027	,000	-1,06	-,92
	2	1	-,007	,037	,998	-,10	,09
	_	3	-,750***	,048	,000	-,87	-,63
		4	-1,000***	,042	,000	-1,11	-,89
	3	1	.743***	,035	,000	,65	,83
	J	2	,750***	,048	,000	,63	,87
		4	-,250***	,040	,000	-,36	-,14
	4	1	,993***	,027	,000	,92	1,06
	7	2	1,000***	,042	,000	,89	1,11
		3	,250***	,042	,000	,14	,36
only grazing (rainy	1	2	,042	,041	,774	-,07	,36
season)	'	3	-,908***	,044	,000	-1,02	-,80
occorry		4	-,958***	,032	,000	-1,04	-,88
	2	1	-,042	,032	,774	-,16	,07
	2	3	-,950***	,044	,000	-1,10	-,80
		4	-1,000***	,057	,000	-1,13	-,87
	3	1	,908***	,030	,000	,80	1,02
	3	2	,950***	,042	,000	,80	1,10
		4	-,050	,037	,732	-,18	,08
	4		-,050 ,958***	,049			1,04
	4	1 2	1,000***	,052	,000,	,88 ,87	
		3	,050	,030	,732	-,08	1,13
		<u> </u>	,050	,049	,132	-,06	,10
Games-Howell							
dependency ratio	1	2	,5273	5,7565	1,000	-15,574	16,628
		3	13,1802**	4,1946	,020	1,687	24,673
		4	1,4664	3,2070	,968	-6,980	9,913
	2	1	-,5273	5,7565	1,000	-16,628	15,574
		3	12,6528	6,7295	,257	-5,610	30,916
		4	,9391	6,1625	,999	-15,976	17,854
	3	1	-13,1802**	4,1946	,020	-24,673	-1,687
		2	-12,6528	6,7295	,257	-30,916	5,610
	4	1	<mark>-11,7138*</mark> -1,4664	4,7364 3,2070	,080	-24,434 -9,913	1,006 6,980
	4	2	-1,4664	6,1625	,999	-17,854	15,976
		3	11 7120*	4 7364	,999	1,004	24 434

<sup>\*</sup> Significant at the 0.1 level. \*\* Significant at the 0.05 level. \*\*\* Significant at the 0.01 level.

A Tukey post hoc test (table 30) reveals that there are statistically significantly more female headed household heads in G3 compared to G1 (p = .000), G2 (p = .000) and G4 (p = .000). There is a weak statistically significant difference between G1 and G4, where G4 for has more

,080,

-1,006

24,434

male headed household heads (p = .057). This is evident from the descriptive statistics table as well. There is also a statistically significant difference in income category between the G2 and G1 (p = .000), G3 (p = .000) and G4 (p = .007), where G2 falls in the highest income category, and between G3 and G4 (p = 0.093), where G4 has a higher income than G3. G2 also shows to have statistically significant more cows than G1 (p = .000), G3 (p = .000) and G4 (p = .000). G4 also statistically significant has more cows than G1 (p = .003). The households in G2 further live statistically significantly closer to a cooler than the households in G1 (p = .024) and G4 (p = .007). On top of that, G2 shows to own statistically significant more land than G1 (p = .000), G3 (p = .000) and G4 (p = .000). With regards to grazing practices in the dry season, G4 statistically significantly practices more only grazing than G1 (p = .000), G2 (p = .000) and G3 (p = .000). G3 also practices statistically significant more only grazing in the dry season than G1 (p = .000) and G2 (p = .000). For the rainy season, both G3 and G4 practice statistically significant more only grazing than G1 (p = .000) and G2 (p = .000) and G3 (p = .000) and G2 (p = .000) and G3 (p = .000) and G3 (p = .000) and G4 (p = .000) and G5 (p = .000) and G6 (p = .000) and G7 (p = .000) and G9 (p = .000).

A Games-Howell post hoc test (bottom of table 30) reveals that G3 has a statistically significant lower dependency ratio than G1 (p = .020) and G4 (p = .080).

To conclude, in table 31 all groups are assigned scores from one to four, one being most favorable. For household heads, the groups with the most male household heads is regarded as one since the absence of a male household head in these regions indicates that a women has to provide for the household herself, which is often more difficult. The closer to a cooler, the better, since this indicates access to the formal sector. Scoring high on only-grazing is regarded as not favorable since cows need additional feeding for more milk production. A lower dependency ratio is favorable over a higher one as this indicates the percentage of 'dependent' people in the household: i.e. people below 15 and above 65 are assumed to be not able to provide for themselves. From this we can see that G2 scores the best, followed by G4, G3, and G1, although there is not a lot of difference between the last three groups in terms of scoring favorable on the combination of selected variables for the HCA.

**Table 31** Overview of the smallholder dairy producer groups as produced by a HCA in terms of favorable scores on the selected variables. It is assumed that the lower the total score the better.

HCA variables		G1	G2	G3	G4
Male household head		3	2	4	1
Income category		3	1	4	2
Nr. of cows		4	1	3	2
Distance to cooler (km)		3	1	2	4
Owned land size (km)		4	1	3	2
Only grazing dry season		2	1	3	4
Only grazing rainy season		2	1	3	4
Dependency ratio		4	3	1	2
	Total	25	11	23	21

# Chapter 3: Market orientation and participation of smallholder dairy producers

In order to better understand the functioning of the value chain, and in particular the milk market from a producer perspective, this chapter answers the sub questions: How is each of the smallholder dairy producer groups articulated to the milk market? and What factors shape participation in (in)formal markets? To answer the first sub question, again a One-Way ANOVA is done in SPSS, which enables to describe the groups in terms of market behavior, whether or not there is a difference between the groups, and what this means. To answer the second sub question, a Probit Regression Analysis (PRA) in SPSS is conducted analyzing which of the variables selected to form the groups influence selling milk to the formal - and informal market.

#### Market orientation

In order to find out whether or not there are statistically significant differences between how the groups are articulated to the milk market, a one-way ANOVA is done using the following variables:

- Sell formal (dummy, 1=yes, 0=no)
- ❖ Sell informal (dummy, 1=yes, 0=no)

The factor variable is the Average Linkage (Between Groups) created in the HCA in Chapter 3. This results in table 32 with descriptive statistics.

Table 32 Descriptive statistics One-Way ANOVA formal and informal selling of milk.

	Descriptives										
						95% Cor Interval f					
				Std.	Std.	Lower	Upper				
		N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum		
sell	1	142	,49	,502	,042	,40	,57	0	1		
formal	2	18	,89	,323	,076	,73	1,05	0	1		
	3	18	,33	,485	,114	,09	,57	0	1		
	4	38	,45	,504	,082	,28	,61	0	1		
	Total	216	,50	,501	,034	,43	,57	0	1		
sell	1	142	,64	,481	,040	,56	,72	0	1		
informal	2	18	,33	,485	,114	,09	,57	0	1		
	3	18	,72	,461	,109	,49	,95	0	1		
	4	38	,68	,471	,076	,53	,84	0	1		
	Total	216	,63	,484	,033	,56	,69	0	1		

From these descriptives we can see that G2 (mean = .89) sells to the formal market most, followed by G1, G4, and G3. G3 (mean = .72) sells most to the informal market, followed by G4, G1, and G2.

In order to see whether there are statistically significant differences between the groups, a look is taken at the ANOVA output table (33, next page).

Table 33 ANOVA output table formal and informal milk selling.

#### **ANOVA**

		Sum of				
		Squares	df	Mean Square	F	Sig.
sell formal	Between Groups	3,356	3	1,119***	4,682	,003
	Within Groups	50,644	212	,239		
	Total	54,000	215			
sell informal	Between Groups	1,866	3	<mark>,622**</mark>	2,718	,046
	Within Groups	48,505	212	,229		
	Total	50,370	215			

From this it is concluded that there is a statistically significant difference between the groups as determined by a One-Way ANOVA for the variables 'sell formal' (F(3,212) = 4.682, p = .003)and 'sell informal' (F(3,212) = 2.718, p = .046). A post hoc test will reveal where the differences between the groups are to be found, so first a test of homogeneity of variances (table 34) is done to determine which post hoc test to use.

Table 34 Test of homogeneity of variances formal and informal milk selling.

Test of Homogeneity o	f Variances
-----------------------	-------------

	Levene Statistic	df1	df2	Sig.
sell formal	63,945	3	212	,000***
sell informal	1,023	3	212	,383

<sup>\*\*\*</sup> Significant at the 0.01 level.

Table 35 shows that for the variable 'sell formal' the Tukey test is desired, and for the variable 'sell informal' the Games-Howell post hoc test.

Table 35 Multiple Comparisons table One-Way Anova.

#### **Multiple Comparisons**

#### Tukey HSD

			Mean			95% Confide	ence Interval
Dependent	(1)	(J)	Difference	Std.		Lower	Upper
Variable	clusters	clusters	(I-J)	Error	Sig.	Bound	Bound
sell formal	1	2	<mark>-,403***</mark>	,122	,006	-,72	-,09
		3	,153	,122	,597	-,16	,47
		4	,039	,089	,973	-,19	,27
	2	1	<mark>,403***</mark>	,122	,006	,09	,72
		3	<mark>,556***</mark>	,163	,004	,13	,98
		4	,442***	,140	,010	,08	,80
	3	1	-,153	,122	,597	-,47	,16
		2	<mark>-,556***</mark>	,163	,004	-,98	-,13
		4	-,114	,140	,847	-,48	,25
	4	1	-,039	,089	,973	-,27	,19
		2	<mark>-,442***</mark>	,140	,010	-,80	-,08
		3	,114	,140	,847	-,25	,48

<sup>\*\*</sup> Significant at the 0.05 level.
\*\*\* Significant at the 0.01 level.

#### Games-Howell

1	2	<mark>,308*</mark>	,121	,082	-,03	,64
	3	-,081	,116	,895	-,40	,24
	4	-,043	,086	,958	-,27	,19
2	1	<mark>-,308*</mark>	,121	,082	-,64	,03
	3	<mark>-,389*</mark>	,158	,084	-,81	,04
	4	<mark>-,351*</mark>	,138	,070	-,72	,02
3	1	,081	,116	,895	-,24	,40
	2	<mark>,389*</mark>	,158	,084	-,04	,81
	4	,038	,133	,992	-,32	,40
4	1	,043	,086	,958	-,19	,27
	2	<mark>,351*</mark>	,138	,070	-,02	,72
	3	-,038	,133	,992	-,40	,32
		3	3 -,081 4 -,043 2 1 -,308* 3 -,389* 4 -,351* 3 1 ,081 2 ,389* 4 ,038 4 1 ,043 2 ,351*	3     -,081     ,116       4     -,043     ,086       2     1     -,308*     ,121       3     -,389*     ,158       4     -,351*     ,138       3     1     ,081     ,116       2     ,389*     ,158       4     ,038     ,133       4     1     ,043     ,086       2     ,351*     ,138	3       -,081       ,116       ,895         4       -,043       ,086       ,958         2       1       -,308*       ,121       ,082         3       -,389*       ,158       ,084         4       -,351*       ,138       ,070         3       1       ,081       ,116       ,895         2       ,389*       ,158       ,084         4       ,038       ,133       ,992         4       1       ,043       ,086       ,958         2       ,351*       ,138       ,070	3       -,081       ,116       ,895       -,40         4       -,043       ,086       ,958       -,27         2       1       -,308*       ,121       ,082       -,64         3       -,389*       ,158       ,084       -,81         4       -,351*       ,138       ,070       -,72         3       1       ,081       ,116       ,895       -,24         2       ,389*       ,158       ,084       -,04         4       ,038       ,133       ,992       -,32         4       1       ,043       ,086       ,958       -,19         2       ,351*       ,138       ,070       -,02

<sup>\*</sup> Significant at the 0.1 level. \*\* Significant at the 0.05 level. \*\*\* Significant at the 0.01 level.

A Tukey post hoc test (table 35) reveals that G2 statistically significantly sells more milk to the formal market than G1 (p = .006), G3 (p = .004) and G4 (p = .010). A Games-Howell post hoc test reveals that there is a weaker statistically significant difference between the same groups, where G2 sells less milk to the informal market than G1 (p = .082), G3 (p = .084) and G4 (p = .070).

#### Factors that influence market orientation

Now that there are statistically significant differences between the smallholder dairy producer groups and how they are articulated to the milk market, this section finds out what factors exactly decrease or increase the probability of being part of the group that sells to the formal - or to the informal market. A PRA in SPSS will provide insights. In a PRA the dependent variable can only take two values, in this case selling to the formal market or not selling to the formal market. The purpose of the PRA is to estimate the probability that a case is part of either the group that sells milk to the formal market, or to the group that does not sell to the formal market, and is thereby a binary classification type model (IDRE, 2016). This will be tested with the variables dependency ratio, female household head, number of cows, distance to cooler, owned land, only grazing in the dry season, and only grazing in the rainy season. These are the variables that were earlier selected for the HCA, excluding the variable 'income category' as the variables used in a PRA can only be dummy or scaler variables. The variable female household head is used instead of gender of household head. The PRA is conducted using the ordinal regression model, setting the link function to probit.

Table 36 Pseudo R-Square probit sell formal.

Pseudo R-Square

Cox and Snell	.784
Nagelkerke	1.000
McFadden	1.000
Link function: Probit.	

Emiliarioacini i robiti

Table 37 Parameter estimates probit sell formal.

#### **Parameter Estimates**

		i didilio	er Estin	lates			95% Confidence	Interval
			Std.				9370 Confidence	Upper
		Estimate	Error	Wald	df	Sig.	Lower Bound	Bound
Threshold	[sell_formal = 0]	.997	6.144	.026	1	.871	-11.046	13.039
	[sell_formal = 1]	5.323	6.113	.758	1	.384	-6.658	17.304
	[dependency_ratio=45.5]	9.634*	5.831	2.730	1	.099	-1.795	21.064
	[nr_of_cows=1]	-4.366***	1.589	7.549	1	.006	-7.481	-1.252
	[nr_of_cows=2]	-3.718**	1.575	5.571	1	.018	-6.805	631
	[nr_of_cows=3]	-3.374**	1.608	4.405	1	.036	-6.525	223
	[nr_of_cows=4]	-2.604	1.605	2.631	1	.105	-5.751	.543
	[nr_of_cows=5]	<del>-3.663**</del>	1.753	4.364	1	.037	-7.099	226
	[nr_of_cows=6]	-3.149*	1.828	2.968	1	.085	-6.733	.434
	[nr_of_cows=7]	-1.841	1.843	.999	1	.318	-5.453	1.770
	[nr_of_cows=8]	.304	6.000	.003	1	.960	-11.456	12.064
	[nr_of_cows=9]	0 <sup>a</sup>			0			
	[nr_of_cows=10]	0 <sup>a</sup>			0			
	[distance_cooler=.1]	5.168*	2.876	3.229	1	.072	469	10.804
	[distance_cooler=.2]	4.171**	1.930	4.672	1	.031	.389	7.953
	[distance_cooler=.3]	-1.216	2.654	.210	1	.647	-6.418	3.986
	[distance_cooler=.5]	2.832	1.758	2.596	1	.107	613	6.276
	[distance_cooler=.6]	4.917**	2.151	5.223	1	.022	.700	9.133
	[distance_cooler=.7]	3.667**	1.842	3.964	1	.046	.057	7.277
	[distance_cooler=.8]	.465	5.385	.007	1	.931	-10.090	11.020
	[distance_cooler=1.0]	3.740**	1.758	4.523	1	.033	.293	7.186
	[distance_cooler=1.5]	4.016**	1.826	4.839	1	.028	.438	7.595
	[distance_cooler=2.0]	4.280**	1.850	5.352	1	.021	.654	7.907
	[distance_cooler=2.5]	3.922**	1.759	4.969	1	.026	.474	7.370
	[distance_cooler=3.0]	5.289***	1.864	8.048	1	.005	1.635	8.943
	[distance_cooler=5.0]	1.178	1.827	.416	1	.519	-2.402	4.758
	[distance_cooler=6.0]	557	2.238	.062	1	.803	-4.944	3.829
	[distance_cooler=6.5]	4.530*	2.344	3.734	1	.053	065	9.124
	[distance_cooler=7.0]	2.416	1.820	1.763	1	.184	-1.150	5.983
	[distance_cooler=8.0]	3.023	2.375	1.621	1	.203	-1.631	7.677
	[distance_cooler=9.0]	2.527	1.770	2.038	1	.153	942	5.996
	[distance_cooler=11.0]	1.265	1.804	.492	1	.483	-2.271	4.801
	[distance_cooler=12.0]	154	2.736	.003	1	.955	-5.516	5.208
	[distance_cooler=14.0]	1.809	2.233	.657	1	.418	-2.567	6.185
	[distance_cooler=15.0]	-1.446	3.117	.215	1	.643	-7.555	4.663
	[distance_cooler=16.0]	336	5.889	.003	1	.955	-11.879	11.207
	[distance_cooler=17.0]	126	2.752	.002	1	.963	-5.520	5.267
	[distance_cooler=18.0]	011	3.309	.000	1	.997	-6.497	6.474
	[distance_cooler=20.0]	-3.174	4.164	.581	1	.446	-11.336	4.987
	[distance_cooler=21.0]	.315	4.064	.006	1	.938	-7.651	8.281
	[distance_cooler=22.0]	-1.745	6.664	.069	1	.793	-14.806	11.317
	[distance_cooler=23.0]	0 <sup>a</sup>			0			

Link function: Probit.
a. This parameter is set to zero because it is redundant.

Table 37 shows the parameter estimates for the probit with the dependent variable 'sell formal'; only the variables with significant values are presented. For dependency ratio only the one (weak) significant value is presented. For the full table and the case processing summary see appendix 6. The following interesting conclusions can be made: with an R-square of 1 (Nagelkerke, table 36) which shows that the model fits the data well, there is a significant probability that an increase in cows leads to an increased probability of being part to the group that sells milk to the formal sector. This makes sense if we assume that having more cows results in higher amounts of milk per day, hence surplus to sell. Also, there is a significant probability that living within up to around five kilometers from a cooling plant increases being part of the groups that sells milk to the formal sector. This makes sense in terms of access to the formal market.

It is now clear that the number of cows and distance to the cooling plant statistically significant influence the probability of selling to the formal market. There are also people who sell to both the formal – and informal market(s), i.e. people who sell formally can also at the same time sell informally, which means that different factors can influence selling to the informal market then the factors that have a probability of influencing selling to the formal sector. Therefore, the same procedure is repeated with the dependent variable being 'sell informal', to get a better idea of what factors influence the probability of selling to the informal market.

Table 38 Pseudo R-Square probit sell informal.

#### Pseudo R-Square

Cox and Snell	.771
Nagelkerke	1.000
McFadden	1.000

Link function: Probit.

Table 39 Parameter estimates probit sell informal.

#### **Parameter Estimates**

Parameter Estimates									
						95% Cor			
						Inte	rval		
		Std.				Lower	Upper		
	Estimate	Error	Wald	df	Sig.	Bound	Bound		
[sell_informal = 0]	-5.421	6.549	.685	1	.408	-18.258	7.416		
[sell_informal = 1]	473	6.488	.005	1	.942	-13.189	12.244		
[dependency_ratio=70.0]	<mark>-10.981*</mark>	6.360	2.981	1	.084	-23.447	1.484		
[female_hh=0]	<mark>901*</mark>	.482	3.500	1	.061	-1.845	.043		
[female_hh=1]	0 <sup>a</sup>			0					
[male_hh=0]	183	.202	.815	1	.367	579	.214		
[male_hh=1]	0 <sup>a</sup>			0					
[distance_cooler=.1]	-4.761	5.259	.820	1	.365	-15.068	5.546		
[distance_cooler=.2]	<mark>-3.198***</mark>	1.205	7.046	1	.008	-5.559	837		
[distance_cooler=.3]	352	1.273	.077	1	.782	-2.847	2.142		
[distance_cooler=.5]	<mark>-3.513***</mark>	1.117	9.900	1	.002	-5.702	-1.325		
[distance_cooler=.6]	710	1.439	.243	1	.622	-3.531	2.111		
[distance_cooler=.7]	<mark>-3.986***</mark>	1.283	9.647	1	.002	-6.501	-1.471		
[distance_cooler=.8]	580	3.300	.031	1	.860	-7.048	5.888		
	[sell_informal = 1] [dependency_ratio=70.0] [female_hh=0] [female_hh=1] [male_hh=1] [distance_cooler=.1] [distance_cooler=.2] [distance_cooler=.3] [distance_cooler=.5] [distance_cooler=.6] [distance_cooler=.7]	[sell_informal = 0]	Std. Estimate Error  [sell_informal = 0]	Std.         Estimate       Error       Wald         [sell_informal = 0]       -5.421       6.549       .685         [sell_informal = 1]      473       6.488       .005         [dependency_ratio=70.0]       -10.981*       6.360       2.981         [female_hh=0]      901*       .482       3.500         [female_hh=1]       0a       .         [male_hh=0]      183       .202       .815         [male_hh=1]       0a       .         [distance_cooler=.1]       -4.761       5.259       .820         [distance_cooler=.2]       -3.198***       1.205       7.046         [distance_cooler=.3]      352       1.273       .077         [distance_cooler=.5]       -3.513****       1.117       9.900         [distance_cooler=.6]      710       1.439       .243         [distance_cooler=.7]       -3.986***       1.283       9.647	Std.  [sell_informal = 0]	Std.         Estimate       Error       Wald       df       Sig.         [sell_informal = 0]       -5.421       6.549       .685       1       .408         [sell_informal = 1]      473       6.488       .005       1       .942         [dependency_ratio=70.0]       -10.981*       6.360       2.981       1       .084         [female_hh=0]      901*       .482       3.500       1       .061         [female_hh=1]       0a       .       .       0       .         [male_hh=0]      183       .202       .815       1       .367         [male_hh=1]       0a       .       .       0       .         [distance_cooler=.1]       -4.761       5.259       .820       1       .365         [distance_cooler=.2]       -3.198****       1.205       7.046       1       .008         [distance_cooler=.5]       -3.513****       1.117       9.900       1       .002         [distance_cooler=.6]      710       1.439       .243       1       .622         [distance_cooler=.7]       -3.986****       1.283       9.647       1       .002	Std.       Std.       Lower Bound         [sell_informal = 0]       -5.421       6.549       .685       1       .408       -18.258         [sell_informal = 1]      473       6.488       .005       1       .942       -13.189         [dependency_ratio=70.0]       -10.981*       6.360       2.981       1       .084       -23.447         [female_hh=0]      901*       .482       3.500       1       .061       -1.845         [female_hh=1]       0a       .       .       0       .       .         [male_hh=0]      183       .202       .815       1       .367      579         [male_hh=1]       0a       .       .       0       .       .         [distance_cooler=.1]       -4.761       5.259       .820       1       .365       -15.068         [distance_cooler=.2]       -3.198***       1.205       7.046       1       .008       -5.559         [distance_cooler=.5]       -3.513***       1.117       9.900       1       .002       -5.702         [distance_cooler=.6]      710       1.439       .243       1       .622       -3.531		

<sup>\*</sup> Significant at the 0.1 level.

<sup>\*\*</sup> Significant at the 0.05 level.

<sup>\*\*\*</sup> Significant at the 0.01 level.

-	distance scalar-1 01	1 150	1 012	1 200	4	256	2 425	025
	distance_cooler=1.0]	-1.150	1.013	1.290	1	.256	-3.135	.835
_[	distance_cooler=1.5]	<mark>-7.366***</mark>	2.050	12.905	1	.000	-11.384	-3.347
[	distance_cooler=2.0]	<mark>-4.416***</mark>	1.279	11.926	1	.001	-6.923	-1.910
[	distance_cooler=2.5]	<mark>-3.346***</mark>	1.071	9.766	1	.002	-5.444	-1.247
[	distance_cooler=3.0]	<mark>-3.666***</mark>	1.194	9.419	1	.002	-6.007	-1.325
[	distance_cooler=5.0]	.122	1.230	.010	1	.921	-2.290	2.533
[	distance_cooler=6.0]	012	1.119	.000	1	.991	-2.206	2.181
[	distance_cooler=6.5]	.525	2.098	.063	1	.802	-3.587	4.637
[	distance_cooler=7.0]	-1.138	1.158	.965	1	.326	-3.408	1.132
[	distance_cooler=8.0]	003	1.976	.000	1	.999	-3.876	3.870
[	distance_cooler=9.0]	-1.288	1.084	1.414	1	.234	-3.412	.835
[	distance_cooler=11.0]	869	1.102	.621	1	.431	-3.029	1.292
[	distance_cooler=12.0]	045	1.247	.001	1	.971	-2.488	2.398
[	distance_cooler=14.0]	.118	1.577	.006	1	.940	-2.974	3.209
[	distance_cooler=15.0]	147	1.262	.014	1	.907	-2.621	2.327
[	distance_cooler=16.0]	2.050	6.181	.110	1	.740	-10.065	14.166
[	distance_cooler=17.0]	.534	1.414	.143	1	.706	-2.237	3.304
[	distance_cooler=18.0]	.677	1.740	.151	1	.697	-2.734	4.088
[	distance_cooler=20.0]	.294	1.911	.024	1	.878	-3.451	4.039
[	distance_cooler=21.0]	.731	2.036	.129	1	.719	-3.258	4.721
[	distance_cooler=22.0]	-1.798	4.035	.199	1	.656	-9.706	6.110
[	distance_cooler=23.0]	0 <sup>a</sup>			0			
Link function: D	)robit							

Link function: Probit.

Table 39 shows the parameter estimates for the analysis with the dependent variable 'sell informal'; only the variables with significant values are presented. For dependency ratio only the one (weak) significant value is presented. For the full table and the case processing summary see appendix 7. The following interesting conclusions can be made: with an R-square of 1 (Nagelkerke, table 38), there is a strong significant probability of not selling to the informal market (as the estimate values are negative) when living within up to three kilometers from a cooling plant. This corresponds with the results from the PRA with the dependent variable 'sell formal', and makes sense as people living close to chilling plants have relatively easier access to the formal market than people living further away. Another interesting finding, however with weak significance, is that the probability of being part of the group that sells the milk informally decreases when the household head is not female. However, there is no significant probability of being part of the groups that sells informally when the household head is female, male, or not male, so this should not be taken very strongly.

To conclude, the factors that influence the probability of being part of the group that sells to the formal market are the number of cows and the distance to cooling plants. The factor that influence the probability of not being part of the group that sells the milk to the informal market is distance to cooling plant, and possibly that the household head is not female. This indicates that geographical characteristics and access to formal – and informal markets influences the choice of marketing channel most, next to the number of cows; e.g. the amount of daily produced milk. As the variable of distance to cooler is a scaler variable, it can be said that the

a. This parameter is set to zero because it is redundant.

<sup>\*</sup> Significant at the 0.1 level.

<sup>\*\*</sup> Significant at the 0.05 level.

<sup>\*\*\*</sup> Significant at the 0.01 level.

further away from a cooler, the less likely it is to be selling milk to a cooler, e.g. to the formal market, or other formal marketing channels. The causality explanation however remains difficult as this is not to be explained with these statistical tests. Therefore the following chapters will contextualize these results more qualitatively.

# Chapter 4: Governance in the chain

This chapter aims to qualitatively explore the relations between the different types of smallholder dairy producers, their off-take marketing channel actors, and between the actors in the formal – and informal off-take markets. Based on the concept of embeddedness in the GPN framework, here the different relations between the main actors in the chain will be described answering the sub question: *How are the relationships between different actors in the chain?* The focus will be on territorial embeddedness, as this is essential to know for local development. Following the GPN framework, the embeddedness together with other categories leads to the presence of certain networks in which issues of governance arise (Henderson et al., 2002: 448). Governance is shaped by the nature of interactions in the vertical coordination of the chain (Haggblade et al., 2012). Therefore, first, horizontal – and vertical coordination of the actors is described, and linked to the types of governance from Gereffi et al. (2005). This chapter therefore does not describe public sector governance (governments) but private sector governance. Finally, differences per ward with regards to the presence of marketing channels is presented to exemplify the importance of understanding territorial embeddedness for development.

#### Horizontal coordination

Before describing relations between different actors, first horizontal coordination is described. Horizontal coordination is the coordination between the competing actors in the horizontal rows along the productive factors, thereby describes relations between these competing actors. Horizontal coordination among smallholder dairy farmers in the chain is measured by looking at whether or not they are part of a farmers' organization. Of the sample 114 farmers are part of a farmers organization, this was however not necessarily dairy specific. In 79 cases the farmers' organization offered the services milk collection, milk selling or both: these are the dairy organizations. Thus 32.9% of dairy smallholders is horizontally integrated in the dairy value chain. The main reason for smallholder to form alliances in the form of farmers' organizations is better competitive advantages such as an increase in bargaining power with the processors.

There are also talks about more horizontal integration on the level of the farmers' organizations in Nandi county, where the three main dairies are talking about adding value by opening their own processing plant (interview Jane, Tanykina dairies, May 20, 2016). The main reason for this is an even better competitive advantage over the processors.

On the level of the processors, there is a Kenya dairy processors association with close to about 30 processors among which Brookside, Daima, Premier, Mr. Kenya, Githunguri. New KCC is the chair of that association (interview Kiptalam, New KCC, July 4, 2016).

#### Vertical coordination

The county government of Bomet also aims to establish a processing plant in the county, owned by farmers in cooperative societies under an overarching multipurpose cooperative society. They have found an Israeli company who wants to invest in the processing plant, and are currently opening up a number of small coolers (included in table 18), together with partners such as WorldVision and New KCC (interviews Kiprotich, county government Bomet, June 13, 2016; interview Linet, WorldVision, June 13, 2016; interview Kiptalam, New KCC, July 4, 2016). This development is a desire of more vertical integration in the chain by conducting more value chain functions 'in-house'. They are in particular planning to add value through producing *mursik* (in

Kalenjin), also called *mala* (in Kiswahili) or fermented milk. Currently there is no organized market for mursik, it is only sold in hotels and is mostly deliverd through individual suppliers. There are therefore opportunities to organize this better (interview Linet, WorldVision, June 13, 2016).

Vertical coordination of smallholders in the chain is measured by asking whether people add value through making *mursik* at home, or any other value adding activities. 67.9% indicated to sometimes make *mursik* (N=240), 16.1% indicated to sometimes sell the *mursik* (of the ones that make *mursik*, N=155, 8 missing). As indicated above there are currently also no hubs that add value in Nandi – and Bomet county.

Vertical coordination also describes how the different actors interact with their input suppliers. This is measured by asking what type of contracts (if any) smallholders have with the off-take actors.

Table 40 Off-take arrangements smallholders with their milk buyers.

Off-take arrangements smallholders	Indiv. Costumers (N=103)	Middlemen (N=66)	Farmers organization (N=102)	Processors (N=18)
Written	35.9%	42.4%	97.1%	100%
Verbal	64.1%	57.6%	1	1
None	1	1	2.9%	1

Table 41 Term and way in which smallholders are paid by their milk buyers.

Compensated how	Indiv. Middlemen Costumers (N=66) (N=103)		Farmers organization (N=102)	Processors (N=18)		
Direct cash in hand	36.9%	33.3%	Ì	1		
Weekly cash in hand	25.2%	28.8%	1	1		
Monthly cash in hand	34.0%	31.8%	53.9%	1		
Weekly through bank/sacco	1	1	1	1		
Monthly through bank/sacco	1	1	44.1%	100%		
Other	3.9%	6.1%	1	1		

From tables 40 and 41 it is concluded that the relation between smallholders and individual costumers is largely based on verbal contracts, and that smallholders are only paid in cash, mostly direct, but also weekly or monthly. It is further concluded that the relations between farmers and middlemen is also mostly based on verbal contracts, and that there is more or less equal variation in how they are paid as well, but always in cash. An unexpectedly high percentage also works with written contracts, and from the producer visits it became clear this is an attempt of the smallholders to have slightly more control and power over their relation with the middlemen, even though these contracts are not legally binding. The small percentage in the 'other' category in table 41 which is only to be seen for the informal channels, indicates the flexibility of these channels in terms of payments. Some indicated to be paid every ten days by the middlemen, or every two weeks. Individual customers are mostly hotels and restaurants, but in one case it was a school where the farmer's children were going. By delivering milk to the school she got a reduction in school fees.

The flexibility of the informal channels, in particular of the middlemen, is confirmed in interviews. Kitur (interview, June 14, 2016) says that the informal market is 'very fluctuating and dynamic' as middlemen 'try to get the best price everyday'. As well processors as farmers organization can only reject the milk based on quality tests, so 'some [middlemen] may be delivering to a hotel in Kisii

that is closed on Sundays so then they bring the milk to us [New KCC Sotik] (interview Kiptalam, July 4, 2016). In Nandi the middlemen are said to take the milk to 'the west, to Kisumu, Kakamega, but also to Eldoret' (interview Kiplimo, July 20, 2016). In Bomet, Kisumu is also mentioned (interviews Kipketer, June 14, 2016; Kiptalam, July 4, 2016), as well as Narok and Kericho. There is diversity in how much milk per day the middlemen can collect and sell, and this depends also per area. Around Bomet town according to Kipketer (interview, June 14, 2016) they can sell 500 to 1000L/day, according to Beth (interview, June 16, 2014) in the north of Bomet county about five middlemen collect and sell around 200-300L/day, so this depends on the location. Almost all middlemen at least have a motorbike with which they pick up and sell, however, according to WorldVision in the south of Bomet county they also have collection centers (interview Linet, June 13, 2016), as is confirmed by Kipketer (interview, June 14, 2016) who says middlemen collect the milk on motorbikes, then bring it to a collection center and from there a pick-up drives up to Narok to sell the milk. In Nandi county Kiplimo (interview, July 20, 2016) also says the middlemen have trucks, indicating that this milk travels quite some distances on a day.

With regards to how the middlemen pay, as suits a dynamic market, this is diverse. According to Kipketer (interview, June 14, 2016) the middlemen pay their suppliers in advance, this can be from up to two months but even up to a year: 'Yes, really, they have the money, that is how they bind people to them'. But some pay afterwards, for instance at the end of the week 'The middlemen dictate the price, sometimes they pay at the end of the week, then they say they couldn't find a good market and had to sell for a lower price, so you have to share the loss. We doubt whether that is ever true' (interview Linet, June 13, 2016).

As it is likely that issues of payment arise in informal markets like this, and as there is unclarity about the exact functioning of the middlemen, additional questions were asked in the producer survey later on with the following results: 42% (N=188) indicated not to know how many middlemen were active in their area, the rest mentioned numbers varying from 1 to 15. 43.6% (N=188) also did not know where middlemen sell their milk, the rest indicated they sell either to farmers organizations (21.8%), to residents in town centers (14.9%), to tea estates (13.3%), to hotels (in town centers) (11.7%), and about 1% to processors or other individual costumers (staff of a university in the area). At tea estates the tea pickers usually live close to the plantations, it is to them that the middlemen or small-scale producers directly sell their milk. About how many months people had been selling milk to the same middleman, answers varied from three months up to three years. Most middlemen pick the milk from the farms between 7-9am. 26.8% (N=41) indicated that the middleman sometimes does not show up when he or she expects him, and that this happened mostly once a week, but to others less than once a month. 12.2% (N=41) indicated that the middleman sometimes pays later or less than agreed upon, this then happened about once - or less than once a month. 43.9% (N=41) indicated that the middleman sometimes pays money in advance, with an average of a little under one month in advance. 31.7% (N=41) indicated to sometimes feel powerless against the middlemen. Payments between producers and individuals costumers and middlemen are a result of negotiations and differ per agreement. For smallholder dairy producers to have individual costumers is a way to work around the middlemen.

From tables 40 and 41 is it further concluded that almost everyone that delivers to a farmers organization has a written contract and gets paid per month, either in cash or through a bank/sacco. A sacco is a savings and credit cooperative society. For the processors the same accounts, but they don't pay their suppliers in cash. For the processors, monthly targets are set

both with individual suppliers and groups, and the payments depend on what percentage of the targets is met, as is indicated in table 42. As Kibet (New KCC, interview, April 28, 2016) explains: 'Everyone is free to decide for themselves where to sell the milk, however monthly targets are set between individuals and groups and New KCC on which the price is based. This means that when you start delivering at New KCC you want to keep delivering for that month to reach your target. This is a way to bind costumers. The price is different for groups and individuals, and different per season. In the rainy season there is more milk so lower prices; in the dry season the price for individual farmers can go up to 32 KES/kg and to 38 KES/kg for groups'. As table 42 shows, all that you deliver above your target results in lower payments as New KCC does not want oversupply. Brookside also pays based on volumes.

**Table 42** New KCC producer prices as of March 1, 2016, on April 28, 2016 for Eldoret and Sotik clusters (including Kapsabet).

Producer prices cluster Eldoret and Sotik	Long term individuals		Long term groups	Individuals targeti 500kg/day	ng Medium term suppliers
Target volume	Delivered	Route collected	Delivered	Delivered	Delivered
>100%	25	25	25	25	25
90-100%	29	27	32	32	29
70-90%	28	26	31	31	28
50-70%	27	25	30	30	27
<50%	26	24	29	29	26

25 KES for any quantity supplied by short-term suppliers.

The price is inclusive of 1KES credit facility.

Kiptalam (New KCC, interview, July 4, 2016) explains the different groups of suppliers they have: 'We have three sets of farmers: first there are the ones that are committed through a contract, the long term farmers. The 'medium' group has no contract (yet) but has been delivering for up two months. Short term suppliers can come every day but are not consistent. We only train the long term farmers.' The targets set are based on negotiations where the processors ask the farmers organizations or group how much milk they think they can deliver. A contract is then signed that can be monthly, every six months, or yearly. Table 42 gives an overview of the types of contracts of the visited coolers.

The farmers' organizations pay the same amount of money per liter to their suppliers regardless of quantities. Both the processors and many of the farmers' organizations offer advanced payments, sometimes weekly, sometimes after two weeks, where the farmers can already get part of the money if they want to. Both of them can only decline delivered milk based on quality tests that are done at the cooling plants.

#### **Prices**

Milk prices are an outcome of the relation and negotiations between two actors and next to negotiation skills dependent on competition. An indication of milk prices is given by presenting price information of the different farmers' organizations that were visited (table 43).

Table 43 Milk prices farmers' organizations, processors and middlemen.

Name of farmers organization	Pay farmers (KES)	Get from New KCC (KES)	Brookside (KES)	Daima (KES)	Middlemen in the area
Tanykina	30				
Kabiyet	29	33		32	30
Kipsonoi	28	33			30

Siongiroi		36	34	
Olbutyo	28	33		
Kokiche*	27		28	35
Bomet central	27		28	
Balek*	28	30		30

<sup>\*</sup> also get 1.45KES/kg (Kokiche) and 1.40KES/kg (Balek) for chilling milk that Brookside brings to these coolers.

All contracts with New KCC in this case are monthly, and with Brookside yearly. Kabiyet and Siongiroi have contracts with two processors. The price paid to farmers by the farmers' organizations is the price without deduction of transportation costs. These costs depend per organization; some ask 4KES/L, some 1KES/L, for some organization the costs are split between the organization and the supplier. Middlemen try to keep the price as low as possible but slightly higher than what the present organization pay the farmers.

According to information form the survey, the average price (KES) people get per liter of milk from individual costumers is 40, from middlemen is 32.4, from processors 29.5 and from farmers' organizations is 30.3. Both the informal marketing channels therefore pay better than the formal ones.

## Types of goverance

The determinants of governance structure are information complexity, information codification, and supplier capability. Before looking into these aspects there are however also two contributing factors to governance of which one is power. The main power executed is by the processors. This is therefore power from inside the chain which creates a power asymmetry. This is experienced mostly through setting up the contracts between processors and farmers organizations and competition on the ground. At the KDB stakeholder meeting in Bomet town on June 9, 2016, the issue of the contract was brought up by members of the management committees of various farmers organizations, saying that they feel that they have no say over what is stated in the contract. This was recognized by the county director livestock: 'there seems to be no room for change in terms of the contracts, they are one-sided. We should be involved in signing the contracts', suggesting a role for the county government in being involved in the negotiations between the processors and the farmers organizations. The issues seems to be that the processors want to have the contract signed quickly, and that especially new management committees are not keen enough on issues that can be of negative impact for them. With regards to the process of these contracts, Kipketer (interview, June 14, 2016) said: 'they make the contract, they send us and then we sign'. Kitur (interview, June 14, 2016) of a successful farmers' organization says: 'We now have experience with the processors but these new ones [cooler committees] get the same contracts that the processors gave us ten years ago with many issues in it'.

Power by the processors is further executed by competing on the ground with farmers organizations. This means that processors, and in particular Brookside, also collects milk directly from farmers. They do this for instance in a northern part in Bomet county around the farmers organization Kokiche: 'Production dropped because of competition from brokers and Brookside. We get 28 KES/l from Brookside and we pay our farmers 27 KES/l, they directly give farmers 28 KES/l. They collect directly from farmers through bodaboda's [motorbikes], they currently hire three that bring the milk to this chilling plant. They collect from about 200 farmers. We have a minimal profit from the milk so right now we survive on chilling milk for Brookside, and the agrovet services. They [Brookside] pay 1.45/kg milk for chilling here. We have a minimal profit from the milk.' (Beth, interview, June 16, 2016). It is not quite clear what their

advantage is of competing on the ground, as they seem to cut their own fingers by negatively influencing how much milk goes to the farmers organizations that they buy the milk from, while at the same time having to pay for having those same farmers organizations chill the milk that they directly picked from the farmers, as well as motorbike drivers that they contract to pick the milk. A Brookside representative at the KDB stakeholder meeting in Bomet town (June 9, 2016) said 'we always encourage farmers to bulk milk under [farmers' cooperative] societies'. However, after they had left, the representative of KDB said: 'The elephant in the room are the processors that seem to have benefits from keeping us fragmented.' About why they would do that, someone responded 'Processors find it easier to manipulate and dictate farmers than [farmers' cooperative] societies'. This remains a delicate topic. There have also been issues like this in Nandi county. According to Langat (interview, July 20, 2016): 'Brookside has left, they used to collect from farmers in our catchment area, but we negotiated with them. In 2014 we deliverd milk to them, we said 'we will not continue to deliver if you pick [milk] from our farmers'. So they left'. New KCC said to directly pick from farmers in Bomet county with one lori (3000L capacity) and three pickups (1200L capacity each), but they want to phase this out of their activities (interview Kiptalam, July 4, 2016). It is unclear if Brookside is planning to continue this and why. According to Kimaiyo (interview, June 16, 2016): 'In two weeks they [Brookside] will start to collect form farmers in an area where we also get some milk from about 20km from here. Brookside can collect there because they have cars.'

As the main dynamics between actors in the chain have now been explored, as well as the main power dynamics, the types of governance of Gereffi et al. (2005) are now used to classify the type of governance for the chain based on the three determinants as described in the theory section. A distinction is made between smallholders that are linked to the informal sector and the ones that are linked to the formal sector. As with regards to the informal sector, the complexity of information is low as there are no requirements to be able to enter the informal market in terms of quality or quantity. The ability to codify information is high as there are hardly any transaction-specific investments between the parties in the transaction. The capabilities of the suppliers in relation to the requirements of the transaction is also high, as, to illustrate, middlemen literally ask for the milk from the cow, and people are able to milk the cow. Therefore the informal sector is characterized by a markets type of governance.

For the formal sector this is a slightly different. The initial requirements to enter the formal market are quality of the milk and hygiene in handling and transportation of the milk (of course these are related). The ability to codify transactions high, but supplier capability is often low in terms of being able to comply to the quality and hygiene requirements. Combined with a power asymmetry dominated by the processors therefore the formal milk sector is mostly characterized by a captive governance type. However, the captive governance type indicates high costs for producers to switch, and that is something that is not necessarily seen as what also became clear from the interviews is that farmers organizations switch to whom they sell the milk on a regular basis. Two weeks after the interview with Kipruto (June 14, 2016) they had changed from delivering milk to New KCC to delivering to Brookside. Just before the interview with Paul (July 14, 2016) they had switched from Brookside to selling to New KCC because 'the price kept changing, and they wanted us to deliver 1000kg/ day and we can't do that now'.

There is however also a combination of the determinants that does not lead to a type of governance per se. According to Gereffi et al. (2005: 87), if the complexity of the transaction is low and the ability to codify is high, but the supplier capability is low, this would lead to exclusion of the value chain, and therefore it does not generate a type of governance per se. This

combination is not represented in table 2 in the theory section. Based on the gathered data, with regards to governance in the chain, it is very likely that a group of smallholders is also excluded from the chain. Namely, some farmers may find themselves with low supplier capability in the sense that they do not possess the capabilities to meet the requirements set by other actors in the chain. For the case of cow milk these requirements to enter the formal market are quality standards set by the hubs and formal processors that part of the smallholders cannot comply to. Quantity requirements are according to the law not allowed: this means that all farmers or middlemen can deliver any amount of milk to the hubs or formal processors. This milk can only be denied based on quality reasons. However, as this chapter showed, the pricing structure of formal processors is based on quantity: the more you deliver the higher your price. If the informal channels offer the same price but easier access, or a higher price, the step for smallholder producers to sell to the formal market is larger than selling to the informal market. In that sense the presence of the informal market decreases the group of people that is completely excluded of the chain.

#### Territorial embeddedness

Why certain chain actors are present or not, and with which dominance, differs per region and can be explained using the concept of territorial embeddedness. This influences the governance in that locality. Here it is illustrated that there are differences between wards and counties with regards to the presence and role of chain actors. This is done by comparing the different wards.

In the survey it was asked where people sell their milk to as presented earlier. With the GPS coordinates collected in the Ona server it can easily be seen what answers were given where. When looking at that there are differences per ward for the answer that people gave. Starting with Nandi county, selling to processors is dominant in Kapsabet, however there was active search for people who sold directly to the formal processors to be able to compare them with informally connected households, so that should not be taken to serious. When looking at who answered to sell to middlemen, there is a very clear dominance in southern Nandi (Kobujoi and Kibwareng wards), while for farmers organizations there is very clear dominance in northern Nandi (Kaptel and Kipkarren) (see table 4 in combination with figure 8 for a reminder of the names of the wards).

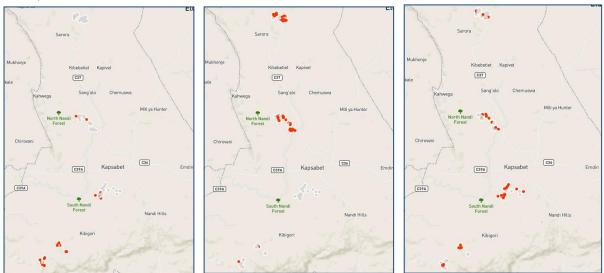


Figure 11 Geographical differences between who sells to middlemen (left), farmers organizations (middle), and individual costumers (right) in Nandi county.

The red dots in figure 11 are the respondents. Around the center of the county, Kapsabet, there seems to be a bit more people selling to individual costumers, but the difference is not as clear as for middlemen and farmers organizations. The differences per region are simply to be explained by the fact that the northern part of Nandi county is largely covert by farmers organizations, whereas in the south these are further away. This is also reflected back in the question about the favorite marketing channel according to the participants (figure 12).

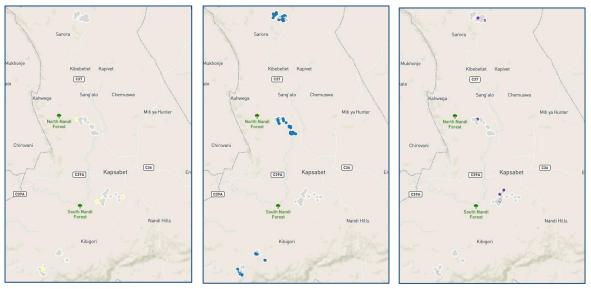


Figure 12 Geographical differences between favorite marketing channel, middlemen (left, light-yellow dots), farmers organizations (middle), individual costumers (right), in Nandi county.

It is clear from figure 12 that most respondents in Nandi north regard farmers organizations as the favorite marketing channel, whereas in Nandi south middlemen as favorite market channel are mentioned most. There is also a farmers organization in the area, but it is further away than for most people in Nandi north and not as strong. The left – and middle image of figure 12 clearly shows this distinction between a group of people who prefers the middlemen, and a group who prefers the farmers organizations. Closter to the main town Kapsabet are people who have individual costumers as favorite marketing channel, most likely related to the presence of most hotels in Kapsabet town. The same can be seen for Bomet county (figure 13), but with different dynamics.



Figure 13 Geographical differences between who sells to middlemen (left), farmers organizations (middle), and individual costumers (right) in Bomet county.

The two main things to be concluded from figure 13 is that in Bomet north individual customers are by far sold to the most. Closte towards town centers we see more people selling to middlemen. No one in Chemagel ward sells to middlemen despite it being close to the centers Sotik and Kaplong, this is because of the presence of New KCC in Sotik. Also in terms of favorite marketing channels there are the same dynamics to be seen (figure 14).



Figure 14 Geographical differences between favorite marketing channel, middlemen (left, light-yellow dots), farmers organizations (middle), individual costumers (right), in Bomet county.

The strong preference and dominance of individual customers in the north of Bomet is directly related to the presence of numerous tea estates in the area to which most smallholders directly sell their milk. This in combination with no tarmac roads and difficult reachability also keeps the middlemen a bit away. Middlemen are in particular a favorite marketing in the wards closest to the main center Bomet town. Farmers organizations have a slightly higher preference in the south of Bomet compared to the middle of Bomet (Chesoen ward), because south of Bomet town there are hardly any tarmac roads, making the area less accessible and other marketing options more difficult to reach.

These clear geographical differences between where people sell their milk and between what they regard as the favorite channel to sell milk, thereby also the precense of certain actors in the area, are all influenced by a combination of factors that are used to describe the territorial embeddedness of chains. In the North of Nandi, which is relatively well accesible in terms of tarmac roads, the farmers organizations established are doing good business. The largest and most successful dairy coopreation in Bomet is to be found in the south which is more difficult to access, but that is according to some partly created its success: 'They [Siongiroi] are successful because they are very distant, there is not a lot of competition' (interview Kipketer, June 14, 2016.

That there are differences with regards to the presence of certain marketing actors also influences differences in milk prices. For a large part, what middlemen do is to use this information business-wise to find out where they can buy the milk at an average price, to sell in a locality with less milk market structures, resulting in much higher sales prices and therefore profits: 'Some come all the way from Kisii, in some areas they can buy milk for about 20 KES/L, they go to a neighbouring county (Nyamiri) and sell for 40KES/L. Or even if they bring milk from Chebunyo to Lelaitich [neighbouring wards in Bomet county] they already make a profit' (interview Linet, June 13, 2016).

That these differences per locality have an impact on development, and are thereby essential to know, is further shown by a distinction per ward of the main perceived limitations to increase milk production (table 44, the ward numbers representing the different counties are following table 4)

**Table 44** Geographical dispersion of perceived main problem to increase milk production according to smallholders in Nandi - and Bomet county.

Geographical dispersion of perceived main limitation (X indicates mentioning in ward)	Nandi county			/	Bomet county				
Ward numbers according to table 4	1	2	3	4	5	1	2	3	4
Lack of credit to buy (quality) feed	Х	Χ	Χ	Χ	Χ	Χ	Χ	Χ	X
Lack of enough land to produce my own feed	X	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
My animals suffer from diseases	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	X
There is not enough good grazing land available	Χ	Χ	Χ	Χ		Χ	Χ	Χ	X
The price for milk is too low	Χ	Χ	Χ		Χ		Χ	Χ	X
Lack water		Χ	Χ	Χ				Χ	Χ
Lack of (credit to buy) labour	Х	Χ	Χ					Χ	X
Lack of credit to buy animals	Χ	Χ	Χ			Χ		Χ	X
Good vet care is too expensive	Χ	Χ				Χ	Χ	Χ	
I don't know how to increase my production	Х		Χ	Χ			Χ		Χ
There is not enough feed to buy available in my area	Х					Χ		Χ	
There is no buyer for the milk						Χ			
Good vet care is not available in my area						Χ			

As table 44 shows, in all wards the three main limitations are mentioned, but some more 'ward-specific' issues also come up, such as a lack of water in parts of Nandi and Bomet, no available feeds to buy in parts of Bomet, and no buyer for the milk as a perceived limitation. All the above indicates different dynamics and reasons for marketing actors to be or to be not present in areas. In order to successfully stimulate development in a place it is therefore essential to, next to the other categories and dimensions of the GPN framework, understand territorial embeddedness on a very local scale; county level would not be enough as within counties there are also differences.

# Chapter 5: Barriers to the adoption of Climate Smart Agricultural practices

This chapter answer sub question 6: What barriers to the uptake of climate smart agricultural practices do smallholders face? Increasing cow milk production means increasing the efficiency of the cow, thereby reducing also reducing the outputs of GHG emission per cow. In order to answer the main research question there needs to be a basic understanding of the barriers to the adoption is CSA practices. In Chapter 1 shortly the practices that are regarded as CSA practices are mentioned and it was shown that not many people practice them. Here it will be presented why not. The two main socio-cultural aspects that can negatively influence successful adoption are also described.

Fodder legumes such as desmodium, calliandra or lucerne contain a lot of nutrients and therefore enhance milk production. Close to 0% of the respondents grows fodder legumes (beans not included), and according to 64.2% (N=215) the main reason for that is a lack of technical information and knowledge on the benefits. The unavailability of planting material is the second largest reason for people not to grow fodder legumes, which is confirmed in the agrovetstore survey as presented earlier.

Being able to conserve feed enables people to feed their cattle also in dry periods when there is not a lot or forage available for instance along the roads. The main reason for people not to conserve feeds is also a lack of technical information and knowledge about the benefits of conserving feed (45.1%, N=133), followed by a lack of enough feeds to conserve in the first place (41.4%). Options were given on how the respondents would suggest to promote feed conservation, 50.6% (N=239) would suggest a training on the advantages on feed conservation, followed by provisioning of the materials to conserve feed (22.6%), a training on how to increase feed production (13.8%) and the ability to get a loan to invest in materials for feed conservation (13.0%).

Manure that is left on pastures is another source of emission. Collecting manure and using it in home gardens can improve soil quality and stimulate growth of food -, cash -, and feed crops as a natural fertilizer. 30% indicated not to collect manure from cows. The main reason for that were other priorities, combined with the reason that the cows were not kept in one place. It would therefore require an investment in either time to collect the manure or capital to invest in a structure to keep the cows in one place, which people were not willing or able to do. For the ones that did collect manure, but did not apply it food-, cash- and/or feed crops, was also mainly because of other priorities and thereby no willingness to invest extra time to do that.

Most people interviewed mentioned the problem of feeding as a challenge for farmers to increase production. Other additional things mentioned were for instance the reproductive cycle of the cow, which is not optimal: 'The cow gives 8L in the first three months [after calving] and then 3L the rest of the year, the reproductive cycle of the cow is not effective' (KDB representative at KDB stakeholder meeting Bomet town, June 9, 2016). The deputy director veterinary services, Dr. Ken, confirms this (interview, July 12, 2012): 'The challenges dairy farmers face are related to poor heat detection, a poor timing of AI, reproductive diseases, feeding, and breed selection.' He explains the AM-PM rule: if you see a cow is in heat in the morning, you need to have it inseminated in the afternoon, and the other way around. This usually happens to late. Further, when people use a bull the chances of reproductive diseases become higher.

Socio-cultural barriers to adoption can also play a role. Both counties are dominated by the Kalenjin tribe. As quotes from Michela Wrong (2010) in her book show, the Kalenjins have a tradition of cattle rearing: '...and on the western fringes of this natural cleft Nandi-speaking tribes – later to be rebaptised the Kalenjin – tended crops and livestock. (Wrong, 2010: 46-47)', "People of the milk' indicates the livestock-rearing Kalenjin or Masaai. (ibid.: 43-44)', and '...in contrast, the cold, remote Kalenjin care more about their cows than about their homes (ibid.: 43).

The importance of cows for the Kalenjin also proved to be a barrier for the establishment of a community farm in southern Bomet. Kiptalam (New KCC, interview July 4, 2016) explains: 'We tried to establish a community farm where cows of different households would all be confined in one place. The idea was that farmers then would produce cow feeds at home where they usually have their cattle grazing. It didn't work because other services of the cow next to milk turned out to be too important. Without cows next to you homestead you look poor.' The idea behind establishing a community farm was that less people would handle the milk, thereby increasing hygiene, while also tackling the problem of lack of feeds. These cultural considerations don't always have to be a barrier. Another group in Bomet is currently trying to establish a community farm: if you find the innovators that are willing to have a few cows less next to the homestead it can work.

Another barrier related to feeding of cattle is related to growing versus buying of food: 'Farmers prioritize food crops over feed crops. It is considered more dignified to have your own food crops like maize, sweet potato, beans, sorghum, instead of buying food at the market.' (interview Linet, June 13, 2016). These barriers have to be understood, addressed, and taken into account in the development of strategies to increase the adoption of CSA practices.

Overcoming limitations and challenges to increase production and improve farming practices, almost always requires an investment either in time or money. The willingness to invest can for instance be influenced by other priorities, such as tea cultivation. The willingness to invest was measured by asking how important dairy is on a scale from 1 to 10, and how many extra hours a day, and money (KES) per month they would be willing to invest if it was guaranteed that their production would increase with 50%.

The respondents indicated dairy to be of an importance of **7,8** (**N=231**) on a scale from 1 to 10, 10 being very important, and they were willing and able to work an **extra 2,8 hours per day** on dairy activities if it was guaranteed that their milk production would go up with 50%. How much extra money people were willing to invest per month if it was guaranteed that there production would go up with 50% depends on their total monthly income. As this was asked in categories, the categories were assigned one value in order to be able to calculate what percentage of their monthly household income people were willing to invest extra. The category 'less than 2.500' is regarded as 1000, '2.500-5.000' as 3.750, '5.000-10.000' as 7.400, '10.000-20.000' as 15.000, and '20.000-30.000' as 25.000. The monthly incomes of the group 'more than 30.000' can vary widely, just like the amount they want to invest per month. Therefore this category is not included in this calculation, hence the missing values. The result is that people are willing to invest **18,8%** (**N=156**) of their monthly income in dairy if it is guaranteed that their milk production will go up with 50%.

A very brief overview of issues to be regarded as barriers to the adoption of CSA practices is presented here, but a more in-depth understanding of the complexities, considerations and risks playing a role in different types of crop-livestock systems in these particular locations is needed.

# Chapter 6: Promoting more inclusive strategies for dairy chain development

Incorporating the knowledge of the previous chapters, what are the challenges and opportunities for upgrading of different types of smallholders? This chapter answers the last sub question: What is the potential for upgrading in the chain? The aim is to provide handles for the stakeholders involved in the development of the NAMA to either more explicitly describe how to integrate smallholders into the chain that are currently not operating in formal networks, or to include strategies that directly target the informal milk market as well. Considering the last, suggestions from the field on how to deal with the informal market is also be presented.

With regards to competition, all actors on horizontal levels compete with each other and consider each other the main competitors: New KCC sees Brookside as the main competitor, large farmers' organizations see each other as competitors, or large farmers organizations see the establishment of a number of smaller coolers in the area as competitors. All of them, however, also regard the middlemen as competitors; they have a shared interest in getting rid of middlemen. As a representative of the KDB said on a KDB stakeholder meeting in Bomet town (June 9, 2016) said: 'We [all stakeholders together] have established that when we move from informal to formal, we develop.' The main suggestions on how to realize such a situation are presented here and linked to types of upgrading from Kaplinski et al. (2002).

In order to find out, first of all a closer look is taken at why people prefer certain marketing channels. 40.9% of the smallholder producers indicated that the main reason for choosing their favorite marketing channel is because they prefer the payment structure, followed by the best price (24.0%), access to it (20.9%), and reliability (10.6%). This is interesting because it shows that apparently people do not only decide on their favorite channel based on price, but that mostly the payment structure is plays an important role. This can be about the direct payments of the middlemen, or the monthly payments by the farmers organizations, of which people indicated that they like that there money is kept for a bit until they receive it. This is related to what was concluded about a dairy value chain analysis by WorldVision in the south of Bomet: 'there is a gap in savings behaviour, people don't save money' (interview Linet, June 13, 2016).

Also New KCC has noticed this desire on the one hand of people to not be able to reach all money at once, but at the same time the need for daily cash for daily purchases for the household. They conducted a focus group discussion with their members came to the understanding that ideally people receive 30% of their daily deliveries: 'We want to roll a daily payment scheme...we are looking at working with transferring part of the milk money directly to mpesa money' (interview Kiptalam, July 4, 2016). Mpesa is a popular phone-based money transfer service. Important in moving people from the informal to the formal market is therefore to create the advantages that people get from the informal market also formally. This main advantage is related to payment structure. There should be high sensitivity for household gender dynamics in establishing alternative payment schemes such as the one suggested by New KCC, and gender equity needs to be actively promoted.

As requirements to enter the formal market are about quality and hygiene, in order to move more people from informal to formal they need to incentivized to comply to quality standards and hygiene practices. Developments with regards to that are first of all the development of plastic containers that are suitable for people to carry milk in. A lot of people prefer the plastic containers over aluminium cans because they are cheaper. However, because of

a rough inside and a small opening the containers cannot be cleaned properly, which is the main reason for some farmers organizations to stimulate the use of aluminium cans: with the smooth surface and big opening it is easy clean. Therefore currently plastic containers ar being developed with EADD and New KCC with a bigger opening and a smooth surface inside. Distributing these can increase people's chances of entering the formal market (interview Kiptalam, July 4, 2016).

Also relating to quality, currently there is a pilot study in a part of Narok county where people get 1KES/L extra if they deliver the milk in the right materials, and they lose 1KES/L if they do not. This is a way to incentivize people to deliver the milk in the right materials following hygiene procedures. There is also a similar pilot where the temperature of milk is tested. At delivery the temperature of the milk is measured, and at a certain temperature farmers get 1KES/L extra. This is aimed at stimulating people to take the milk to the coolers as soon as possible after milking, and thereby again to incentivize better handling of the milk to enhance quality. Finally, SNV and TechnoServe are trying to develop a quality based payment scheme. As options for testing for quality is limited outside Nairobi, they are finding out other parameters to test quality immediately in the field. In order to stimulate people to enter the formal market, working with such a quality scheme of course requires decent trainings on the how, why, and what of the scheme.

Next to adjusted payment schemes and incentivized hygiene and quality promotion, the third main way to move people from informal to formal is related to extension services. On more than one occasion and during more than one interview it was mentioned that current extension services are not aligned. Providing a few of the same key messages through different extension service providers will confuse farmers less and build trust. Also, the frequency with which farmers currently receive extensions services is low and not frequent.

All-day access to the formal market also plays a role. As became clear earlier, in particular evening milk is often sold informally. Reasons for that can be attributed to household dynamics and are related to payment schedules and the need for direct cash. However, this is also related to the fact that farmers' organizations, in particular new ones, often only collect morning milk up to a certain time, and then close. Despite high consumption percentages for evening milk, offering the opportunity to also deliver evening milk to the coolers increases the access to the formal market. Of course this also requires more operational costs, better arrangements with the processor, and more detailed logistic schemes, that often only become within reach when a certain economy of scale of the farmers organizations is reached.

Also, new links in the chain could be stimulated, in particular the link between individual costumers and farmers organizations. Most milk and *mala* in hotels and restaurants is either raw coming directly from the informal market, or packaged and obtained from one of the processors in the country. It would be interesting to explore option for individual costumers to get milk from the farmers' organizations. Incentives for individual customers to do this are the often lower price. The main incentive for farmers to start delivering to a chilling plant instead of an individual costumer is the access to services that become available, in particular at a well-established organization.

Finally, the main dairy programs active in the counties have the so called 'hub-approach' where they establish, support and stimulate the growth of farmers' organizations. Strengthening the competitiveness of dairy organizations, stimulating them to grow and supporting the establishment of extension services through the organizations seems to be an effective way to

work against the middlemen. The effect of having a dairy farmers organization in the area is that all members get the same price: 'with a marketing hub all members get the same price, they all know that price, and that gives them a step ahead against the hawkers' (interview Linet, June 13, 2016).

This requires however more than the placement of a chilling plant. The example of Balek cooler shows how a government initiated cooler has been struggling in the first year of its existence: 'In April 2015 at our establishment we sold half of the milk locally and half of it went to Kokiche Dairies. The same accounts for May. On June 1 2015 we had over 500L so then we started chilling the milk. Brookside gave provided us with one of their staff to guarantee quality. After two months, after July, Brookside cut the milk price with 2 KES/L, then in August they cut the price with 2 KES/L again. From October 2015 to March this year we brought the milk to Bomet Central. In April and May we brought the milk to Kapkwen (Imanet Dairies) because of a better price. Then they gave us notice that they will also cut the price with 3 KES/l. Now, 700kg of milk this month is the target we have with New KCC, if we reach that we get a 3 month contract.' This shows how important stable markets are.

Another issue related to working through the hubs are related to management and farmer loyalty. The KDB representative at the KDB stakeholder meeting in Bomet town (June 9, 2016) therefore suggests that first of all the members of a cooperation are well informed on the selection procedures of the management committee, and that the county is involved to make sure the election of the management committee happens in a fair way. Issues related to farmer loyalty are linked to the fluctuating prices of processors in combination with late payments and farmers organizations that do not have the means to overcome this. According to the processors, in order to have less price fluctuations there needs to be consistency in milk delivery. To overcome this, seasonality of the milk production needs to be tackled by the producers, which requires the increased uptake of CSA practices as discussed before.

Main issues with regards to the informal sellers are unreliability and powerlessness against the middlemen as they cannot be procured. As the county director Livestock said on the KDB meeting in Bomet town (June 9, 2016) about milk that is sold informally: 'maybe it is Blue Band [butter], mixed with what? We don't know'. Therefore main suggestions to improve the informal market are related to pushing more legislation that enhances the reliability of the middlemen and empowers their customers. This could be legislations with regards to mandatory licenses to transport and sell milk, better enforcement of the already present hygiene prescriptions for selling milk, or prohibiting hawking. As there is the shared objective among the formal actors to get rid of hawking, it is even suggested that the processors can push legislation like this as they have the power to do so. The role for middlemen to facilitate transport between the farmers' organizations and hotels, restaurants and other individual costumers can be explored as well.

Linking the above and information from earlier chapters to types of upgrading from Kaplinski et al. (2002), there are options for smallholders for process upgrading mainly with regards to handling of the milk and hygiene. As this distinct the formal market from the informal one and is its main advantage, framing it as a public health issues (which is the current dominant discourse) and at the same time incentivizing improvements in handling the milk offers possibilities to upgrade smallholders. For farmers organizations there are options for functional upgrading by establishing own processing plants or new farmers organizations that focus for instance on the production of *mala* as there is currently no organized market for this popular product, except at the processor level. Farmers' organizations could also upgrade by actively targeting the market of individual customers such as hotels, restaurants, and universities.

## Conclusions

This thesis aimed to find an answer to the following main research question: How to promote an increase in cow milk production in an environmentally sustainable - and inclusive way for smallholder dairy producers in Nandi – and Bomet counties, Kenya? This is done through a mixed method research design conducting stakeholder interviews most notably with management of dairy farmers' organizations, through a producer survey, an agrovetstore survey and secondary data gathering. The structure, dynamics, governance and power of the dairy value chain have been analyzed using the GPN framework and related concepts. A typology of smallholder producers is created by conducting a HCA in SPSS Statistics, in which four groups were formed. This enabled to find out through a Probit Regression Analysis that the number of cows and the proximity to cooling plants have an influence on being part of the group that sells milk to the formal sector, and the further away from the cooling plant, the more likely it is to sell milk to the informal sector. The final shorter chapters on barriers to the adoption of CSA practices and on how to push more milk into the formal sector aimed at linking the data to the broader main research question, which will be answered here.

Environmentally sustainable cow milk production is production where the body of the cow is efficiently producing milk, thereby decreasing emissions per cow for instance from enteric fermentation: the main source of GHG emissions in the East-African dairy sector. This can be achieved by a combination of CSA practices. Based on an inventarization of grazing –, feeding – and other production practices, in combination with low production levels, it is confirmed that current production is not environmentally sustainable.

In order to overcome this, the barriers to adoption need to be identified and understood. The main limitations to increase milk production, are related to feeding. Other reasons for low production and thereby high emission output are related to an ineffective reproductive cycle of the cows, poor heat detection, a poor timing of AI, reproductive diseases, and breed selection. Socio-cultural issues related to the status of having cows in the homestead and growing food crops instead of buying food at the market can also form barriers to the uptake of CSA practices.

Therefore, promoting an increase in cow milk production in an environmentally sustainable way requires first of all better understanding and addressing these issues. As these issues differ per locality, they need to be well understood and addressed at the local level for optimal development perspective. Following a lack of technical knowledge on the practices and benefits of CSA, extension services should be aligned and consistency of trainings that farmers receive on topics such as feed conservation, heat detection, AI timing, and breed selection should be ensured. Following a lack of capital or labor to implement CSA practices, the willingness and ability to invest needs to be understood at the household level, and a more in-depth understanding of the complexities, considerations and risks playing a role in different types of crop-livestock systems in these particular locations is needed. Gender household dynamics need to be unpacked to better understand their impact on decisions on farming practices.

There is a correlation between emission intensity and milk yield; therefore adopting CSA practices also has the potential to positively influence livelihood factors such as income. A main incentive for wanting to increase production and a necessity for realizing increased production is the presence of stable off-take markets for milk. Next to this, the importance of analyzing dairy value chain dynamics is that it has to be found out how through the chain, the uptake of CSA practices can be achieved and increased.

Increasing production in an inclusive way means to increase production for all, e.g. to not leave out groups that produce but are not part of, or struggling to be part of the chain, therefore to stimulate pro-poor development. Considering both the formal – and informal market, there are two ways to realize this: 1) promoting a push from informal to formal; 2) improve the unreliable character of the informal sector. This study showed to understand the dynamics that shape participation in informal – and formal markets on the level of producers, and the dynamics among formal sector actors.

In order to promote a push from informal to formal, the main benefit of participating in informal markets need to be created in the formal sector as well. The main benefits of the informal sector are a combination of the payment structure, which is often daily or weekly and in cash, and accessibility as milk is picked from the farm or from collection points along the road very close by. The formal sector often pays monthly with advance payments every two weeks and usually through banks/sacco, although some small farmers' organizations also partly pay in cash. People often prefer money being saved till the end of the month, but are also in need of daily cash. Therefore alternative payments schemes need to be developed by actors in the chain in collaboration with smallholders that are not part of the formal sector (yet). There should be high sensitivity for household gender dynamics in establishing alternative payment schemes such as daily payments through *mpesa*, and gender equity needs to be actively promoted in order not to lose the benefits that in particular women have with regards to links to the informal sector.

This is related to accessibility of the formal market. The areas that are covered by farmers' organizations indicate a weaker position of middlemen as farmers in the area have a higher chance of being aware of the milk price, thus having a better negotiation position than without knowing the price. Therefore, as a way of promoting inclusive dairy chain development, establishments of new dairy organizations and strengthening of current ones is promoted as with their precence they increase the access to the formal market. As the example of Balek cooler in Chapter 6 showed, more important than the presence of a chilling plant itself is a strong and well-functioning organization.

Further, the requirements to enter the formal market, which are quality standards and hygiene procedures regarding handling of the milk, form barriers to entry. These barriers need to be lowered or the desired and required practices need to be incentivized for people to move to the formal sector. As these requirements are set from a valid public health framing of the issue it is not desired that these barriers are lowered. Ways to incentivize smallholder producers to comply to the desired quality and hygiene practices are provisioning *and* explaining of (how to use the) correct materials

Crucial in all the above is the attention that needs to be paid to territorial embeddedness of chain activities. This study revealed differences on a local level with regards to the presence of certain actors in particular places. For instance, the north of Bomet where tea cultivation is dominant in combination with poor accessibility shows that there are little alternatives for smallholders than the tea estates to sell the milk to. The north of Nandi which is largely covered by farmers' organizations showed both a well-functioning of those organizations and contentment with the organizations by its members. The south of Nandi which is less covered by farmers' organizations showed a divide between middlemen and farmers organizations as favorite marketing channels.

As the farmers organizations and processors share the objective to get rid of the middlemen there is potential for these plans. A link in the chain that can be explored is between

farmers' organizations and individual costumers. Potential for chain upgrading is in establishing an organized market for fermented milk. In order to regulate the informal market, legislation is largely suggested. The processors have the power to push such legislation. The power that processors execute within the chain is troublesome and captive. Strengthening farmers organizations, so promoting better horizontal coordination, will increase competitiveness and decrease the power asymmetry.

## Discussion

Limitations of the study are related to reliability and validity of the results, as shortly described in the Methodology. The statistical tests in IMB SPSS Statistics are reliable as the procedure is transparent and can be repeated. The use of different variables and a larger or smaller sample is possible to show different outcomes, and therein lay the limitations to these analyses. With regards to validity, the issues of measuring what one claims to measure, this is a bit more complex. As is seen in the results of the PRA, sometimes things are measured but they do not mean anything such as: the probability of being part of the group that sells the milk informally decreases when the household head is not female. Using a mixed methodological framework with both qualitative and quantitative methods however overcomes these limitations as the outcomes of the more quantitative methods used and analyses can be and are explained and confirmed as a result of the interviews. The other way around, the statistical tests confirm impressions and knowledge from the fieldwork, increasing its correctness. As the diversity but consistency of results show, despite these reliability and validity issues regarding the methods, the results still make sense and most importantly, can be explained.

With regards to theoretical implications of this study, as indicated in the introduction, the socio-economic reasons for horizontal – and vertical coordination in the Kenyan dairy sector have not been exhaustively examined. By analyzing the dairy value chain dynamics, and therefore reasons for horizontal – and vertical coordination, as well as dynamics in the chain that influence this, this study contributed to the literature. There are however no theoretical implications following this study as the theory is not tested but concepts are used. The concepts used proved well for making sense of the situation and answering the main research question and sub questions.

Following the report and the conclusions, there are suggestions for further research, of which most notably into barriers to the uptake of improved practices, and second, to the political economy of the sector in Kenya. Regarding the first, as was shown, this study attempted to answer how to promote environmentally sustainable production, but did not reach beyond brought suggestions as firstly the chain dynamics need to fully understood, as well as complex household dynamics.

Regarding the political economy of the Kenyan dairy sector, this study has hinted towards but largely left aside the politics at play in the Kenyan dairy sector. In particular, this is related to the power of the processors, the main processors being owned by influential people. Issues of ethnicity, power, hidden objectives have not been discussed first of all because it was beyond of the scope of this particular research, which is related to the second reason, namely that trying to understand these issues requires much more time, observations, interviews, literature research on the history of the Kenyan dairy sector, etcetera, than was currently possible. As these issues are very likely to have an influence on the feasibility of strategies either to increase the uptake of improved farming practices, as well as promoting more inclusive chain development, it is very important that these issues are understood and that ways are described on how to address these issues, and what the implications are for both the increased uptake of CSA practices and more inclusive chain development.

However, in answering the main research question there has gone beyond the possibilities that an increase in the uptake of CSA practices can also have negative influences. The uptake of CSA practices will always require investments, either in capital or labor or both. Assuming these

investments will be the trade-offs with investments in other activities, this can create a situation that is not favorable and does not enhance livelihood benefits as is expected. Herein lies the core of the link between the two aspects of the research question: an increase in milk production needs stable markets in order to enhance livelihood benefits. If a farmer indeed replaces his or her food crops by feed crops, having a higher production, but then the price of milk drops, he or she can be worse off than before. What is development?' is therefore a delicate issue.

The same accounts for promoting a push from informal to formal. Formal is not necessarily better, informal is also not necessarily better; this is dependent on a complex combination of factors. With regards to the necessity of stable markets for the increased uptake of improved CSA practices for dairy development, the 'stability' of the informal market is maybe that it always seems to be there, and always seems to be dynamic and fluctuating. The advantages of this kind of 'stability' should not be underestimated.

The advice that follows from this is directed at the whole sector in Kenya but in particular to the stakeholders involved in the development of the NAMA for the Kenyan dairy sector. The stakeholders involved are promising mix of types, ranging from the main administrative bodies and actors such as the Kenyan Dairy Board, to banks, dairy cooperatives, FAO, research institutes etcetera. It is a 'once in a life time' situation in which a considerate amount of money can become available, tackling at the same time emissions as well as inefficient production and livelihood benefits. The potential is there, but judging from current knowledge on the development and strategies that are being planned so far, there is far too little attention to the informal sector. Considering the percentages of milk that are ending up in the formal market and the percentages that are sold informally, one can barely speak of having developed a strategy for NAMA for dairy without more explicitly including strategies aimed either at improvements of the informal sector, or strategies on how to move the informal sector to the formal sector. Paying attention to the local factors that shape the chain is an advice for all.

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# **Appendix**

# 1 Overview of collected data 2016

#### Nairobi

Attended a National Appriate Mitigations Actions (NAMA) multi-stakeholder workhop in Nairobi on 23-03-2016 (the beginning of my stay) and at 09-08-2016 (at the end of my stay).

#### Nandi

#### Interviews<sup>1</sup>:

- 1: Kipngetich (M) Program coordinator Small-scale Dairy Commercialization Program (SDCP), April 26.
- 2: Kibet (M) employee at New KCC cooling plant Kapsabet town, April 28.
- 3: Jepchumba (F) County director livestock, May 3.
- 4: Jeffrey (M) (KCC plant manager) and Anneline (extension services coordinator) New KCC cooling plant Kapsabet town, May 12.
- 5: Jane (F) Accountant at Tanykina Dairies, May 20.
- 6: Kiplimo (M) Manager of Kabiyet Dairies, and Langat (M) manager at satellite cooler Sang'allo of Kabiyet dairies, July 20.

#### Surveys Nandi county:

Name of wards in Nandi county	Number of surveys
Kapsabet	30
Kaptel	30
Kipkarren	32
Kibwareng	16
Kobujoi	13
Total:	121

And three additional agrovetstore surveys, also a zero-grazing unit was visited in Kapsabet town.

#### **Bomet**

#### Interviews:

- 1: Kiprotich (M) (assistant) county director livestock, June 13.
- 2: Linet (F) WorldVision Chebunyo, June 13.
- 3: Kipketer (M) (and more) Manager Kipsonoi cooling plant, June 14.
- 4: Dr. Kitur (M) replacing manager at Siongiroi dairies, June 14.
- 5: Kipruto (M) quality officer at Olbutyo dairies, June 14.
- 6: Beth (F) quality control officer at Kokiche dairies, June 16.
- 7: Cheruiyot (M) (Brookside representative in charge of quality) and Kimaiyo (M) (part of the coop society) Bomet Central dairies, June 16.
- 8: Kiptalam (M) in charge of field services at New KCC cooling plant Sotik, July 4.
- 9: Dr. Ken (M) Deputy director veterinary services, July 12.
- 10: Paul (M) Balek cooler, July 14.

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<sup>&</sup>lt;sup>1</sup> All names of people interviewed in Nandi – and Bomet county have been modified for privacy reasons.

# Surveys Bomet county:

Name of wards in Bomet county	Number of surveys
Kongasis	30
Kimulot	30
Chemagel	30
Chesoen	29
Total:	119

And seven additional agrovetstore surveys, also attended a stakeholder forum organized by the Kenya Dairy Board (KDB) in Bomet town on Thursday 09-06-2016.

# 2 Dairy producer survey questions

See below the questions of the dairy producer survey. The survey took over one hour in the beginning but about 40 minutes towards the end. Not all questions were asked to anyone, this was depending on answers to previous questions. In the overview below, 'specify other's were taken out. The categories are general, cattle and milk production, selling milk, organization and service provisioning, and management practices.

#### General

Does this household have dairy cattle?

Enumerator's Name

Date of Interview

In which county are you?

In which ward in Nandi county are you?

In which ward in Bomet county are you?

Are you in charge of dairy (or farm) activities?

Farm owner's name

Is the farm owner the same person as the respondent?

Respondent's Name

Respondent's position in the household

How many household members, including household head and respondent, live permanently on the compound?

How many household members are younger than 15 years?

How many household members are older than 65 years?

Gender of household head

Year of birth of household head

What is the highest education level completed by household head?

Household head can read and write in an official language

Is the respondent the same person as the household head?

Gender of respondent

Year of birth of respondent

Years of dairy cattle farming experience

Main source of income of this household

Specify product

Rank the second most important livelihood activity

Specify product

Do you currently own land?

Size of owned land in acres

Do you currently rent land?

Size of rented land in acres

#### Cattle and milk production

Why did you start producing dairy products?

Select all the animal types you currently own and how many

Select breed of each

Specify total (for all cattle - morning and evening) liters of milk per day in the dry season

Specify total (for all cattle - morning and evening) liters of milk per day in the rainy season

Do you plan to increase the amount of cow milk you produce?

How do you plan to increase your production? First method:

How do you plan to increase your production? Second method:

How do you plan to increase your production? Third method:

Main limitation to increase cow milk production

What solution do you propose for this limitation and who should be responsible for that?

Second limitation to increase cow milk production

What solution do you propose for this limitation and who should be responsible for that?

On a scale from 1 to 10, how much do you value your cattle for paying dowry, gifts, other ceremonial purposes or your social status?

#### Selling milk

Did you sell your milk in the last year?

In what year did your household first start selling milk?

What is the main reason that you have not sold your milk in the last year?

Do you wish to sell your milk?

Why do you not want to sell your milk?

Since there is a wish to sell milk, what is the main reason for not selling milk?

Does your household sometimes give away milk for free (for example to relatives, church, neighbors)?

Indicate for the last year all options for how your milk was used (and sold):

To which formal trader in specific does your household directly deliver your milk?

To which formal traders does your farmers' organization deliver milk?

Is there a difference in how much milk your household consumes between the rainy and dry season?

On avarage, how many liters of milk does your household consume daily in the dry season?

On avarage, how many liters of milk does your household consume daily in the rainy season?

How many liters of milk does your total household consume daily?

Is there a difference in how you sell your milk between the rainy and dry season?

In general, what % of your MORNING milk is spent on household consumption?

In general, what % of your MORNING milk is sold to individual costumers? (incl. hotels)

In general, what % of your MORNING milk is sold to formal private milk traders (e.g. KCC)?

In general, what % of your MORNING milk is sold to hawkers?

In general, what % of your MORNING milk is sold to (a) farmer's organization(s)?

In general, what % of your MORNING milk is given away for free/spilled/not sold/not consumed?

In general, what % of your EVENING milk is spent on household consumption?

In general, what % of your EVENING milk is sold to individual costumers? (incl. hotels)

In general, what % of your EVENING milk is sold to formal private milk traders (e.g. KCC)?

In general, what % of your EVENING milk is sold to hawkers?

In general, what % of your EVENING milk is sold to (a) farmer's organization(s)?

In general, what % of your EVENING milk is given away for free/spilled/not sold/not consumed?

(The above questions were answered separately for dry - and rainy season if indicated that there is a difference in how milk is sold between dry- and rainy season.

What type of off-take arrangement do you have with individual costumers?

What type of off-take arrangement do you have with the formal private milk trader(s)

What type of off-take arrangement do you have with the hawkers?

What type of off-take arrangement do you have with the farmer's organization?

How in general are you compensated by the individual costumers?

What is the current price you get for your milk PER LITER from your main individual costumer?

How in general are you compensated by the formal private milk trader(s)?

What is the current price you get for your milk PER LITER from the private milk trader?

How in general are you compensated by the hawkers/informal traders?

What is the current price you get for your milk PER LITER from the hawker(s)?

How many hawkers are currently active in your area?

Where do the hawkers in your area sell the milk?

For how many months have you been selling your milk to the same hawker?

At what time does the hawker usually collect your milk?

Does the hawker sometimes NOT show up when you expect him/her?

How often does the hawker not show up when you expect him/her?

Does the hawker sometimes pay too late, or less than agreed upon?

How often does the hawker usually pay too late, or less than agreed upon?

Does the hawker sometimes pay money in advance?

For how many MONTHS in advance does he pay?

Do you sometimes feel powerless against the hawkers?

How in general are you compensated by the farmer's organization?

What is the current price you get for your milk PER LITER from the farmer's organization?

How in general is transportation of the milk arranged with your individual costumers?

How in general is transportation of the milk arranged with the formal private milk trader(s)?

How in general is transportation of the milk arranged with the hawkers?

How in general is transportation of the milk arranged with the farmer's organization?

Who pays for the transport with your individual costumers?

Specify transportation payment with individual costumers:

Who pays for the transport with the formal private milk trader(s)?

Specify transportation payment with formal private milk trader(s):

Who pays for the transport with the hawkers?

Specify transportation payment with hawkers:

Who pays for the transport with the farmer's organization?

Specify transportation payment with farmer's organization:

How far is the closest milk collection point (that you use)?

Who manages that closest collection point?

Does this collection point have a chilling plant?

How far (km) is the closest market?

Do you or a household member sometimes go to this market to sell your milk?

In general, where do you prefer to sell your milk?

Why this marketing channel? Provide MAIN reason:

In the last year, did you sell your MORNING milk?

Who on avarage decides where and how to sell the MORNING milk?

Who on avarage manages the money from the MORNING milk?

In the last year, did you sell your EVENING milk?

Who on avarage decides where and how to sell the EVENING milk?

Who on avarage manages the money from the EVENING milk?

Does your household make mala/mursik?

Does your household sometimes sell mursik?

#### Organization and service provisioning

Are you part of a farmer's organization?

What kind of farmer's organization are you a part of?

What services does your organization provide?

Have you been part of a farmer's organization in the past?

What is the main reason that you are not part of a farmer's organization?

Has anyone in the household ever obtained long term credit (loans) for your dairy activities?

What was the purpose of getting the loan?

From what organization(s) did you get the loan?

What extension services are present in your area?

Specify what other extension services are in your area:

Which extenstion services have visited you in the last 12 months?

Which services did you use through the extension agents that visited you in the last 12 months?

How much money (KES) did you spent last year on all the services that visited you in the last 12 months?

#### Management practices

Who detects if a cow is in heat?

What do you do when a cow is in heat?

How do you feed your cattle in the DRY season?

Specify what percentage you practice GRAZING in the DRY season:

Specify what percentage you practice STALL FEEDGING in the DRY season:

How do you feed your cattle in the RAINY season?

Specify what percentage you practige GRAZING in the RAINY season:

Specify what percentage you practice STALL FEEDING in the RAINY season:

How does your cattle usually graze in the DRY season?

Where does your cattle mostly graze in the DRY season?

How does your cattle usually graze in the RAINY season?

Where does your cattle mostly graze in the RAINY season?

How many hours per day does your cattle graze in the DRY season?

How many hours per day does your cattle graze in the RAINY season?

Do you have to pay to someone to have your cattle grazing somewhere?

Who do you pay for grazing?

How much do you pay per MONTH for grazing?

Does your cattle sometimes graze in a forest?

Is forest grazing usually in the dry- or rainy season or equally in both?

Throughout the year, do you experience a shortage of feeds for your cattle?

When is this shortage of feeds most severe?

What are the two main stall feeding food sources? Select the first:

On average throughout the year, do you mostly grow this yourself or buy it?

What is the second main stall feeding feed?

On average throughout the year, do you mostly grow this yourself or buy it?

How many different types of feed for your cow do you BUY?

What type of dairy feed do you buy MOST?

How many kilometers from here do you purchase your most bought dairy feed?

Where/how do you get your most bought dairy feed?

On what terms do you purchase your main dairy feed bought?

What is the price per kilo?

How is transport of your main dairy feed bought arranged?

Select the second type of dairy feed most bought:

How many kilometers from here do you purchase your second most bought dairy feed?

Where/how do you get your second most bought dairy feed?

On what terms do you purchase your second main dairy feed bought?

What is the price per kilo?

How is transport of your second main dairy feed bought arranged?

Do you presently grow fodder legumes?

What are you currently growing?

Why are you not growing fodder legumes, provide the main reason:

Do you practice feed conservation on your farm?

Indicate the type(s) of feed conservation method(s) you use(d)

Select main reason for not conserving feed:

If feed conservation on your farm was promoted, what would you prefer?

Do you collect manure (from any livestock)?

Why do you not collect manure?

Why do you not collect manure from cows?

Do you apply manure (from any livestock) to food and cash crops?

Why do you not apply manure to food and cash crops?

Do you apply manure (from any livestock) to cattle feed crops?

Why do you not apply manure to dairy cattle feed crops?

In the last year, have you employed laborers on your farm?

In which months in the past year did you employ laborers on your farm?

On a scale from 1 to 10, how important is dairy for you?

If it was guaranteed that your dairy production would go up with 50%, how many hours on top of your current working hours, would you be willing to invest daily?

Guaranteed increase of production with 50% requires investments, on top of your current investments, how much money would you be willing to invest extra, per month?

In which category do you estimate your total monthly household income?

Collect the GPS coordinates of this household

# 3 Agrovetstore survey questions

See below the questions of the agrovetstore survey. Not all questions were asked to anyone, this was depending on answers to previous questions. In the overview below, 'specify other's were taken out.

Enumerator's Name

Date of Interview

Respondent's name

Name of agrovet store

Name of the county

Name of ward

Name of center

How many places for dairy inputs are there in total in this center?

Since what year is this store here?

Which of the following are available in this store?

Which of the following seeds are available in this store?

What is the price per kg/Desmodium seeds?

What is the price per kg/Calliandra seeds?

What is the price per kg/Luceana seeds?

What is the price per kg/Sesbania seeds?

What is the price per kg/Lucerne seeds?

What is the price per kg/Vetches seeds?

What is the price per kg/Grevillae seeds?

What are the three main things purchased by dairy farmers? Select the FIRST:

From what actor did you get/buy this product?

What kind of contract do you have with the main seller of this product?

Where is it produced?

What do you pay per kg?

For what price do you sell a kg?

From how many different sellers do you sell this product?

What is/are the name(s) of the companies that you sell this product from?

(The questions above were repeated also for the second and third main things purchased by dairy farmers).

How in general is transportation arranged of the products that you sell here?

Do this agrovet also (sometimes) deliver your products directly to farmers?

Do you sometimes experience a shortage of certain products?

If yes, for which products?

In which months are these shortages most severe?

Why are the shortages most severe in these months?

# 4 List of best dairy practices

#### Improved feeding

- Growing fodder trees: a) Calliandra, b) Leucaena, c) Sesbania, d) Others: .....
- Growing herbaceous legumes: a) alfalfa, b) others....
- Growing grass: a) Napier grass, b) Elephant grass, c) Brachiaria, d) others....
- Feeding dairy concentrates: commercial, made on-farm
- Practice low cost fodder conservation technologies: Baling, Silage, others....
- Collecting high quality grass off-farm (practice called cut-and-carry)
- Chop crop residues to improve intake

#### Calves rearing

- Weaning age:....
- Feeding after weaning: X litres until X age
- Supplementary feeds: a) none, b) xxxxx

#### Grazing

- Off-farm free ranging (hours per day rainy season, hours per day dry season)
- On-farm rotational grazing
- Zero-grazing

#### Health

- Vaccines against most common cattle diseases such as *rumen archaea*, foot-and-mouth disease etc.;
- Treatments for helminthic diseases (internal parasites)
- Treatment for ticks (external parasites)
- Treatment for mastitis
- Have livestock insurance (usually for drought, as far as Mariana knows)

#### Herd management

- Detect heat in time and have a vet do artificial insemination;
- Insemination (artificial done by farmer, done by vet, use a bull from the village)
- For calves, after 12 months prepare them to get pregnant within 6 months;
- Livestock genetic improvement through (breeding), creating for example heat-tolerant (mostly ranching)— and drought tolerant breeds; for milk cross local zebu with Friesian, brown Swiss, or other European milk breeds.
- Conservation of livestock genetic diversity;

#### Manure management

- Collect manure
- Compost manure
- Apply manure to food and cash crops
- Apply manure to feed crops

#### More general

- Restore degraded or fragile rangelands through soil and water conservation practices such as land contouring with grass/trees; terracing

- Use silvopastoral systems such as trees in pastures and live fences, e.g. practice integration within the farming system;
- Target the location of intensive livestock production within the landscape to reduce water contamination;
- Practice rain water harvesting (drinking water for cows?);
- Sustainable intensification of livestock production to reduce pressure on fragile areas and expansion into new (forest) areas.

Based on literature as mentioned in the text. Further based on a meeting with Prof. Mariana Rufino, on April 19, 2016, Nairobi.

# 5 Outputs Hierarchical Cluster Analysis SPSS

Agglomeration Schedule						
	Cluster C			Stage Cluster		
Stage	Cluster 1	Cluster 2	Coefficients	Cluster 1	Cluster 2	Next Stage
1	41	75	,063	0	0	73
2	131	212	,087	0	0	6
3	51	172	,094	0	0	27
4	132	158	,099	0	0	28
5	40	43	,105	0	0	17
6	85	131	,106	0	2	61
7	18	133	,110	0	0	34
8	39	73	,114	0	0	28
9	156	198	,117	0	0	60
10	203	214	,122	0	0	42
11	201	205	,133	0	0	76
12	77	154	,135	0	0	75
13	50	174	,143	0	0	100
14	92	97	,144	0	0	92
15	118	125	,148	0	0	26
16	46	170	,178	0	0	31
17	40	190	,206	5	0	29
18	126	134	,211	0	0	62
19	193	194	,214	0	0	89
20	49	146	,237	0	0	67
21	23	24	,239	0	0	46
22	82	213	,244	0	0	64
23	2	114	,245	0	0	56
24	63	162	,275	0	0	59
25	117	159	,285	0	0	137
26	118	155	,299	15	0	36
27	48	51	,307	0	3	69
28	39	132	,331	8	4	35
29	40	112	,340	17	0	49
30	120	206	,365	0	0	65
31	46	145	,407	16	0	37
32	33	94	,453	0	0	135
33	52	150	,481	0	0	69
34	18	135	,488	7	0	59
35	39	58	,490	28	0	61
36	108	118	,533	0	26	82
37	21	46	,546	0	31	43
38	3	115	,563	0	0	141
39	110	122	,579	0	0	80
40	38	184	,581	0	0	117
41	59	86	,640	0	0	75
42	11	203	,647	0	10	65
43	21	168	,648	37	0	128
44	78	204	,649	0	0	169
45	57	200	,657	0	0	72
46	23	111	,659	21	0	112
47	60	160	,673	0	0	97
48	124	143	,693	0	0	103
49	40	130	,707	29	0	77
50	167	183	,716	0	0	95
51	36	101	,717	0	0	181
52	20	161	,729	0	0	82
53	81	84	,730	0	0	85
54	180	182	,740	0	0	109
55	8	98	,741	0	0	142
56	2	119	,753	23	0	116
57	141	197	,760	0	0	111
01	171	101	,100	0	U	111

58	12	195	,761	0	0	119
59	18	63	,773	34	24	74
60	156	219	,816	9	0	106
61	39	85	,833	35	6	85
62	126	147	,833	18	0	156
63	54	215	,848	0	0	121
64	45	82	,854	0	22	129
65	11	120	,864	42	30	115
66	128	153	,879	0	0	140
67	49	169	,884	20	0	100
68	72	151	,923	0	0	123
69	48	52	,927	27	33	131
70	53	62	,941	0	0	127
71 72	210	217	,949	0	0	88
	57	107	,958	45	0	133
73 74	41 18	113 74	,970 1,010	1 59	0	93 96
75	59	77	1,010	41	12	110
76	201	218	1,012	11	0	114
77	40	191	1,053	49	0	129
78	56	70	1,056	0	0	93
79	5	79	1,061	0	0	186
80	110	136	1,086	39	0	122
81	69	209	1,092	0	0	141
82	20	108	1,125	52	36	112
83	34	35	1,140	0	0	130
84	140	166	1,149	0	0	116
85	39	81	1,158	61	53	120
86	47	139	1,161	0	0	95
87	176	181	1,162	0	0	174
88	185	210	1,164	0	71	136
89	193	196	1,218	19	0	91
90	105	175	1,229	0	0	109
91	193	199	1,241	89	0	145
92	92	95	1,256	14	0	130
93	41	56	1,298	73	78	139
94	67	123	1,310	0	0	201
95	47	167	1,329	86	50	166
96	18	164	1,357	74	0	115
97	60	61	1,370	47	0	158
98	15	16	1,371	0	0	171
99	189	202	1,391	0	0	189
100	49	50	1,392	67	13	134
101	68	121	1,412	0	0	122
102	26	32	1,417	0	0	118
103	42	124	1,420	0	48	106
104	27	29	1,429	0	0	118
105	4	89	1,440	0	0	142
106	42	156	1,483	103	60	160
107	187	216	1,503	0	0	189
108	55	66	1,514	0	0	146
109	105	180	1,517	90	54	126
110	59	76	1,569	75	0	120
111	127	141	1,585	0	57	125
112	20	23	1,590	82	46	131
113	71	208	1,609	0	76	123
114	165	201	1,694	0	76	147
115	11 2	18	1,700	65	96	127
116		140	1,719	56	84	168
117	38	109	1,768	40	0	145
118	26	27	1,842	102	104	175

119	12	148	1,881	58	0	151
120	39	59	1,892	85	110	137
121	54	171	1,936	63	0	157
122	68	110	1,972	101	80	146
123	71	72	1,980	113	68	159
124	106	177	1,997	0	0	202
125	13	127	2,012	0	111	160
126	104	105	2,046	0	109	143
127	11	53	2,112	115	70	138
128	21	30	2,125	43	0	134
129	40	45	2,146	77	64	139
130	34	92	2,199	83	92	135
131	20	48	2,221	112	69	155
132	17	44	2,241	0	0	180
133	57	80	2,378	72	0	154
134	21	49	2,410	128	100	162
135	33	34	2,427	32	130	175
136	185	192	2,568	88	0	159
137	39	117	2,584	120	25	138
138	11	39	2,671	127	137	162
139	40	41	2,695	129	93	155
140	128	129	2,711	66	0	152
141	3	69	2,763	38	81	173
142	4	8	2,778	105	55	170
143	104	179	2,810	126	0	172
144	116	173	2,828	0	0	168
145	38	193	2,864	117	91	167
146	55	68	2,899	108	122	151
147	165	211	3,079	114	0	173
148	19	149	3,085	0	0	153
149	88	91	3,225	0	0	172
150	10	163	3,228	0	0	177
151	12	55	3,333	119	146	197
152	128	137	3,365	140	0	179
153	19	64	3,371	148	0	195
154	57	188	3,442	133	0	176
155	20	40	3,491	131	139	167
156 157	126 54	144 103	3,492	62 121	0	187 176
			3,560			170
158 159	60 71	186 185	3,603 3,634	97 123	136	182
160	13	42	3,688	125	106	169
161	1	152	3,693	0	0	179
162	11	21	3,886	138	134	185
163	14	65	3,913	0	0	195
164	83	142	3,982	0	0	184
165	7	178	4,144	0	0	194
166	6	47	4,252	0	95	200
167	20	38	4,321	155	145	185
168	2	116	4,456	116	144	197
169	13	78	4,487	160	44	193
170	4	28	4,488	142	0	207
171	15	60	4,616	98	158	187
172	88	104	4,719	149	143	181
173	3	165	4,790	141	147	180
174	102	176	5,006	0	87	182
175	26	33	5,049	118	135	192
176	54	57	5,133	157	154	190
177	10	22	5,195	150	0	186
178	96	138	5,255	0	0	210
179	1	128	5,333	161	152	198

180	3	17	5,449	173	132	188
181	36	88	5,722	51	172	191
182	71	102	5,859	159	174	202
183	87	90	5,872	0	0	192
184	83	100	5,942	164	0	199
185	11	20	6,167	162	167	196
186	5	10	6,929	79	177	204
187	15	126	7,150	171	156	196
188	3	37	7,174	180	0	209
189	187	189	7,241	107	99	201
190	9	54	7,257	0	176	204
191	31	36	7,266	0	181	193
192	26	87	7,379	175	183	200
193	13	31	7,667	169	191	208
194	7	99	8,385	165	0	205
195	14	19	8,653	163	153	203
196	11	15	8,743	185	187	198
197	2	12	9,029	168	151	210
198	1	11	9,351	179	196	206
199	83	207	9,534	184	0	211
200	6	26	9,793	166	192	206
201	67	187	9,967	94	189	209
202	71	106	10,038	182	124	205
203	14	25	10,313	195	0	212
204	5	9	10,542	186	190	211
205	7	71	11,388	194	202	208
206	1	6	11,431	198	200	212
207	4	157	11,764	170	0	214
208	7	13	12,375	205	193	216
209	3	67	12,483	188	201	218
210	2	96	12,614	197	178	213
211	5	83	13,338	204	199	215
212	1	14	13,443	206	203	213
213	1	2	14,724	212	210	214
214	1	4	15,671	213	207	217
215	5	93	15,980	211	0	216
216	5	7	17,250	215	208	217
217	1	5	20,646	214	216	218
218	1	3	23,195	217	209	0

#### **Cluster Membership**

Case	4 Clusters
1:Case 1	1
2:Case 2	1
3:Case 3	2
4:Case 4	1
5:Case 5	3
6:Case 6	1
7:Case 7	4
8:Case 8	1
9:Case 9	3
10:Case 10	3
11:Case 11	1
12:Case 12	1
13:Case 13	4
14:Case 14	1
15:Case 15	1
16:Case 16	1
17:Case 17	2
18:Case 18	1

19:Case 19	1
20:Case 20	1
21:Case 21	1
22:Case 22	3
23:Case 23	1
24:Case 24	1
25:Case 25	1
26:Case 26	1
27:Case 27	1
28:Case 28	1
29:Case 29	1
30:Case 30	1
31:Case 31	4
32:Case 32	1
33:Case 33	1
34:Case 34	1
	•
35:Case 35	1
36:Case 36	4
37:Case 37	2
38:Case 38	1
39:Case 39	1
40:Case 40	1
41:Case 41	1
42:Case 42	4
43:Case 43	1
44:Case 44	
	2
45:Case 45	1
46:Case 46	1
47:Case 47	1
48:Case 48	1
49:Case 49	1
50:Case 50	1
51:Case 51	1
52:Case 52	1
53:Case 53	1
54:Case 54	3
55:Case 55	1
	1
56:Case 56	•
57:Case 57	3
58:Case 58	1
59:Case 59	1
60:Case 60	1
61:Case 61	1
62:Case 62	1
63:Case 63	1
64:Case 64	1
65:Case 65	1
66:Case 66	1
67:Case 67	2
68:Case 68	1
69:Case 69	2
70:Case 70	1
71:Case 71	4
72:Case 72	4
73:Case 73	1
74:Case 74	1
75:Case 75	1
76:Case 76	1
	1
77:Case 77	•
78:Case 78	4
79:Case 79	3

80:Case 80	3
81:Case 81	1
82:Case 82	1
	3
83:Case 83	
84:Case 84	1
85:Case 85	1
86:Case 86	1
87:Case 87	1
88:Case 88	4
89:Case 89	1
	·
90:Case 90	1
91:Case 91	4
92:Case 92	1
93:Case 93	3
94:Case 94	1
95:Case 95	1
96:Case 96	1
97:Case 97	1
98:Case 98	1
99:Case 99	4
100:Case 100	3
	4
102:Case 102	4
103:Case 103	3
104:Case 104	4
105:Case 105	4
106:Case 106	4
107:Case 107	3
108:Case 108	1
109:Case 109	1
110:Case 110	1
111:Case 111	1
112:Case 112	1
113:Case 113	1
114:Case 114	1
115:Case 115	2
116:Case 116	1
117:Case 117	1
118:Case 118	1
	1
120:Case 120	1
121:Case 121	1
122:Case 122	1
123:Case 123	2
124:Case 124	4
	1
125:Case 125	-
126:Case 126	1
127:Case 127	4
128:Case 128	1
129:Case 129	1
130:Case 130	1
	1
131:Case 131	·
132:Case 132	1
133:Case 133	1
134:Case 134	1
135:Case 135	1
136:Case 136	1
137:Case 137	1
138:Case 138	1
139:Case 139	1
140:Case 140	1

141:Case 141	4
142:Case 142	3
143:Case 143	4
144:Case 144	1
145:Case 145	1
146:Case 146	1
147:Case 147	1
148:Case 148	1
149:Case 149	<u>.</u>
150:Case 150	1
151:Case 151	4
151:Case 151 152:Case 152	1
153:Case 153	1
	1
	<u>1</u> 1
155:Case 155	
156:Case 156	4
157:Case 157	1
158:Case 158	1
159:Case 159	1
160:Case 160	1
161:Case 161	1
162:Case 162	1
163:Case 163	3
164:Case 164	1
165:Case 165	2
166:Case 166	1
167:Case 167	1
168:Case 168	1
169:Case 169	1
170:Case 170	1
171:Case 171	3
172:Case 172	1
173:Case 173	1
174:Case 174	1
175:Case 175	4
176:Case 176	4
177:Case 177	4
178:Case 178	4
179:Case 179	4
180:Case 180	4
181:Case 181	4
182:Case 182	4
183:Case 183	1
184:Case 184	<u>·</u>
185:Case 185	4
186:Case 186	1
187:Case 187	2
188:Case 188	3
189:Case 189	2
	1
	<u></u> 1
191:Case 191	
192:Case 192	4
193:Case 193	
194:Case 194	1
195:Case 195	1
196:Case 196	1
197:Case 197	4
198:Case 198	4
199:Case 199	1
200:Case 200	3
201:Case 201	2

202:Case 202	2
203:Case 203	1
204:Case 204	4
205:Case 205	2
206:Case 206	1
207:Case 207	3
208:Case 208	4
209:Case 209	2
210:Case 210	4
211:Case 211	2
212:Case 212	1
213:Case 213	1
214:Case 214	1
215:Case 215	3
216:Case 216	2
217:Case 217	4
218:Case 218	2
219:Case 219	4

# 6 Case processing summary and parameter estimates probit sell formal

Case Processing Summary

Case 1 locessing 5um	iiai y		Marginal
		N	Percentage
sell formal	no	114	48,3%
	yes	118	50,0%
	99	4	1,7%
dependency ratio	,0	26	11,0%
	12,5	3	1,3%
	14,3	4	1,7%
	16,7	7	3,0%
	20,0	12	5,1%
	25,0	5	2,1%
	28,6	10	4,2%
	30,0	10	0,4%
		30	
	33,3		12,7%
	37,5	6	2,5%
	40,0	20	8,5%
	42,9	13	5,5%
	44,4	3	1,3%
	45,5	1	0,4%
	50,0	42	17,8%
	57,1	5	2,1%
	58,3	1	0,4%
	60,0	22	9,3%
	66,7	14	5,9%
	70,0	1	0,4%
	71,4	3	1,3%
	72,7	1	0,4%
	75,0	4	1,7%
	80,0	1	0,4%
	83,3	1	0,4%
male household head	no	45	19,1%
	yes	191	80,9%
female household head	no	191	80,9%
Tomalo modeomora moda	yes	45	19,1%
nr. of cows	1	64	27,1%
111. 01 00W3	2	78	33,1%
	3	36	15,3%
	4	22	9,3%
	5	16	6,8%
	6		
		6	2,5%
	7	6	2,5%
	8	2	0,8%
	9	5	2,1%
	10	1	0,4%
distance cooler (km)	_,1	1	0,4%
	,2	6	2,5%
	,3	6	2,5%
	,5	16	6,8%
	,6	6	2,5%
	_,7	7	3,0%
	,8	3	1,3%
	1,0	21	8,9%
	1,5	12	5,1%
			,

	2,0	13	5,5%
	2,5	22	9,3%
	3,0	13	5,5%
	5,0	9	3,8%
	6,0	13	5,5%
	6,5	2	0,8%
	7,0	7	3,0%
	8,0	4	1,7%
	9,0	10	4,2%
	11,0	18	7,6%
	12,0	7	3,0%
	14,0	6	2,5%
	15,0	8	3,4%
	16,0	1	0,4%
	17,0	6	2,5%
		3	1,3%
	18,0	2	
	20,0	2	0,8%
	21,0	1	0,8%
	22,0	11	0,4%
owned land size (acres)	23,0	2	4,7%
owned land size (acres)	,0	1	0,8% 0,4%
	,2	1	0,4%
	<u>,4</u>	8	3,4%
	,5	3	1,3%
	,6	3	1,3%
	<u>,7</u>	4	1,7%
	,8	1	
	,9 1,0	17	0,4%
	1,1	17	7,2%
	1,1	4	0,4% 1,7%
	1,3	1	0,4%
	1,5	18	7,6%
	1,8	2	0,8%
	2,0	40	16,9%
	2,5	40	1,7%
	3,0	32	13,6%
		1	
	3,5	1	0,4%
	3,9	17	0,4% 7,2%
	5,0	12 14	5,1% 5,9%
	6,0	2	0,8%
	6,5 7,0	7	
		4	3,0% 1,7%
	8,0	4	
	9,0	2	1,7%
	9,5	7	0,8%
	10,0	1	3,0%
	11,0	6	0,4%
	12,0		2,5%
	14,0	1	0,4%
	15,0	1	0,4%
	17,0	1	0,4%
	18,0	2	0,8%
	20,0	6	2,5%

	23,0	1	0,4%
	25,0	2	0,8%
	27,0	1	0,4%
	30,0	1	0,4%
only grazing dry	0	174	73,7%
	1	62	26,3%
only grazing rain	0	164	69,5%
	1	72	30,5%
Valid		236	100,0%
Missing		4	
Total		240	

# Parameter Estimates

							95% Cor	
							Inte	
			Std.				Lower	Upper
		Estimate	Error	Wald	df	Sig.	Bound	Bound
	sell_formal = 0]	1,438	6,126	,055	1	,814	-10,569	13,444
-	sell_formal = 1]	5,764	6,098	,894	1	,345	-6,187	17,715
Location [c	dependency_ratio=,0]	3,686	5,120	,518	1	,472	-6,349	13,722
_[c	dependency_ratio=12,5]	3,164	5,258	,362	1	,547	-7,142	13,470
[c	dependency_ratio=14,3]	3,256	5,271	,382	1	,537	-7,075	13,586
[c	dependency_ratio=16,7]	3,908	5,213	,562	1	,453	-6,309	14,126
[c	dependency_ratio=20,0]	2,821	5,142	,301	1	,583	-7,256	12,899
[c	dependency_ratio=25,0]	5,713	5,171	1,221	1	,269	-4,421	15,847
[c	dependency_ratio=28,6]	3,253	5,117	,404	1	,525	-6,775	13,282
[0	dependency_ratio=30,0]	-,227	7,851	,001	1	,977	-15,614	15,160
[0	dependency_ratio=33,3]	3,654	5,100	,513	1	,474	-6,342	13,650
[0	dependency_ratio=37,5]	4,026	5,345	,567	1	,451	-6,450	14,501
[0	dependency_ratio=40,0]	3,328	5,111	,424	1	,515	-6,689	13,345
[c	dependency_ratio=42,9]	3,275	5,109	,411	1	,521	-6,738	13,288
[c	dependency_ratio=44,4]	3,064	5,273	,338	1	,561	-7,270	13,399
[0	dependency_ratio=45,5]	9,634	5,831	2,730	1	,099	-1,795	21,064
[0	dependency_ratio=50,0]	3,823	5,096	,563	1	,453	-6,164	13,811
[0	dependency_ratio=57,1]	2,988	5,239	,325	1	,568	-7,280	13,256
[c	dependency_ratio=58,3]	4,083	7,373	,307	1	,580	-10,367	18,533
[0	dependency_ratio=60,0]	4,277	5,116	,699	1	,403	-5,751	14,304
[0	dependency_ratio=66,7]	3,945	5,107	,597	1	,440	-6,065	13,955
[0	dependency_ratio=70,0]	,089	5,913	,000	1	,988	-11,501	11,678
[0	dependency_ratio=71,4]	3,712	5,211	,507	1	,476	-6,501	13,925
[0	dependency_ratio=72,7]	4,298	7,986	,290	1	,590	-11,355	19,951
[0	dependency_ratio=75,0]	7,028	5,216	1,815	1	,178	-3,196	17,251
[0	dependency_ratio=80,0]	4,094	7,848	,272	1	,602	-11,288	19,476
[c	dependency_ratio=83,3]	0 <sup>a</sup>			0			
[n	male_hh=0]	,441	,464	,904	1	,342	-,468	1,350
[n	male_hh=1]	0 <sup>a</sup>			0			
[fe	emale_hh=0]	0 <sup>a</sup>			0			
[f	emale_hh=1]	0 <sup>a</sup>			0			
[0	qn16e_animal_type=1]	-4,366	1,589	7,549	1	,006	-7,481	-1,252
[c	qn16e_animal_type=2]	-3,718	1,575	5,571	1	,018	-6,805	-,631
[c	qn16e_animal_type=3]	-3,374	1,608	4,405	1	,036	-6,525	-,223
[0	qn16e_animal_type=4]	-2,604	1,605	2,631	1	,105	-5,751	,543
[c	n16e_animal_type=5]	-3,663	1,753	4,364	1	,037	-7,099	-,226
[0	n16e_animal_type=6]	-3,149	1,828	2,968	1	,085	-6,733	,434
[c	qn16e_animal_type=7]	-1,841	1,843	,999	1	,318	-5,453	1,770

[qn16e_animal_type=8]	,304	6,000	,003	1	,960	-11,456	12,064
[qn16e_animal_type=9]	,304 0a	0,000	,003	0	,900	-11,450	12,004
[qn16e animal type=10]	0 <sup>a</sup>			0	•	•	<u> </u>
[distance_cooler=,1]	5,168	2,876	3,229	1	,072	-,469	10,804
[distance cooler=,2]	4,171	1,930	4,672	1	,031	,389	7,953
[distance_cooler=,3]	-1,216	2,654	,210	1	,647	-6,418	3,986
[distance_cooler=,5]	2,832	1,758	2,596	1	,107	-,613	6,276
[distance cooler=,6]	4,917	2,151	5,223	1	,022	,700	9,133
[distance_cooler=,7]	3,667	1,842	3,964	1	,046	,760	7,277
[distance_cooler=,8]	,465	5,385	,007	1	,931	-10,090	11,020
[distance_cooler=1,0]	3,740	1,758	4,523	1	,033	,293	7,186
[distance_cooler=1,5]	4,016	1,826	4,839	1	,028	,438	7,100
[distance_cooler=2,0]	4,280	1,850	5,352	1	,020	,456	7,907
[distance_cooler=2,5]	3,922	1,759	4,969	1	,021	,474	7,370
[distance_cooler=3,0]	5,289	1,864	8,048	1	,025	1,635	8,943
[distance_cooler=5,0]	1,178	1,827	,416	1	,519	-2,402	4,758
[distance_cooler=6,0]	-,557	2,238	,410	1	,803	-4,944	3,829
[distance_cooler=6,5]	4,530	2,236	3,734	1	,053	-,065	9,124
[distance_cooler=7,0]	2,416	1,820	1,763	1	,184	-1,150	5,983
[distance_cooler=8,0] [distance_cooler=9,0]	3,023	2,375	1,621	1	,203	-1,631	7,677
	2,527	1,770	2,038	1	,153	-,942	5,996
[distance_cooler=11,0]	1,265	1,804	,492	1	,483	-2,271	4,801
[distance_cooler=12,0]	-,154	2,736	,003	1	,955	-5,516	5,208
[distance_cooler=14,0]	1,809	2,233	,657	1	,418	-2,567	6,185
[distance_cooler=15,0]	-1,446	3,117	,215	1	,643	-7,555	4,663
[distance_cooler=16,0]	-,336	5,889	,003	1	,955	-11,879	11,207
[distance_cooler=17,0]	-,126	2,752	,002	1	,963	-5,520	5,267
[distance_cooler=18,0]	-,011	3,309	,000	1	,997	-6,497	6,474
[distance_cooler=20,0]	-3,174	4,164	,581	1	,446	-11,336	4,987
[distance_cooler=21,0]	,315	4,064	,006	1	,938	-7,651	8,281
[distance_cooler=22,0]	-1,745	6,664	,069	1	,793	-14,806	11,317
[distance_cooler=23,0]	0a	. 4.50		0			
[landsize_owned=,0]	-4,124	4,150	,988	1	,320	-12,259	4,010
[landsize_owned=,2]	-5,454	5,725	,908	1	,341	-16,674	5,767
_[landsize_owned=,4]	0 <sup>a</sup>			0			
[landsize_owned=,5]	-,573	2,552	,050	1	,822	-5,574	4,428
[landsize_owned=,6]	-1,294	3,510	,136	1	,712	-8,173	5,585
_[landsize_owned=,7]	-,424	4,612	,008	1	,927	-9,462	8,615
_[landsize_owned=,8]	-,102	2,712	,001	1	,970	-5,417	5,213
_[landsize_owned=,9]	-,984	5,921	,028	1	,868	-12,590	10,622
[landsize_owned=1,0]	-1,367	2,549	,287	1	,592	-6,363	3,630
[landsize_owned=1,1]	-2,553	5,677	,202	1	,653	-13,680	8,573
[landsize_owned=1,2]	1,674	2,653	,398	1	,528	-3,527	6,875
[landsize_owned=1,3]	-2,080	5,707	,133	1	,715	-13,266	9,106
_[landsize_owned=1,5]	-,820	2,522	,106	1	,745	-5,764	4,124
[landsize_owned=1,8]	,808	3,176	,065	1	,799	-5,416	7,032
[landsize_owned=2,0]	-1,244	2,526	,243	1	,622	-6,195	3,707
_[landsize_owned=2,5]	,372	2,617	,020	1	,887	-4,757	5,502
[landsize_owned=3,0]	-,565	2,506	,051	1	,822	-5,478	4,347
_[landsize_owned=3,5]	,610	3,466	,031	1	,860	-6,184	7,404
[landsize_owned=3,9]	-4,612	5,652	,666	1	,415	-15,690	6,466
[landsize_owned=4,0]	-1,068	2,531	,178	1	,673	-6,028	3,892
_[landsize_owned=5,0]	-,280	2,562	,012	1	,913	-5,302	4,741
_[landsize_owned=6,0]	-,974	2,612	,139	1	,709	-6,093	4,146
[landsize_owned=6,5]	-3,596	4,585	,615	1	,433	-12,581	5,390

[landsize_owned=7,0]	-,154	2,964	,003	1	,959	-5,963	5,656
[landsize_owned=8,0]	-1,260	2,673	,222	1	,637	-6,499	3,980
[landsize_owned=9,0]	-2,073	2,802	,548	1	,459	-7,564	3,418
[landsize_owned=9,5]	-,773	6,244	,015	1	,902	-13,012	11,466
[landsize_owned=10,0]	-1,513	2,616	,334	1	,563	-6,640	3,614
[landsize_owned=11,0]	3,143	6,230	,255	1	,614	-9,067	15,354
[landsize_owned=12,0]	-1,493	2,653	,317	1	,574	-6,692	3,707
[landsize_owned=14,0]	-1,160	5,726	,041	1	,839	-12,383	10,063
[landsize_owned=15,0]	-1,731	3,402	,259	1	,611	-8,399	4,937
[landsize_owned=17,0]	-2,347	3,556	,436	1	,509	-9,315	4,622
[landsize_owned=18,0]	-2,442	2,859	,730	1	,393	-8,046	3,162
[landsize_owned=20,0]	-1,846	2,735	,456	1	,500	-7,206	3,514
[landsize_owned=23,0]	-,978	3,916	,062	1	,803	-8,653	6,697
[landsize_owned=25,0]	-2,461	4,061	,367	1	,544	-10,420	5,498
[landsize_owned=27,0]	-5,389	6,755	,636	1	,425	-18,628	7,850
[landsize_owned=30,0]	0 <sup>a</sup>			0			
[onlygrazing_dry=0]	-,888	,700	1,611	1	,204	-2,260	,483
[onlygrazing_dry=1]	0 <sup>a</sup>			0			
[onlygrazing_rain=0]	,598	,677	,782	1	,377	-,728	1,924
[onlygrazing_rain=1]	0 <sup>a</sup>			0			
Link function: Probit						<u></u>	

# 7 Case processing summary and parameter estimates probit sell informal

**Case Processing Summary** 

sell informal		N	Percentage
call informal			i erceritage
Seli iniorniai	no	87	36,9%
	yes	145	61,4%
	99	4	1,7%
dependency ratio	,0	26	11,0%
	12,5	3	1,3%
	14,3	4	1,7%
	16,7	7	3,0%
	20,0	12	5,1%
	25,0	5	2,1%
	28,6	10	4,2%
	30,0	1	0,4%
	33,3	30	12,7%
	37,5	6	2,5%
	40,0	20	8,5%
	42,9	13	5,5%
	44,4	3	1,3%
	45,5	1	0,4%
	50,0	42	17,8%
	57,1	5	2,1%
	58,3	1	0,4%
	60,0	22	9,3%
	66,7	14	5,9%
	70,0	1	0,4%
	71,4	3	1,3%
	72,7	1	0,4%
	75,0	4	1,7%

Link function: Probit.
a. This parameter is set to zero because it is redundant.
\* Significant at the 0.1 level.
\*\* Significant at the 0.05 level.
\*\*\* Significant at the 0.01 level.

	00.0	4	0.40/
	80,0	1	0,4%
	83,3	1	0,4%
male household head	no	45	19,1%
	yes	191	80,9%
female household head	no	191	80,9%
	yes	45	19,1%
nr. of cows	1	64	27,1%
	2	78	33,1%
	3	36	15,3%
	4	22	9,3%
	5	16	6,8%
	6		
		6	2,5%
	7	6	2,5%
	8	2	0,8%
	9	5	2,1%
	10	1	0,4%
distance cooler (km)	_,1	1	0,4%
	,2	6	2,5%
	,3	6	2,5%
	,5	16	6,8%
	,6	6	2,5%
	,7	7	3,0%
	,8	3	1,3%
	1,0	21	8,9%
	1,5	12	5,1%
	2,0	13	5,5%
	2,5	22	9,3%
	3,0	13	5,5%
	5,0	9	3,8%
	6,0	13	5,5%
	6,5	2	0,8%
	7,0	7	3,0%
	8,0	4	1,7%
	9,0	10	4,2%
	11,0	18	7,6%
	12,0	7	3,0%
	14,0	6	2,5%
	15,0	8	3,4%
	16,0	1	0,4%
	17,0	6	2,5%
	18,0	3	1,3%
	20,0	2	0,8%
		2	0,8%
	21,0	1	
	22,0		0,4%
average level of	23,0	11	4,7%
owned land size (acres)	,0	2	0,8%
	,2	1	0,4%
	,4	1	0,4%
	,5	8	3,4%
	,6	3	1,3%
	,7	3	1,3%
	,8	4	1,7%
	,9	1	0,4%
	1,0	17	7,2%
	1,1	1	0,4%
	1,1	<u>'</u>	U, <del>4</del> /0

1,3         1         0,4%           1,5         18         7,6%           1,8         2         0,8%           2,0         40         16,9%           2,5         4         1,7%           3,0         32         13,6%           3,5         1         0,4%           4,0         17         7,2%           5,0         12         5,1%           6,0         14         5,9%           6,5         2         0,8%           7,0         7         3,0%           8,0         4         1,7%           9,5         2         0,8%           10,0         7         3,0%           11,0         1         0,4%           12,0         6         2,5%           14,0         1         0,4%           15,0         1         0,4%           15,0         1         0,4%           15,0         1         0,4%           20,0         6         2,5%           14,0         1         0,4%           20,0         6         2,5%           20,0         6         2,5%				
1,5		1,2		1,7%
1,8       2       0,8%         2,0       40       16,9%         2,5       4       1,7%         3,0       32       13,6%         3,5       1       0,4%         4,0       17       7,2%         5,0       12       5,1%         6,0       14       5,9%         6,5       2       0,8%         7,0       7       3,0%         8,0       4       1,7%         9,5       2       0,8%         10,0       7       3,0%         11,0       1       0,4%         12,0       6       2,5%         14,0       1       0,4%         15,0       1       0,4%         15,0       1       0,4%         15,0       1       0,4%         15,0       1       0,4%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4% <td></td> <td>1,3</td> <td>1</td> <td>0,4%</td>		1,3	1	0,4%
2,0 40 16,9% 2,5 4 1,7% 3,0 32 13,6% 3,5 1 0,4% 4,0 17 7,2% 5,0 12 5,1% 6,0 14 5,9% 6,5 2 0,8% 7,0 7 3,0% 8,0 4 1,7% 9,0 4 1,7% 9,5 2 0,8% 10,0 7 3,0% 11,0 1 0,4% 12,0 6 2,5% 14,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 17,0 1 0,4% 18,0 2 0,8% 20,0 6 2,5% 23,0 1 0,4% 25,0 2 0,8% 23,0 1 0,4% 00,0 30,0 1 0,4% 00,0 1		1,5	18	7,6%
2,5		1,8	2	0,8%
2,5		2,0	40	16,9%
3,5 1 0,4% 3,9 1 0,4% 4,0 17 7,2% 5,0 12 5,1% 6,0 14 5,9% 6,5 2 0,8% 7,0 7 3,0% 8,0 4 1,7% 9,0 4 1,7% 9,5 2 0,8% 10,0 7 3,0% 11,0 1 0,4% 12,0 6 2,5% 14,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 15,0 1 0,4% 16,0 2 0,8% 20,0 6 2,5% 23,0 1 0,4% 25,0 2 0,8% 27,0 1 0,4% 30,0 1 0,4% only grazing dry 0 174 73,7% 0 62 26,3% only grazing rain 0 164 69,5% Valid 0 236 100,0%		2,5	4	1,7%
3,9		3,0	32	13,6%
4,0		3,5	1	0,4%
5,0       12       5,1%         6,0       14       5,9%         6,5       2       0,8%         7,0       7       3,0%         8,0       4       1,7%         9,0       4       1,7%         9,5       2       0,8%         10,0       7       3,0%         11,0       1       0,4%         12,0       6       2,5%         14,0       1       0,4%         15,0       1       0,4%         18,0       2       0,8%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4% <td></td> <td>3,9</td> <td>1</td> <td>0,4%</td>		3,9	1	0,4%
6,0       14       5,9%         6,5       2       0,8%         7,0       7       3,0%         8,0       4       1,7%         9,0       4       1,7%         9,5       2       0,8%         10,0       7       3,0%         11,0       1       0,4%         12,0       6       2,5%         14,0       1       0,4%         15,0       1       0,4%         17,0       1       0,4%         18,0       2       0,8%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4% <td></td> <td>4,0</td> <td>17</td> <td>7,2%</td>		4,0	17	7,2%
6,0 14 5,9% 6,5 2 0,8% 7,0 7 3,0% 8,0 4 1,7% 9,0 4 1,7% 9,5 2 0,8% 10,0 7 3,0% 11,0 1 0,4% 12,0 6 2,5% 14,0 1 0,4% 15,0 1 0,4% 17,0 1 0,4% 18,0 2 0,8% 20,0 6 2,5% 23,0 1 0,4% 25,0 2 0,8% 27,0 1 0,4% 30,0 1 0,4% 30,0 1 0,4% only grazing dry 0 174 73,7% only grazing rain 0 164 69,5% 0 Valid Nissing		5,0	12	5,1%
6,5       2       0,8%         7,0       7       3,0%         8,0       4       1,7%         9,0       4       1,7%         9,5       2       0,8%         10,0       7       3,0%         11,0       1       0,4%         12,0       6       2,5%         14,0       1       0,4%         15,0       1       0,4%         17,0       1       0,4%         18,0       2       0,8%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         only grazing dry       0       174       73,7%         1       62       26,3%         only grazing rain       0       164       69,5%         1       72       30,5%         Valid       236       100,0%         Missing       4			14	5,9%
7,0 7 3,0% 8,0 4 1,7% 9,0 4 1,7% 9,5 2 0,8% 10,0 7 3,0% 11,0 1 0,4% 12,0 6 2,5% 14,0 1 0,4% 15,0 1 0,4% 17,0 1 0,4% 18,0 2 0,8% 20,0 6 2,5% 23,0 1 0,4% 25,0 2 0,8% 27,0 1 0,4% 30,0 1 0,4% only grazing dry 0 174 73,7% 0 62 26,3% only grazing rain 0 164 69,5% Valid 236 100,0% Missing			2	0,8%
8,0			7	3,0%
9,0 4 1,7% 9,5 2 0,8% 10,0 7 3,0% 11,0 1 0,4% 12,0 6 2,5% 14,0 1 0,4% 15,0 1 0,4% 17,0 1 0,4% 18,0 2 0,8% 20,0 6 2,5% 23,0 1 0,4% 25,0 2 0,8% 27,0 1 0,4% 30,0 1 0,4% 30,0 1 0,4% 0nly grazing dry 0 174 73,7% 1 62 26,3% 0nly grazing rain 0 164 69,5% Valid 236 100,0% Missing			4	1,7%
9,5       2       0,8%         10,0       7       3,0%         11,0       1       0,4%         12,0       6       2,5%         14,0       1       0,4%         15,0       1       0,4%         17,0       1       0,4%         18,0       2       0,8%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         only grazing dry       0       174       73,7%         0       164       69,5%         1       72       30,5%         Valid       236       100,0%         Missing       4			4	
10,0			2	
11,0       1       0,4%         12,0       6       2,5%         14,0       1       0,4%         15,0       1       0,4%         17,0       1       0,4%         18,0       2       0,8%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         1       62       26,3%         only grazing dry       0       164       69,5%         only grazing rain       0       164       69,5%         Valid       236       100,0%         Missing       4				
12,0       6       2,5%         14,0       1       0,4%         15,0       1       0,4%         17,0       1       0,4%         18,0       2       0,8%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         30,0       1       0,4%         1       62       26,3%         only grazing rain       0       164       69,5%         Valid       236       100,0%         Missing       4			1	
14,0       1       0,4%         15,0       1       0,4%         17,0       1       0,4%         18,0       2       0,8%         20,0       6       2,5%         23,0       1       0,4%         25,0       2       0,8%         27,0       1       0,4%         30,0       1       0,4%         only grazing dry       0       174       73,7%         1       62       26,3%         only grazing rain       0       164       69,5%         Valid       236       100,0%         Missing       4			6	
15,0				
17,0     1     0,4%       18,0     2     0,8%       20,0     6     2,5%       23,0     1     0,4%       25,0     2     0,8%       27,0     1     0,4%       30,0     1     0,4%       only grazing dry     0     174     73,7%       1     62     26,3%       only grazing rain     0     164     69,5%       Valid     236     100,0%       Missing     4			1	
18,0     2     0,8%       20,0     6     2,5%       23,0     1     0,4%       25,0     2     0,8%       27,0     1     0,4%       30,0     1     0,4%       1     62     26,3%       only grazing rain     0     164     69,5%       1     72     30,5%       Valid     236     100,0%       Missing     4			1	•
20,0     6     2,5%       23,0     1     0,4%       25,0     2     0,8%       27,0     1     0,4%       30,0     1     0,4%       1     62     26,3%       only grazing rain     0     164     69,5%       0     1     72     30,5%       Valid     236     100,0%       Missing     4				
23,0     1     0,4%       25,0     2     0,8%       27,0     1     0,4%       30,0     1     0,4%       only grazing dry     0     174     73,7%       1     62     26,3%       only grazing rain     0     164     69,5%       1     72     30,5%       Valid     236     100,0%       Missing     4				
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			1	
27,0     1     0,4%       30,0     1     0,4%       only grazing dry     0     174     73,7%       1     62     26,3%       only grazing rain     0     164     69,5%       1     72     30,5%       Valid     236     100,0%       Missing     4				
30,0     1     0,4%       only grazing dry     0     174     73,7%       1     62     26,3%       only grazing rain     0     164     69,5%       1     72     30,5%       Valid     236     100,0%       Missing     4				
only grazing dry         0         174         73,7%           1         62         26,3%           only grazing rain         0         164         69,5%           1         72         30,5%           Valid         236         100,0%           Missing         4				
1         62         26,3%           only grazing rain         0         164         69,5%           1         72         30,5%           Valid         236         100,0%           Missing         4	only grazing dry		174	
only grazing rain         0         164         69,5%           1         72         30,5%           Valid         236         100,0%           Missing         4	5 m g s m g s m g			
1         72         30,5%           Valid         236         100,0%           Missing         4	only grazing rain			
Valid         236         100,0%           Missing         4	, gg			
Missing 4	Valid			
				,-,0
10tal 240	Total		240	

## Parameter estimates

I WIWIIICU	a commutes							
							95% Confide	
			Std.				Lower	Upper
		Estimate	Error	Wald	df	Sig.	Bound	Bound
Threshold	[sell_informal = 0]	-5,421	6,549	,685	1	,408	-18,258	7,416
	[sell_informal = 1]	-,473	6,488	,005	1	,942	-13,189	12,244
Location	[dependency_ratio=,0]	-1,765	3,191	,306	1	,580	-8,020	4,489
	[dependency_ratio=12,5]	-,967	3,412	,080	1	,777	-7,656	5,721
	[dependency_ratio=14,3]	-2,379	3,364	,500	1	,480	-8,972	4,215
	[dependency_ratio=16,7]	-3,378	3,335	1,025	1	,311	-9,915	3,160
	[dependency_ratio=20,0]	-2,600	3,238	,645	1	,422	-8,946	3,746
	[dependency_ratio=25,0]	-1,019	3,245	,099	1	,753	-7,379	5,341
	[dependency_ratio=28,6]	-1,737	3,243	,287	1	,592	-8,093	4,618
	[dependency_ratio=30,0]	3,272	7,152	,209	1	,647	-10,746	17,290
	[dependency_ratio=33,3]	-1,894	3,171	,357	1	,550	-8,109	4,321
	[dependency_ratio=37,5]	-1,943	3,372	,332	1	,564	-8,552	4,666
	[dependency_ratio=40,0]	-1,677	3,187	,277	1	,599	-7,924	4,569
	[dependency_ratio=42,9]	-2,551	3,209	,632	1	,427	-8,841	3,739
	[dependency_ratio=44,4]	-1,076	3,760	,082	1	,775	-8,446	6,293
	[dependency_ratio=45,5]	-1,931	4,511	,183	1	,669	-10,771	6,910

[-	0.000	0.404	500	4	405	0.504	2.000
[dependency_ratio=50,0] [dependency_ratio=57,1]	-2,308 -2,828	3,161	,533 ,625	1	,465	-8,504 -9,838	3,888
[dependency_ratio=58,3]	-1,404	3,577 4,501	,023	1	,429 ,755	-10,226	4,182 7,417
[dependency_ratio=60,0]	-2,025	3,198	,401	1	,755	-8,293	4,243
[dependency ratio=66,7]	-2,410	3,184	,573	1	,449	-8,650	3,830
dependency_ratio=70,0]	-10,981	6,360	2,981	1	,084	-23,447	1,484
[dependency_ratio=71,4]	,185	3,348	,003	1	,956	-6,378	6,747
dependency_ratio=71,4]	-5,466	6,857	,635	1	,425	-18,906	7,974
dependency_ratio=75,0]	-,740	3,359	,033	1	,826	-7,325	5,844
dependency_ratio=80,0]	-2,063	4,673	,049	1	,659	-11,223	7,096
dependency_ratio=83,3]	-2,003 0a	4,073	, 195	0	,059	-11,223	7,090
female_hh=0]	-,901	,482	3,500	1	,061	-1,845	,043
female hh=1]	-,901 0a	,402	3,300	0	,001	-1,043	,043
qn16e_animal_type=1]	-,962	1,709	,317	1	,573	-4,312	2,387
qn16e_animal_type=1] qn16e_animal_type=2]	-,902	1,744	,317	1	,603	-4,312	2,510
qn16e_animal_type=3]	-1,162	1,744	,452	1	,503	-4,546	2,223
qn16e_animal_type=3] qn16e_animal_type=4]	-1,102	1,727	,432	1	,394	-5,011	1,973
qn16e_animal_type=5]	-,387	1,761	,727	1	,835	-4,027	3,252
qn16e animal type=6]	-1,378	1,953	,044	1	,481	-5,206	2,450
qn16e_animal_type=6] qn16e_animal_type=7]	,344	1,953	,498	1	,858	-3,434	4,122
qn16e_animal_type=7] qn16e_animal_type=8]	-3,684	6,390	,032	1	,564	-3,434	8,839
gn16e_animal_type=8]	-3,00 <del>4</del>	0,390	,332	0	,504	-10,206	0,039
qn16e_animal_type=9]	0ª			0		•	•
distance cooler=,1]	-4,761	5,259	,820	1	,365	-15,068	5,546
distance_cooler=,1]	-3,198	1,205	7,046	1	,303	-5,559	-,837
	-,352	1,203	,046	1	,782	-2,847	2,142
distance_cooler=,3] distance_cooler=,5]		1,273		1			-1,325
distance_cooler=,6]	-3,513 -,710	1,117	9,900	1	,002 ,622	-5,702 -3,531	2,111
distance_cooler=,7]	-3,986	1,439	9,647	1	,002	-6,501	
distance_cooler=,7]	-,580	3,300	,031	1	,860	-7,048	-1,471 5,888
distance_cooler=1,0]	-1,150	1,013	1,290	1	,256	-7,048	,835
distance_cooler=1,5]	-7,366	2,050	12,905	1	,000	-11,384	-3,347
distance_cooler=1,0]	-4,416	1,279	11,926	1	,000	-6,923	-1,910
distance_cooler=2,5]	-3,346	1,071	9,766	1	,001	-5,444	-1,247
distance_cooler=2,0]	-3,666	1,194	9,419	1	,002	-6,007	-1,325
distance_cooler=5,0]	,122	1,230	,010	1	,921	-2,290	2,533
distance_cooler=5,0]	-,012	1,119	,010	1	,921	-2,296	2,181
distance_cooler=6,5]	,525	2,098	,063	1	,802	-3,587	4,637
distance cooler=7,0]	-1,138	1,158	,965	1	,326	-3,408	1,132
distance_cooler=8,0]	-,003	1,136	,900,	1	,999	-3,876	3,870
distance cooler=9,0]	-1,288	1,084	1,414	1	,234	-3,412	,835
distance_cooler=11,0]	-,869	1,102	,621	1	,234	-3,029	1,292
distance cooler=12,0]	-,045	1,102	,021	1	,971	-2,488	2,398
distance cooler=14,0]	,118	1,577	,001	1	,940	-2,400	3,209
distance_cooler=15,0]	-,147	1,262	,000	1	,907	-2,621	2,327
distance_cooler=16,0]	2,050	6,181	,014	1	,740	-10,065	14,166
distance_cooler=17,0]	,534	1,414	,110	1	,740	-2,237	3,304
distance cooler=18,0]	,677	1,740	,143	1	,700	-2,734	4,088
distance cooler=20,0]	,077	1,740	,024	1	,878	-3,451	4,039
distance cooler=21,0]	,731	2,036	,129	1	,719	-3,258	4,721
distance_cooler=21,0]	-1,798	4,035	,129	1	,656	-9,706	6,110
distance_cooler=23,0]	-1,790 0a	7,000	, 133	0	,000	-3,700	0,110
landsize owned=,0]	2,338	5,667	,170	1	,680	-8,769	13,445
landsize_owned=,0]	9,078	6,408	2,007	1	,060	-3,482	21,638
landsize_owned=,4]	9,076 0a	J, <del>T</del> UU	۷,001	0	, 137	-0,402	۷١,000
landsize_owned=,4]	3,458	5,292	,427	1	,514	-6,915	13,830
[landsize_owned=,6]	1,825	5,518 5,754	,109	1	,741	-8,991	12,641
[landsize_owned=,7]	1,757	5,754	,093	1	,760	-9,521	13,034
[landsize_owned=,8]	1,234	5,356	,053	1	,818	-9,264 10,173	11,732
[landsize_owned=,9]	1,995	6,208	,103	1	,748	-10,172	14,162
[landsize_owned=1,0]	1,533	5,287	,084	1	,772	-8,829	11,895

	[landsize_owned=1,1]	1,420	6,161	,053	1	,818	-10,655	13,495
	[landsize_owned=1,2]	-1,193	5,510	,047	1	,829	-11,992	9,606
	[landsize_owned=1,3]	2,450	6,175	,157	1	,692	-9,653	14,553
	[landsize_owned=1,5]	1,685	5,288	,102	1	,750	-8,679	12,050
	[landsize_owned=1,8]	3,177	5,392	,347	1	,556	-7,391	13,746
	[landsize_owned=2,0]	1,092	5,285	,043	1	,836	-9,266	11,450
	[landsize_owned=2,5]	1,977	5,362	,136	1	,712	-8,533	12,486
	[landsize_owned=3,0]	1,327	5,286	,063	1	,802	-9,034	11,688
	[landsize_owned=3,5]	,692	7,412	,009	1	,926	-13,835	15,219
	[landsize_owned=3,9]	3,558	6,139	,336	1	,562	-8,475	15,591
	[landsize_owned=4,0]	2,061	5,293	,152	1	,697	-8,313	12,435
	[landsize_owned=5,0]	1,645	5,324	,095	1	,757	-8,790	12,080
	[landsize_owned=6,0]	-,321	5,328	,004	1	,952	-10,764	10,122
	[landsize_owned=6,5]	,704	5,800	,015	1	,903	-10,664	12,071
	[landsize_owned=7,0]	,525	5,388	,009	1	,922	-10,035	11,085
	[landsize_owned=8,0]	2,389	5,357	,199	1	,656	-8,110	12,888
	[landsize_owned=9,0]	2,420	5,320	,207	1	,649	-8,008	12,848
	[landsize_owned=9,5]	1,487	6,204	,057	1	,811	-10,672	13,647
	[landsize_owned=10,0]	2,353	5,318	,196	1	,658	-8,071	12,776
	[landsize_owned=11,0]	2,158	6,987	,095	1	,757	-11,537	15,852
	[landsize_owned=12,0]	1,577	5,350	,087	1	,768	-8,909	12,063
	[landsize_owned=14,0]	2,165	6,198	,122	1	,727	-9,982	14,313
	[landsize_owned=15,0]	2,055	7,389	,077	1	,781	-12,427	16,536
	[landsize_owned=17,0]	-,260	7,479	,001	1	,972	-14,920	14,399
	[landsize_owned=18,0]	-1,441	6,541	,049	1	,826	-14,261	11,378
	[landsize_owned=20,0]	3,647	5,460	,446	1	,504	-7,055	14,348
	[landsize_owned=23,0]	,204	6,425	,001	1	,975	-12,389	12,798
	[landsize_owned=25,0]	-4,610	7,783	,351	1	,554	-19,864	10,644
	[landsize_owned=27,0]	2,825	9,620	,086	1	,769	-16,031	21,680
	[landsize_owned=30,0]	0 <sup>a</sup>			0			
	[onlygrazing_dry=0]	-,514	,670	,589	1	,443	-1,828	,799
	[onlygrazing_dry=1]	0a			0			
	[onlygrazing_rain=0]	-,339	,669	,256	1	,613	-1,651	,973
	[onlygrazing_rain=1]	0a			0			
inle from at	ion: Probit							

Link function: Probit.
a. This parameter is set to zero because it is redundant.